



**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS MEETING
SEPTEMBER 7, 2023 – 5:30 p.m.
MEDICAL CENTER HOSPITAL BOARD ROOM (2ND FLOOR)
500 W 4TH STREET, ODESSA, TEXAS**

AGENDA (p.1-2)

- I. CALL TO ORDER** Wallace Dunn, President
- II. INVOCATION** Chaplain Doug Herget
- III. PLEDGE OF ALLEGIANCE** Wallace Dunn
- IV. MISSION / VISION / VALUES OF MEDICAL CENTER HEALTH SYSTEM** David Dunn (p.3)
- V. AWARDS AND RECOGNITION**
 - A. September 2023 Associates of the Month**..... Russell Tippin
 - Clinical
 - Non-Clinical
 - Nurse
 - B. Net Promoter Score Recognition** Russell Tippin
 - Larissa Navarro, AuD
 - Radiology
 - 9C
- VI. CONFLICT OF INTEREST DISCLOSURE BY ANY BOARD MEMBER**
- VII. PUBLIC COMMENTS ON AGENDA ITEMS**
- VIII. CONSENT AGENDA**..... Wallace Dunn (p.4-33)
(These items are considered to be routine or have been previously discussed, and can be approved in one motion, unless a Director asks for separate consideration of an item.)
 - A. Consider Approval of Regular Meeting Minutes, August 1, 2023**
 - B. Consider Approval of Joint Conference Committee, August 29, 2023**
 - C. Consider Approval of Federally Qualified Health Center Monthly Report, July 2023**
- IX. COMMITTEE REPORTS**
 - A. Finance Committee** Don Hallmark (p.34-93)
 - 1. Financial Report for Month Ended July 31, 2023
 - 2. Consent Agenda
 - a. Consider Approval of Merge iCloud Service Agreement Renewal

- b. Consider Approval of Addendum to DNV Agreement
- c. Consider Approval of Vocera Communications Devices Software Support Renewal

3. Consider Approval of VerityStream Credentialing Software System Agreement

B. Audit Committee Don Hallmark
1. Update of Internal Audit Work Performed

X. TTUHSC AT THE PERMIAN BASIN REPORT..... Dr. Timothy Benton

XI. UTILIZATION REVIEW PLAN Kim Leftwich (p.94-105)

XII. ECHD BOARD COMMITTEES Wallace Dunn (p.106-107)

- A. Executive Compensation Committee
- B. Community Giving Committee

XIII. PRESIDENT/CHIEF EXECUTIVE OFFICER’S REPORT AND ACTIONS
..... Russell Tippin (p.108-121)

- A. Dr. Hulsey - Update
- B. Vaccine Update
- C. Flu Shot Update
- D. Dr. Nathan Galloway
- E. Budget and Ad Valorem Tax Rate Meeting
- F. Women’s Clinic Update
- G. Ad hoc Report(s)

XIV. EXECUTIVE SESSION

Meeting held in closed session involving any of the following: (1) Consultation with attorney regarding legal matters and legal issues pursuant to Section 551.071 of the Texas Government Code; (2) Deliberation regarding Real Property, pursuant to Section 551.072 of the Texas Government Code; and (3) Deliberation regarding negotiations for health care services, pursuant to Section 551.085 of the Texas Government Code.

XV. ITEMS FOR CONSIDERATION FROM EXECUTIVE SESSION

- A. CONSIDER APPROVAL OF MCH PROCARE PROVIDER AGREEMENT(S)
- B. CONSIDER APPROVAL OF MCH LEASE AGREEMENTS
- C. COMPLIANCE UPDATE AND RESOLUTION

XVI. ADJOURNMENTWallace Dunn

If during the course of the meeting covered by this notice, the Board of Directors needs to meet in executive session, then such closed or executive meeting or session, pursuant to Chapter 551, Texas Government Code, will be held by the Board of Directors on the date, hour and place given in this notice or as soon after the commencement of the meeting covered by this notice as the Board of Directors may conveniently meet concerning any and all subjects and for any and all purposes permitted by Chapter 551 of said Government Code.

MISSION

Medical Center Health System is a community-based teaching organization dedicated to providing high quality and affordable healthcare to improve the health and wellness of all residents of the Permian Basin.

VISION

MCHS will be the premier source for health and wellness.

VALUES

I-ntegrity

C-ustomer centered

A-ccountability

R-espect

E-xcellence

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS
REGULAR BOARD MEETING
AUGUST 1, 2023 – 5:30 p.m.**

MINUTES OF THE MEETING

MEMBERS PRESENT:

Wallace Dunn, President
Don Hallmark, Vice President
Bryn Dodd
Will Kappauf
Richard Herrera
David Dunn
Kathy Rhodes

OTHERS PRESENT:

Matt Collins, Chief Operating Officer
Steve Steen, Chief Legal Counsel
Kim Leftwich, Chief Nursing Officer
Dr. Meredith Hulsey, Chief Medical Officer
Dr. Fernando Boccalandro, Chief of Staff
Dr. Jeffrey Pinnow, Vice Chief of Staff
Grant Trollope, Assistant Chief Financial Officer
Kerstin Connolly, Paralegal
Lisa Russell, Executive Assistant to the CEO
Various other interested members of the
Medical Staff, employees, and citizens

I. CALL TO ORDER

Wallace Dunn, President, called the meeting to order at 5:31 p.m. in the Ector County Hospital District Board Room at Medical Center Hospital. Notice of the meeting was properly posted as required by the Open Meetings Act.

II. INVOCATION

Chaplain Doug Herget offered the invocation.

III. PLEDGE OF ALLEGIANCE

Wallace Dunn led the Pledge of Allegiance to the United States and Texas flags.

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IV. MISSION/VISION OF MEDICAL CENTER HEALTH SYSTEM

Bryn Dodd presented the Mission, Vision and Values of Medical Center Health System.

V. AWARDS AND RECOGNITION

A. August 2023 Associates of the Month

Russell Tippin, President/Chief Executive Officer, introduced the August 2023 Associates of the Month as follows:

- Clinical – Tanisha Deanda
- Non-Clinical – Idalia Rodriguez
- Nurse – Melissa Gonzalez

B. Net Promoter Score Recognition

Russell Tippin, President/Chief Executive Officer, introduced the Net Promoter Score High Performer(s).

- Dr. Chittur Ramanathan
- Dr. Avelino Garcia
- Cath Lab
- 4 East

VI. CONFLICT OF INTEREST DISCLOSURE BY ANY BOARD MEMBER

No conflicts were disclosed.

VII. PUBLIC COMMENTS ON AGENDA ITEMS

No comments from the public were received.

VIII. CONSENT AGENDA

- A. Consider Approval of Regular Meeting Minutes, July 11, 2023**
- B. Consider Approval of Joint Conference Committee, July 25, 2023**
- C. Consider Approval of Federally Qualified Health Center Monthly Report, June 2023**

Don Hallmark moved, and David Dunn seconded the motion to approve the items listed on the Consent Agenda as presented. The motion carried unanimously.

IX. COMMITTEE REPORTS

A. Finance Committee

1. Quarterly Investment Report – Quarter 3, FY 2023
2. Quarterly Investment Officer's Certificate
3. Financial Report for Month Ended June 30, 2023.
4. Consent Agenda
 - a. consider Approval of Abbott Point of Care Service Plan Agreement for 50 iSTAT analyzers renewal
 - b. Consider Approval of Lockton Dunning Agreement Renewal
 - c. Consider Approval of TK Elevators Preventative Maintenance Agreement Renewal Contract Renewal

- d. Consider Approval of Breakaway PromisePoint Access/Community Services Renewal
 - e. Consider Approval of ECHD Board Members Reimbursement Request(s)
5. Consider Approval of PayerWatch VERACITY Agreement
 6. Consider Approval of Emergency Purchase of Replacement Chemistry Instrument

Don Hallmark moved, and Kathy Rhodes seconded the motion to approve the Finance Committee report as presented. The motion carried.

X. TTUHSC AT THE PERMIAN BASIN REPORT

Dr. Timothy Benton, Regional Dean of TTUHSC, provided the TTUHSC at the Permian Basin report. This report was for information only and no action was taken.

XI. PRESIDENT/CHIEF EXECUTIVE OFFICER'S REPORT AND ACTIONS

A. Review of Certified Property Valuations

Russell Tippin, President/CEO, reported that the valuations are up between 22-25% this year.

This report was informational only, and no action was taken.

B. November 7, 2023 Finance Committee Meeting and Regular Board Meeting – new time

Due to another event the Board Members will be attending on November 7, 2023, it was discussed to move the start time of the November 7, 2023 Finance Committee and Regular Board Meeting to Noon (12:00pm).

Kathy Rhodes moved, and Bryn Dodd seconded the motion to change the start time of the November 7, 2023 Finance Committee Meeting and Regular Board Meeting to Noon (12:00pm). The motion carried.

C. MCH Job Fair

The MCH Job Fair Flyer was provided in the board packet.

This was information only. No action was taken.

D. Ad hoc Report(s)

Russell Tippin, President/CEO reported that the Regional Meeting will take place on August 6, 2023 over at Texas Tech. The speakers will be John Hawkins, THA; Dr. Benton, TTUHSC; and Tess Frazier, THIE. Page 6 of 121

The new Star Ratings came out. MCH has improved to a 2 Star and was very close to being a 3 Star.

The Regional Services report was provided in the packet.

These reports were informational only. No action was taken.

XII. EXECUTIVE SESSION

Wallace Dunn stated that the Board would go into Executive Session for the meeting held in closed session involving any of the following: (1) Consultation with attorney regarding legal matters and legal issues pursuant to Section 551.071 of the Texas Government Code; (2) Deliberation regarding negotiations for health care services, pursuant to Section 551.085 of the Texas Government Code; (3) Deliberation regarding Economic Development Negotiations pursuant to Section 551.087 of the Texas Government Code; and (4) Deliberation and evaluation of officers and employees of Ector County Hospital District pursuant to Section 551.074 of the Texas Government Code..

ATTENDEES for the entire Executive Session: ECHD Board members, Bryn Dodd, Will Kappauf, Richard Herrera, David Dunn, Don Hallmark, Wallace Dunn, Kathy Rhodes, Steve Steen, Chief Legal Counsel.

Adiel Alvarado, President MCH ProCare, presented the provider agreements, an update on urology, and an update on the CRNA situation to the ECHD Board of Directors during Executive Session and then was excused from the remainder of Executive Session.

Steve Steen, Chief Legal Counsel, led the board in discussions about an amendment to the Nacero Agreement.

Steve Steen, Chief Legal Counsel, provided an update on the cardiology audit.

Matt Collins, Chief Operating Officer, was excused from the remainder of Executive Session.

Wallace Dunn, ECHD Board President, led the board in discussions about the CEO Evaluation and forming an Executive Compensation Committee.

Russell Tippin, President/CEO, and Kerstin Connolly, Paralegal, were excused from the remainder of Executive Session.

Steve Steen, Chief Legal Counsel, led the board in discussions of the Chief Executive Officer's annual evaluation.

Executive Session began at 5:52 p.m.

Executive Session ended at 7:56 p.m.

No action was taken during Executive Session

XIII. ITEMS FOR CONSIDERATION FROM EXECUTIVE SESSION

A. Consider Approval of MCH ProCare Provider Agreement(s).

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Wallace Dunn presented the following new agreements:

- Ahmed Mansour, M.D. – This a three (3) year OB/GYN Contract.
- Mohannad Mahmoud Anbarserri, M.D.– This is a three (3) year Hospitalist Contract.
- Obinna Ukabam, M.D. – This is a three (3) year Gastroenterology Contract.

Wallace Dunn presented the following amendment:

- Marlys Munnell, M.D. – This is an amendment to an Anesthesia Contract.

Wallace Dunn presented the following renewals:

- Raymond Martinez, M.D. – This is a 3-year renewal of an OB/GYN Contract.

Kathy Rhodes moved, and David Dunn seconded the motion to approve the MCH ProCare Provider Agreements as presented. The motion carried.

B. Consider Amendment to Nacero Agreement

Wallace Dunn presented a Second Amendment to the Nacero Agreement which defers the term for three (3) years.

Richard Herrera moved, and Don Hallmark seconded the motion to accept the Second Amendment to the Nacero Agreement. The motion carried.

C. Compliance Update and Resolution

Wallace Dunn recommended giving Russell Tippin, President/CEO the authority to resolve the pending compliance issue.

Don Hallmark moved, and Bryn Dodd seconded the motion to give the President/CEO authority to resolve the pending compliance issue. The motion carried.

D. Chief Executive Officer Agreement

Wallace Dunn recommended including the cost of the family health insurance plan as part of the compensation for the President/CEO.

Don Hallmark moved, and Kathy Rhodes seconded the motion to include the cost of the family health insurance plan in the CEO Agreement. The motion carried.

XIV. ADJOURNMENT

There being no further business to come before the Board, Wallace Dunn adjourned the meeting at 7:57 p.m.

Respectfully submitted,



Steve Steen, Chief Legal Counsel
Ector County Hospital District



September 7, 2023

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Medical Staff and Allied Health Professionals Staff Applicants

Statement of Pertinent Facts:

Pursuant to Article 7 of the Medical Staff Bylaws, the application process for the following Medical Staff and Allied Health Professional applicants is complete. The Joint Conference Committee and the Medical Executive Committee recommend approval of privileges or scope of practice and membership to the Medical Staff or Allied Health Professionals Staff for the following applicants, effective upon Board Approval.

Medical Staff:

Applicant	Department	Specialty/Privileges	Group	Dates
Bharat Bhushan, MD	Hospitalist	Hospitalist	ProCare	09/07/2023-09/06/2024
Jonathan Bold, MD	Radiology	Telemedicine	VRAD	09/07/2023-09/06/2025
Samuel Bone, MD	Radiology	Telemedicine	VRAD	09/07/2023-09/06/2025
Jonathan Breslau, MD	Radiology	Telemedicine	VRAD	09/07/2023-09/06/2025
Samuel Clarot, MD, DDS	Surgery	Oral Maxillofacial Surgery		09/07/2023-09/06/2024
Daniel Eurman, MD	Radiology	Telemedicine	VRAD	09/07/2023-09/06/2025
Daniel Garvin, MD	Radiology	Telemedicine	VRAD	09/07/2023-09/06/2025
Robert Joodi, MD	Radiology	Telemedicine	VRAD	09/07/2023-09/06/2025
Tomy Kalapparambath, MD	Radiology	Telemedicine	VRAD	09/07/2023-09/06/2025
Faraz Khan, MD	Radiology	Telemedicine	VRAD	09/07/2023-09/06/2025
David Meis, MD	Radiology	Telemedicine	VRAD	09/07/2023-09/06/2025
Eduardo Morfa Romero, MD	Medicine	Infectious Disease	ProCare	09/07/2023-09/06/2024
Ty Ovella, MD	Radiology	Telemedicine	VRAD	09/07/2023-09/06/2025
Ralph Richardson, MD	Radiology	Telemedicine	VRAD	09/07/2023-09/06/2025
Christopher Rickman, MD	Radiology	Telemedicine	VRAD	09/07/2023-09/06/2025
Kranthi Seelaboyina, MD	Pediatrics	Pediatric Hospitalist	Covenant	09/07/2023-09/06/2024
Eugene Tong, MD	Radiology	Telemedicine	VRAD	09/07/2023-09/06/2025
Tamara Wheeler, MD	Radiology	Telemedicine	VRAD	09/07/2023-09/06/2025
Aaron Wright, MD	Radiology	Telemedicine	VRAD	09/07/2023-09/06/2025

Allied Health:



Applicant	Department	AHP Category	Specialty/Privileges	Group	Sponsoring Physician(s)	Dates
Shanna Barker, CRNA	Anesthesia	AHP	CRNA	Midwest Anesthesia	Dr. Gillala, Dr. Bhari, Dr. Bryan, Dr. Reddy, Dr. Hwang, Dr. Batch Dr. Bangalore	09/07/2023-09/06/2025
Keelian Foster, NP	Cardiology	AHP	Cardiology	ProCare	Dr. Boccalandro and Adam Farber, MD	09/07/2023-09/06/2025
Stacy Parker, NNP	Pediatrics	AHP	NICU	TTUHSC	Dr. Robert Bennett	09/07/2023-09/06/2025
Laura Saar, CRNA	Anesthesia	AHP	CRNA	Midwest Anesthesia	Dr. Gillala, Dr. Bhari, Dr. Bryan, Dr. Reddy, Dr. Hwang, Dr. Batch Dr. Bangalore	09/07/2023-09/06/2025
Jeffrey White, CRNA	Anesthesia	AHP	CRNA	Midwest Anesthesia	Dr. Gillala, Dr. Bhari, Dr. Bryan, Dr. Reddy, Dr. Hwang, Dr. Batch Dr. Bangalore	09/07/2023-09/06/2025

*Please grant temporary Privileges

Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept the recommendation of the Medical Executive Committee and the Joint Conference Committee and approve privileges and membership to the Medical Staff as well as scope of practice and Allied Health Professional Staff membership for the above listed applicants.

Fernando Boccalandro, MD Chief of Staff
 Executive Committee Chair
 /MM



September 7, 2023

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Reappointment of the Medical Staff and/or Allied Health Professional Staff

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends approval of the following reappointments of the Medical Staff and Allied Health Professional Staff as submitted. These reappointment recommendations are made pursuant to and in accordance with Article 5 of the Medical Staff Bylaws.

Medical Staff:

Applicant	Department	Status Criteria	Staff Category	Specialty/ Privileges	Group	Changes to Privileges	Dates
Jeffrey Jaindl, DO	Radiology	Yes	Telemedicine	Telemedicine	VRAD	None	09/01/2023-08/31/2025
Steven Mszyco, MD	Radiology	Yes	Telemedicine	Telemedicine	VRAD	None	09/01/2023-08/31/2025
Hector Garcia, Kolawole Odumusi, MD	Pediatrics	Yes	Active	Pediatrics		None	10/01/2023-09/30/2025
Fouzia Tabasam, MD	Hospitalist	Yes	Active	Hospitalist	ProCare	None	10/01/2023-09/30/2025
Ramu Vuppala, DDS	Surgery	Yes	Associate	Pediatric Dentistry		None	10/01/2023-09/30/2024
Yi-Zarn Wang, MD	Surgery	Yes	Associate to Courtesy	General Surgery	TTUHSC	None	10/01/2023-09/30/2025
Krishna Ayyagari, MD	Medicine	Yes	Active	Critical Care	ProCare	None	11/01/2023-10/31/2025
Glen Stockbridge, DPM	Surgery	Yes	Active	Podiatry		None	11/01/2023-10/31/2025
Peter Wiltse, DO	Surgery	Yes	Active	Trauma Surgery	MCH Traumacare	None	12/01/2023-11/30/2025



Allied Health Professionals:

Applicant	Department	AHP Category	Specialty / Privileges	Group	Sponsoring Physician(s)	Changes to Privileges	Dates
Benedict Novicio, CRNA	Anesthesia	AHP	CRNA	ProCare	Dr. Gillala, Dr. Bhari, Dr. Bryan, Dr. Reddy, Dr. Hwang, Dr. Batch Dr. Bangalore	None	11/01/2023-10/31/2025
Mark Varner, CCP	Surgery	AHP	CCP		Dr. Kirit Patel and Staton Awtrey, MD	None	11/01/2023-10/31/2025
Ma Ellen Novicio, NP	Cardiology	AHP	Nurse Practitioner	ProCare	Dr. Boccalandro, Dt. Tejas Patel, and Adam Farber, MD	None	12/01/2023-11/30/2025

Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee relating to the reappointment of the Medical Staff and/or Allied Health Professional Staff.

Fernando Boccalandro, MD Chief of Staff
 Executive Committee Chair
 /MM



September 7, 2023

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Change in Clinical Privileges

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends the request below on change in clinical privileges. These clinical changes in privileges are recommendations made pursuant to and in accordance with Article 4 of the Medical Staff Bylaws.

Additional Privileges:

Staff Member	Department	Privilege
Francisco Baeza, NP	Cardiology	ADD: Exercise ECG Testing

Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee relating to the change in clinical privileges of the Allied Health Professional Staff.

Fernando Boccalandro, MD Chief of Staff
Executive Committee Chair
/MM



September 7, 2023

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Change in Medical Staff or AHP Staff Status– Resignations/Lapse of Privileges

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends approval of the following changes in staff status. These resignations/lapses of privileges are recommendations made pursuant to and in accordance with Article 4 of the Medical Staff Bylaws.

Resignation/Lapse of Privileges:

Staff Member	Staff Category	Department	Effective Date	Action
Stephanie Moses, PhD	AHP	Medicine	08/01/2023	Resignation
Pauravi Rana, MD	Associate	Medicine	09/30/2023	Resignation
Megan Rosa, PA	AHP	Surgery	08/20/23	Resignation
Joseph Shayeb, MD	Active	Medicine	8/31/2023	Resignation
Mumtaz Suleman, MD	Associate	Medicine	09/30/2023	Resignation
Tejaswi Thippeswamy, MD	Associate	Hospitalist	8/05/2023	Resignation
Elliana Wiesner, MD	Active	Hospitalist	08/19/2023	Resignation
Wojciech Zolcik, MD	Associate	Medicine	09/30/2023	Resignation

Advice, Opinions, Recommendations and Motion:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee to approve the Resignation/Lapse of Privileges.

Fernando Boccalandro, MD Chief of
Staff Executive Committee Chair
/MM



September 7, 2023

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Change in Medical Staff or AHP Staff Category

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommend approval of the following changes in staff status category. The respective departments determined that the practitioners have complied with all Bylaws requirements and are eligible for the change as noted below.

Staff Category Change:

Staff Member	Department	Category
Yi-Zarn Wang, MD	Surgery	Associate to Courtesy

Changes to Credentialing Dates:

Staff Member	Staff Category	Department	Dates
None			

Changes of Supervising Physician(s):

Staff Member	Group	Department
None		

Leave of Absence:

Staff Member	Staff Category	Department	Effective Date	Action
Avelino Garcia, MD	Active	OB/GYN	07/24/2023	Medical LOA



September 7, 2023

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Removal of I-FPPE

Staff Member	Department	Removal/Extension
None		

Change in Privileges

Staff Member	Department	Privilege
None		

Proctoring Request(s)/Removal(s)

Staff Member	Department	Privilege(s)
None		

Advice, Opinions, Recommendations and Motion:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee to approve the staff category changes, changes to the credentialing dates, changes of supervising physicians, leave of absence, removal of I-FPPE, proctoring requests/removals, and change in privileges.

Fernando Boccalandro, MD Chief of Staff
Executive Committee Chair
/MM



September 7, 2023

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

- Utilization Review Plan

Statement of Pertinent Facts:

The Medical Executive Committee recommends approval of the following:

- Utilization Review Plan

Advice, Opinions, Recommendations and Motion:

- If the Hospital District Board of Directors concurs, the following motion is in order: Accept the recommendation of the Medical Executive Committee and the Joint Conference Committee to approve the Statement added Utilization Review Plan.

Fernando Boccalandro, MD Chief of Staff
Executive Committee Chair
/MM



September 7, 2023

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

- 2024-2026 Capital Budget

Statement of Pertinent Facts:

The Medical Executive Committee recommends approval of the following:

- 2024-2026 Capital Budget

Advice, Opinions, Recommendations and Motion:

- If the Hospital District Board of Directors concurs, the following motion is in order: Accept the recommendation of the Medical Executive Committee and the Joint Conference Committee to approve 2024-2026 Capital Budget.

Fernando Boccalandro, MD Chief of Staff
Executive Committee Chair
/MM

Family Health Clinic
September 2023
ECHD Board Update

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CENTERS COMBINED - OPERATIONS SUMMARY
JULY 2023**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Outpatient Revenue	\$ 569,939	\$ 670,861	-15.0%	\$ 512,360	11.2%	\$ 6,014,661	\$ 6,163,443	-2.4%	\$ 5,566,671	8.0%
TOTAL PATIENT REVENUE	\$ 569,939	\$ 670,861	-15.0%	\$ 512,360	11.2%	\$ 6,014,661	\$ 6,163,443	-2.4%	\$ 5,566,671	8.0%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 290,108	\$ 375,996	-22.8%	\$ 268,984	7.9%	\$ 3,298,721	\$ 3,462,472	-4.7%	\$ 3,148,660	4.8%
Self Pay Adjustments	38,336	60,053	-36.2%	8,605	345.5%	522,929	596,607	-12.3%	450,053	16.2%
Bad Debts	7,012	16,644	-57.9%	34,382	-79.6%	(93,762)	129,398	-172.5%	158,530	-159.1%
TOTAL REVENUE DEDUCTIONS	\$ 335,456	\$ 452,693	-25.9%	\$ 311,971	7.5%	\$ 3,727,888	\$ 4,188,477	-11.0%	\$ 3,757,244	-0.8%
	58.86%	67.48%		60.89%		61.98%	67.96%		67.50%	
NET PATIENT REVENUE	\$ 234,483	\$ 218,168	7.5%	\$ 200,388	17.0%	\$ 2,286,773	\$ 1,974,966	15.8%	\$ 1,809,427	26.4%
<u>OTHER REVENUE</u>										
FHC Other Revenue	\$ 538,155	\$ 23,543	2185.8%	\$ 40,046	1243.8%	\$ 1,376,802	\$ 235,430	484.8%	\$ 278,257	394.8%
TOTAL OTHER REVENUE	\$ 538,155	\$ 23,543	2185.8%	\$ 40,046	1243.8%	\$ 1,376,802	\$ 235,430	484.8%	\$ 278,257	394.8%
NET OPERATING REVENUE	\$ 772,638	\$ 241,711	219.7%	\$ 240,434	221.4%	\$ 3,663,574	\$ 2,210,396	65.7%	\$ 2,087,684	75.5%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ 105,657	\$ 114,285	-7.5%	\$ 103,890	1.7%	\$ 1,042,552	\$ 1,068,034	-2.4%	\$ 953,930	9.3%
Benefits	11,431	30,417	-62.4%	10,591	7.9%	248,441	281,423	-11.7%	79,783	211.4%
Physician Services	159,904	217,207	-26.4%	148,482	7.7%	1,643,727	2,135,630	-23.0%	1,669,489	-1.5%
Cost of Drugs Sold	10,668	24,116	-55.8%	2,606	309.4%	177,929	204,435	-13.0%	194,548	-8.5%
Supplies	11,998	9,950	20.6%	7,341	63.4%	112,257	96,168	16.7%	72,067	55.8%
Utilities	5,916	5,339	10.8%	2,990	97.8%	55,653	57,933	-3.9%	55,610	0.1%
Repairs and Maintenance	2,555	2,824	-9.5%	1,642	55.6%	11,286	28,240	-60.0%	32,679	-65.5%
Leases and Rentals	597	482	23.8%	484	23.3%	5,590	4,820	16.0%	4,864	14.9%
Other Expense	1,000	1,591	-37.1%	1,000	0.0%	42,488	15,910	167.1%	14,012	203.2%
TOTAL OPERATING EXPENSES	\$ 309,726	\$ 406,211	-23.8%	\$ 279,026	11.0%	\$ 3,339,922	\$ 3,892,593	-14.2%	\$ 3,076,980	8.5%
Depreciation/Amortization	\$ 25,125	\$ 29,861	-15.9%	\$ 28,692	-12.4%	\$ 237,317	\$ 293,752	-19.2%	\$ 287,279	-17.4%
TOTAL OPERATING COSTS	\$ 334,850	\$ 436,072	-23.2%	\$ 307,718	8.8%	\$ 3,577,239	\$ 4,186,345	-14.5%	\$ 3,364,259	6.3%
NET GAIN (LOSS) FROM OPERATIONS	\$ 437,788	\$ (194,361)	-325.2%	\$ (67,284)	-750.7%	\$ 86,335	\$ (1,975,949)	-104.4%	\$ (1,276,575)	-106.8%
Operating Margin	56.66%	-80.41%	-170.5%	-27.98%	-302.5%	2.36%	-89.39%	-102.6%	-61.15%	-103.9%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Total Visits	1,768	2,190	-19.3%	1,656	6.8%	19,109	20,607	-7.3%	18,455	3.5%
Average Revenue per Office Visit	322.36	306.33	5.2%	309.40	4.2%	314.76	299.09	5.2%	301.63	4.3%
Hospital FTE's (Salaries and Wages)	24.4	28.5	-14.3%	25.7	-4.9%	25.1	27.3	-8.0%	22.8	10.3%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - SOUTH - OPERATIONS SUMMARY
JULY 2023**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 107,774	\$ 221,074	-51.2%	\$ 121,922	-11.6%	\$ 1,706,063	\$ 2,295,350	-25.7%	\$ 1,630,401	4.6%
TOTAL PATIENT REVENUE	\$ 107,774	\$ 221,074	-51.2%	\$ 121,922	-11.6%	\$ 1,706,063	\$ 2,295,350	-25.7%	\$ 1,630,401	4.6%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 49,934	\$ 129,562	-61.5%	\$ 75,929	-34.2%	\$ 931,674	\$ 1,345,209	-30.7%	\$ 986,901	-5.6%
Self Pay Adjustments	19,000	37,230	-49.0%	2,561	641.8%	228,362	386,544	-40.9%	257,959	-11.5%
Bad Debts	513	(6,324)	-108.1%	4,729	-89.2%	(42,459)	(65,662)	-35.3%	(68,730)	-38.2%
TOTAL REVENUE DEDUCTIONS	\$ 69,446	\$ 160,468	-56.7%	\$ 83,219	-16.6%	\$ 1,117,577	\$ 1,666,091	-32.9%	\$ 1,176,129	-5.0%
	64.4%	72.6%		68.3%		65.5%	72.6%		72.1%	
NET PATIENT REVENUE	\$ 38,328	\$ 60,606	-36.8%	\$ 38,703	-1.0%	\$ 588,486	\$ 629,259	-6.5%	\$ 454,271	29.5%
OTHER REVENUE										
FHC Other Revenue	\$ 538,155	\$ 23,543	0.0%	\$ 40,046	1243.8%	\$ 1,376,802	\$ 235,430	0.0%	\$ 278,257	394.8%
TOTAL OTHER REVENUE	\$ 538,155	\$ 23,543	2185.8%	\$ 40,046	1243.8%	\$ 1,376,802	\$ 235,430	484.8%	\$ 278,257	394.8%
NET OPERATING REVENUE	\$ 576,483	\$ 84,149	585.1%	\$ 78,749	632.1%	\$ 1,965,288	\$ 864,689	127.3%	\$ 732,529	168.3%
OPERATING EXPENSE										
Salaries and Wages	\$ 80,941	\$ 58,892	37.4%	\$ 71,437	13.3%	\$ 795,925	\$ 599,357	32.8%	\$ 744,215	6.9%
Benefits	8,757	15,674	-44.1%	7,282	20.3%	189,670	157,928	20.1%	62,243	204.7%
Physician Services	97,811	102,930	-5.0%	56,661	72.6%	1,044,574	1,014,976	2.9%	839,817	24.4%
Cost of Drugs Sold	4,190	4,500	-6.9%	330	1168.2%	34,139	46,726	-26.9%	33,084	3.2%
Supplies	9,826	5,208	88.7%	(2,898)	-439.1%	42,022	53,568	-21.6%	29,240	43.7%
Utilities	3,404	2,814	21.0%	443	667.5%	28,414	31,521	-9.9%	29,300	-3.0%
Repairs and Maintenance	2,555	2,824	-9.5%	1,642	55.6%	9,366	28,240	-66.8%	32,679	-71.3%
Leases and Rentals	557	482	15.5%	484	15.0%	5,390	4,820	11.8%	4,864	10.8%
Other Expense	1,000	1,591	-37.1%	1,000	0.0%	41,937	15,910	163.6%	14,012	199.3%
TOTAL OPERATING EXPENSES	\$ 209,040	\$ 194,915	7.2%	\$ 136,382	53.3%	\$ 2,191,438	\$ 1,953,046	12.2%	\$ 1,789,455	22.5%
Depreciation/Amortization	\$ 4,225	\$ 2,933	44.1%	\$ 2,625	61.0%	\$ 28,689	\$ 28,955	-0.9%	\$ 26,267	9.2%
TOTAL OPERATING COSTS	\$ 213,265	\$ 197,848	7.8%	\$ 139,007	53.4%	\$ 2,220,127	\$ 1,982,001	12.0%	\$ 1,815,722	22.3%
NET GAIN (LOSS) FROM OPERATIONS	\$ 363,218	\$ (113,699)	419.5%	\$ (60,258)	702.8%	\$ (254,839)	\$ (1,117,312)	77.2%	\$ (1,083,193)	-76.5%
Operating Margin	63.01%	-135.12%	-146.6%	-76.52%	-182.3%	-12.97%	-129.22%	-90.0%	-147.87%	-91.2%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	464	810	-42.7%	467	-0.6%	6,220	8,410	-26.0%	6,425	-3.2%
Average Revenue per Office Visit	232.27	272.93	-14.9%	261.08	-11.0%	274.29	272.93	0.5%	253.76	8.1%
Hospital FTE's (Salaries and Wages)	9.3	12.2	-23.6%	15.7	-40.8%	11.6	12.9	-10.0%	15.3	-24.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - WEST UNIVERSITY - OPERATIONS SUMMARY
JULY 2023**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Outpatient Revenue	\$ 211,744	\$ 171,593	23.4%	\$ 162,564	30.3%	\$ 1,891,080	\$ 1,813,170	4.3%	\$ 1,537,517	23.0%
TOTAL PATIENT REVENUE	\$ 211,744	\$ 171,593	23.4%	\$ 162,564	30.3%	\$ 1,891,080	\$ 1,813,170	4.3%	\$ 1,537,517	23.0%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 111,850	\$ 93,377	19.8%	\$ 100,227	11.6%	\$ 1,045,523	\$ 986,685	6.0%	\$ 840,590	24.4%
Self Pay Adjustments	15,519	13,044	19.0%	(103)	-15182.7%	175,726	137,832	27.5%	115,440	52.2%
Bad Debts	3,741	7,987	-53.2%	11,007	-66.0%	17,935	84,396	-78.7%	71,347	-74.9%
TOTAL REVENUE DEDUCTIONS	\$ 131,110	\$ 114,408	14.6%	\$ 111,131	18.0%	\$ 1,239,184	\$ 1,208,913	2.5%	\$ 1,027,377	20.6%
	61.92%	66.67%		68.36%		65.53%	66.67%		66.82%	
NET PATIENT REVENUE	\$ 80,634	\$ 57,185	41.0%	\$ 51,433	56.8%	\$ 651,895	\$ 604,257	7.9%	\$ 510,140	27.8%
<u>OTHER REVENUE</u>										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
TOTAL OTHER REVENUE	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
NET OPERATING REVENUE	\$ 80,634	\$ 57,185	41.0%	\$ 51,433	56.8%	\$ 651,895	\$ 604,257	7.9%	\$ 510,140	27.8%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ 7,113	\$ 21,225	-66.5%	\$ 13,190	-46.1%	\$ 74,296	\$ 219,870	-66.2%	\$ 69,541	6.8%
Benefits	770	5,649	-86.4%	1,345	-42.8%	17,705	57,935	-69.4%	5,816	204.4%
Physician Services	42,482	48,507	-12.4%	44,932	-5.5%	327,139	475,681	-31.2%	391,116	-16.4%
Cost of Drugs Sold	4,661	4,030	15.7%	-	0.0%	31,447	42,580	-26.1%	33,752	-6.8%
Supplies	334	1,958	-83.0%	3,792	-91.2%	27,081	20,571	31.6%	21,211	27.7%
Utilities	2,512	2,525	-0.5%	2,547	-1.4%	27,239	26,412	3.1%	26,309	3.5%
Repairs and Maintenance	-	-	0.0%	-	100.0%	1,920	-	0.0%	-	100.0%
Other Expense	-	-	0.0%	-	0.0%	551	-	0.0%	-	0.0%
TOTAL OPERATING EXPENSES	\$ 57,911	\$ 83,894	-31.0%	\$ 65,806	-12.0%	\$ 507,579	\$ 843,049	-39.8%	\$ 547,745	-7.3%
Depreciation/Amortization	\$ 20,824	\$ 26,853	-22.5%	\$ 25,992	-19.9%	\$ 207,879	\$ 264,047	-21.3%	\$ 260,263	-20.1%
TOTAL OPERATING COSTS	\$ 78,736	\$ 110,747	-28.9%	\$ 91,798	-14.2%	\$ 715,459	\$ 1,107,096	-35.4%	\$ 808,008	-11.5%
NET GAIN (LOSS) FROM OPERATIONS	\$ 1,898	\$ (53,562)	-103.5%	\$ (40,366)	-104.7%	\$ (63,563)	\$ (502,839)	-87.4%	\$ (297,868)	-78.7%
Operating Margin	2.35%	-93.66%	-102.5%	-78.48%	-103.0%	-9.75%	-83.22%	-88.3%	-58.39%	-83.3%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Total Visits	675	630	7.1%	552	22.3%	6,250	6,657	-6.1%		0.0%
Average Revenue per Office Visit	313.69	272.37	15.2%	294.50	6.5%	302.57	272.37	11.1%	276.73	9.3%
Hospital FTE's (Salaries and Wages)	5.5	6.5	-15.6%	4.4	24.0%	5.9	7.0	-16.3%	2.7	121.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - JBS - OPERATIONS SUMMARY
JULY 2023**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 250,421	\$ 278,194	-10.0%	\$ 227,873	9.9%	\$ 2,417,519	\$ 2,054,923	17.6%	\$ 2,398,753	0.8%
TOTAL PATIENT REVENUE	\$ 250,421	\$ 278,194	-10.0%	\$ 227,873	9.9%	\$ 2,417,519	\$ 2,054,923	17.6%	\$ 2,398,753	0.8%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 128,325	\$ 153,057	-16.2%	\$ 92,828	38.2%	\$ 1,321,524	\$ 1,130,578	16.9%	\$ 1,321,170	0.0%
Self Pay Adjustments	3,818	9,779	-61.0%	6,147	-37.9%	118,842	72,231	64.5%	76,654	55.0%
Bad Debts	2,758	14,981	-81.6%	18,646	-85.2%	(69,238)	110,664	-162.6%	155,913	-144.4%
TOTAL REVENUE DEDUCTIONS	\$ 134,900	\$ 177,817	-24.1%	\$ 117,621	14.7%	\$ 1,371,127	\$ 1,313,473	4.4%	\$ 1,553,738	-11.8%
	53.87%	63.92%		51.62%		56.72%	63.92%		64.77%	
NET PATIENT REVENUE	\$ 115,521	\$ 100,377	15.1%	\$ 110,253	4.8%	\$ 1,046,391	\$ 741,450	41.1%	\$ 845,015	23.8%
OTHER REVENUE										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
TOTAL OTHER REVENUE	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
NET OPERATING REVENUE	\$ 115,521	\$ 100,377	15.1%	\$ 110,253	4.8%	\$ 1,046,391	\$ 741,450	41.1%	\$ 845,015	23.8%
OPERATING EXPENSE										
Salaries and Wages	\$ 17,603	\$ 34,168	-48.5%	\$ 19,263	-8.6%	\$ 172,330	\$ 248,807	-30.7%	\$ 140,174	22.9%
Benefits	1,904	9,094	-79.1%	1,964	-3.1%	41,066	65,560	-37.4%	11,724	250.3%
Physician Services	19,612	65,770	-70.2%	46,889	-58.2%	272,014	644,973	-57.8%	438,555	-38.0%
Cost of Drugs Sold	1,818	15,586	-88.3%	2,275	-20.1%	112,342	115,129	-2.4%	127,711	-12.0%
Supplies	1,838	2,784	-34.0%	6,446	-71.5%	43,153	22,029	95.9%	21,616	99.6%
Utilities	-	-	0.0%	-	100.0%	-	-	0.0%	-	100.0%
Repairs and Maintenance	-	-	0.0%	-	100.0%	-	-	0.0%	-	100.0%
Other Expense	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OPERATING EXPENSES	\$ 42,774	\$ 127,402	-66.4%	\$ 76,838	-44.3%	\$ 640,905	\$ 1,096,498	-41.5%	\$ 739,781	-13.4%
Depreciation/Amortization	\$ 75	\$ 75	-0.2%	\$ 75	0.0%	\$ 749	\$ 750	-0.2%	\$ 749	0.0%
TOTAL OPERATING COSTS	\$ 42,849	\$ 127,477	-66.4%	\$ 76,912	-44.3%	\$ 641,654	\$ 1,097,248	-41.5%	\$ 740,529	-13.4%
NET GAIN (LOSS) FROM OPERATIONS	\$ 72,672	\$ (27,100)	-368.2%	\$ 33,340	118.0%	\$ 404,738	\$ (355,798)	-213.8%	\$ 104,486	287.4%
Operating Margin	62.91%	-27.00%	-333.0%	30.24%	108.0%	38.68%	-47.99%	-180.6%	12.37%	212.8%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	629	750	-16.1%	637	-1.3%	6,639	5,540	19.8%	6,474	2.5%
Total Visits	629	750	-16.1%	637	-1.3%	6,639	5,540	19.8%	6,474	0.0%
Average Revenue per Office Visit	398.13	370.93	7.3%	357.73	11.3%	364.14	370.92	-1.8%	370.52	-1.7%
Hospital FTE's (Salaries and Wages)	9.6	9.8	-2.1%	5.5	74.1%	7.6	7.4	3.2%	4.9	57.4%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC COMBINED
JULY 2023**

	MONTHLY REVENUE					YTD REVENUE				
	Clements	West	JBS	Total	%	Clements	West	JBS	Total	%
Medicare	\$ 35,623	\$ 54,373	\$ -	\$ 89,996	15.8%	\$ 462,124	\$ 403,636	\$ 1,653	\$ 867,414	14.4%
Medicaid	19,835	49,050	148,525	217,410	38.1%	416,361	503,478	1,624,890	2,544,729	42.3%
FAP	-	-	-	-	0.0%	-	-	-	-	0.0%
Commercial	15,026	56,231	93,279	164,536	28.9%	274,247	495,129	706,836	1,476,212	24.5%
Self Pay	36,995	45,253	5,694	87,942	15.4%	517,956	415,719	50,640	984,316	16.4%
Other	296	6,837	2,924	10,056	1.8%	35,374	73,117	33,499	141,991	2.4%
Total	\$ 107,774	\$ 211,744	\$ 250,421	\$ 569,939	100.0%	\$ 1,706,063	\$ 1,891,080	\$ 2,417,519	\$ 6,014,661	100.0%

	MONTHLY PAYMENTS					YEAR TO DATE PAYMENTS				
	Clements	West	JBS	Total	%	Clements	West	JBS	Total	%
Medicare	\$ 7,495	\$ 19,877	-	\$ 27,371	15.3%	\$ 215,173	\$ 184,131	\$ 192	\$ 399,495	14.7%
Medicaid	6,520	23,655	72,203	102,378	57.2%	232,075	253,980	897,904	1,383,959	51.1%
FAP	-	-	-	-	0.0%	-	-	-	-	0.0%
Commercial	2,463	12,544	14,835	29,842	16.7%	103,878	191,741	319,384	615,003	22.7%
Self Pay	5,504	9,203	2,113	16,820	9.4%	110,419	95,410	57,329	263,158	9.7%
Other	(30)	728	2,021	2,719	1.5%	8,593	20,888	17,493	46,974	1.7%
Total	\$ 21,952	\$ 66,006	\$ 91,171	\$ 179,130	100.0%	\$ 670,137	\$ 746,151	\$ 1,292,302	\$ 2,708,590	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC CLEMENTS
JULY 2023**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 35,623	33.1%	\$ 27,952	22.9%	\$ 462,124	27.1%	348,889	21.4%
Medicaid	19,835	18.4%	43,585	35.8%	416,361	24.4%	418,685	25.7%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	15,026	13.9%	17,717	14.5%	274,247	16.1%	262,119	16.1%
Self Pay	36,995	34.3%	30,130	24.7%	517,956	30.3%	544,015	33.3%
Other	296	0.3%	2,538	2.1%	35,374	2.1%	56,692	3.5%
TOTAL	\$ 107,774	100.0%	\$ 121,922	100.0%	\$ 1,706,063	100.0%	1,630,401	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	7,495	34.1%	\$ 3,387	8.6%	\$ 215,173	32.1%	129,009	24.0%
Medicaid	6,520	29.7%	21,721	55.5%	232,075	34.6%	205,270	38.3%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	2,463	11.2%	4,086	10.4%	103,878	15.5%	92,629	17.2%
Self Pay	5,504	25.1%	8,412	21.5%	110,419	16.5%	97,209	18.1%
Other	(30)	-0.1%	1,566	4.0%	8,593	1.3%	13,016	2.4%
TOTAL	\$ 21,952	100.0%	\$ 39,173	100.0%	\$ 670,137	100.0%	537,132	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC WEST UNIVERSITY
JULY 2023**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 54,373	25.7%	\$ 42,247	26.0%	\$ 403,636	21.3%	\$ 349,578	22.7%
Medicaid	49,050	23.2%	\$ 39,749	24.5%	503,478	26.6%	403,127	26.2%
PHC	-	0.0%	\$ -	0.0%	-	0.0%	-	0.0%
Commercial	56,231	26.5%	\$ 42,134	25.9%	495,129	26.2%	367,618	23.9%
Self Pay	45,253	21.4%	\$ 30,238	18.6%	415,719	22.0%	336,141	21.9%
Other	6,837	3.2%	\$ 8,196	5.0%	73,117	3.9%	81,051	5.3%
TOTAL	\$ 211,744	100.0%	\$ 162,564	100.0%	\$ 1,891,080	100.0%	\$ 1,537,517	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 19,877	30.1%	\$ 6,870	12.2%	\$ 184,131	24.7%	\$ 112,890	22.6%
Medicaid	23,655	35.9%	20,000	35.5%	\$ 253,980	34.0%	169,489	33.9%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	12,544	19.0%	21,273	37.7%	191,741	25.7%	133,212	26.7%
Self Pay	9,203	13.9%	6,736	11.9%	95,410	12.8%	68,745	13.8%
Other	728	1.1%	1,517	2.7%	20,888	2.8%	15,120	3.0%
TOTAL	\$ 66,006	100.0%	\$ 56,395	100.0%	\$ 746,151	100.0%	\$ 499,456	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC JBS
JULY 2023**

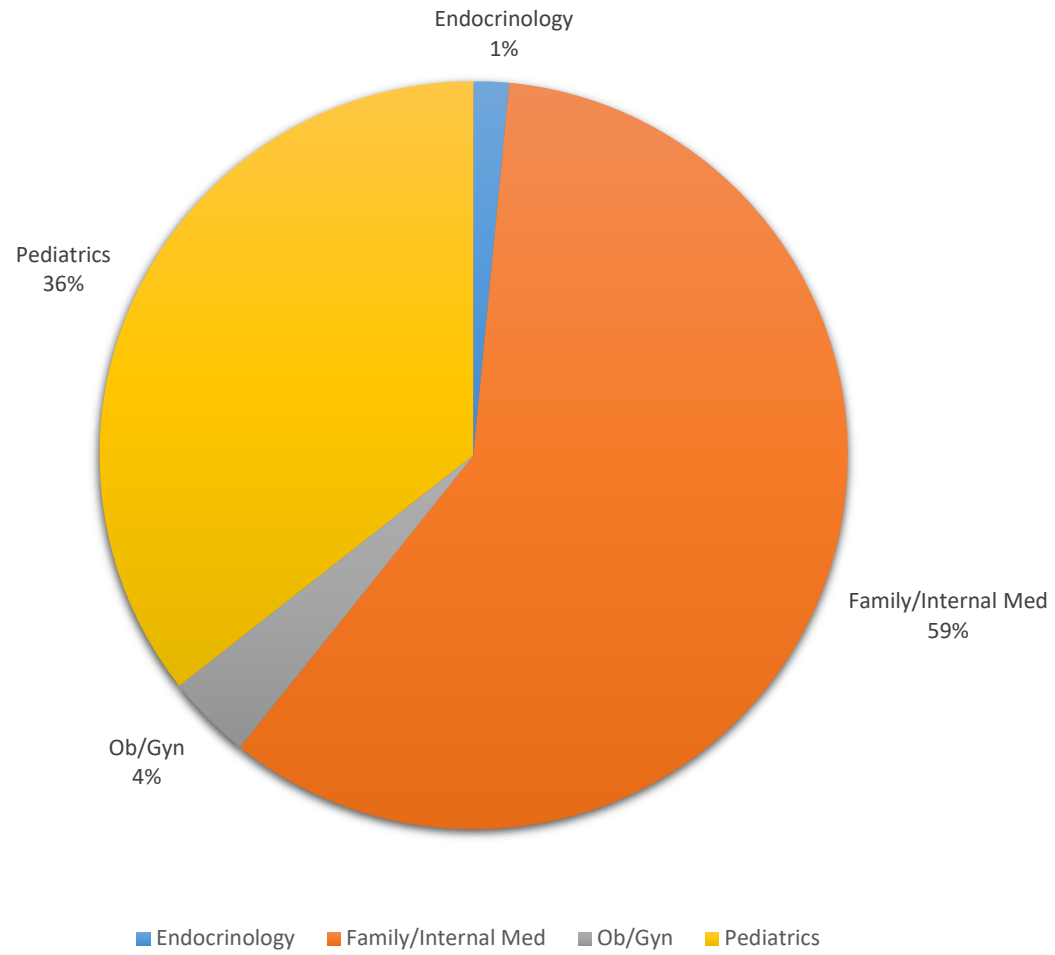
REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ -	0.0%	\$ -	0.0%	\$ 1,653	0.1%	\$ (809)	0.0%
Medicaid	148,525	59.3%	\$ 140,354	61.6%	1,624,890	67.2%	1,464,708	61.1%
PHC	-	0.0%	\$ -	0.0%	-	0.0%	-	0.0%
Commercial	93,279	37.2%	\$ 80,918	35.5%	706,836	29.2%	858,522	35.8%
Self Pay	5,694	2.3%	\$ 5,544	2.4%	50,640	2.1%	54,727	2.3%
Other	2,924	1.2%	\$ 1,056	0.5%	33,499	1.4%	21,605	0.9%
TOTAL	\$ 250,421	100.0%	\$ 227,873	100.0%	\$ 2,417,519	100.0%	\$ 2,398,753	100.0%

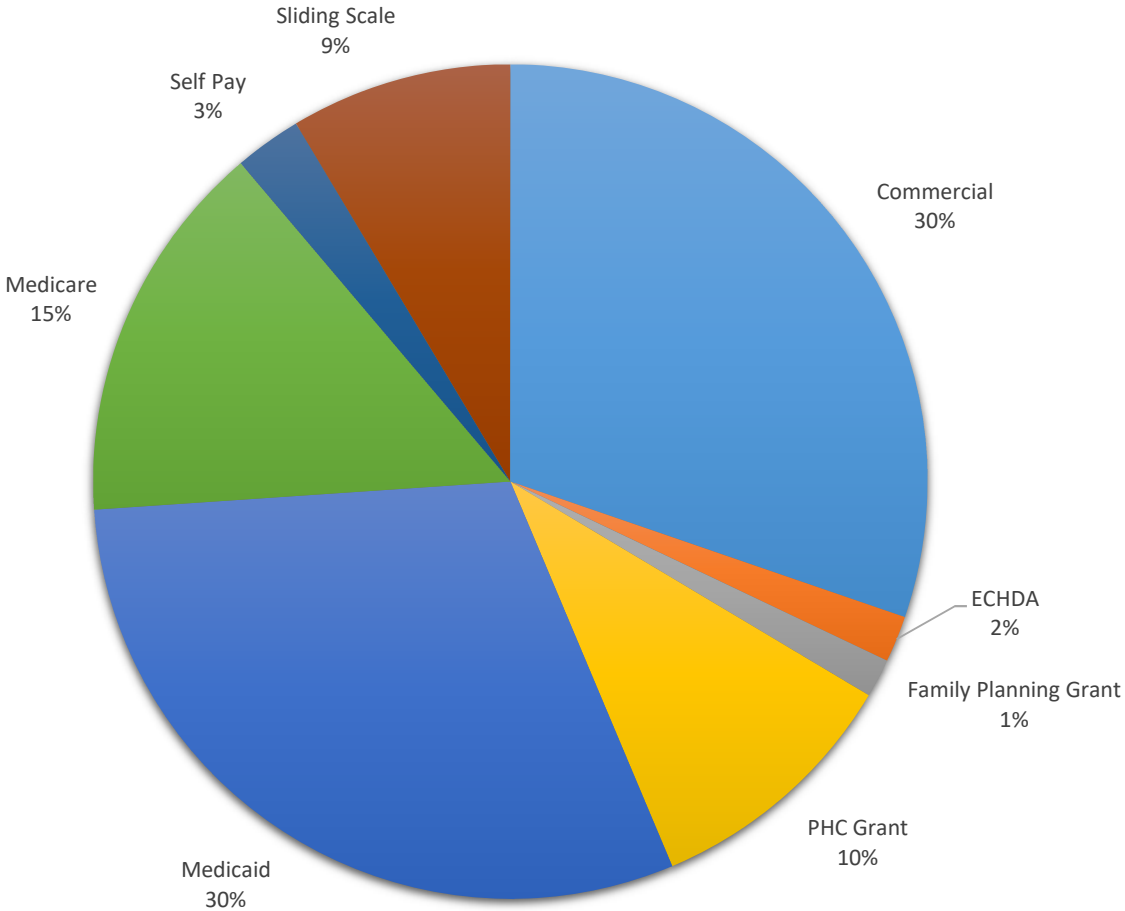
PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ -	0.0%	\$ -	0.0%	\$ 192	0.0%	\$ -	0.0%
Medicaid	72,203	79.2%	48,356	54.0%	897,904	69.5%	634,967	58.4%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	14,835	16.3%	35,653	39.8%	319,384	24.7%	386,369	35.5%
Self Pay	2,113	2.3%	4,256	4.8%	57,329	4.4%	58,155	5.3%
Other	2,021	2.2%	1,286	1.4%	17,493	1.4%	7,899	0.7%
TOTAL	\$ 91,171	100.0%	\$ 89,551	100.0%	\$ 1,292,302	100.0%	\$ 1,087,390	100.0%

FHC July Visits By Service

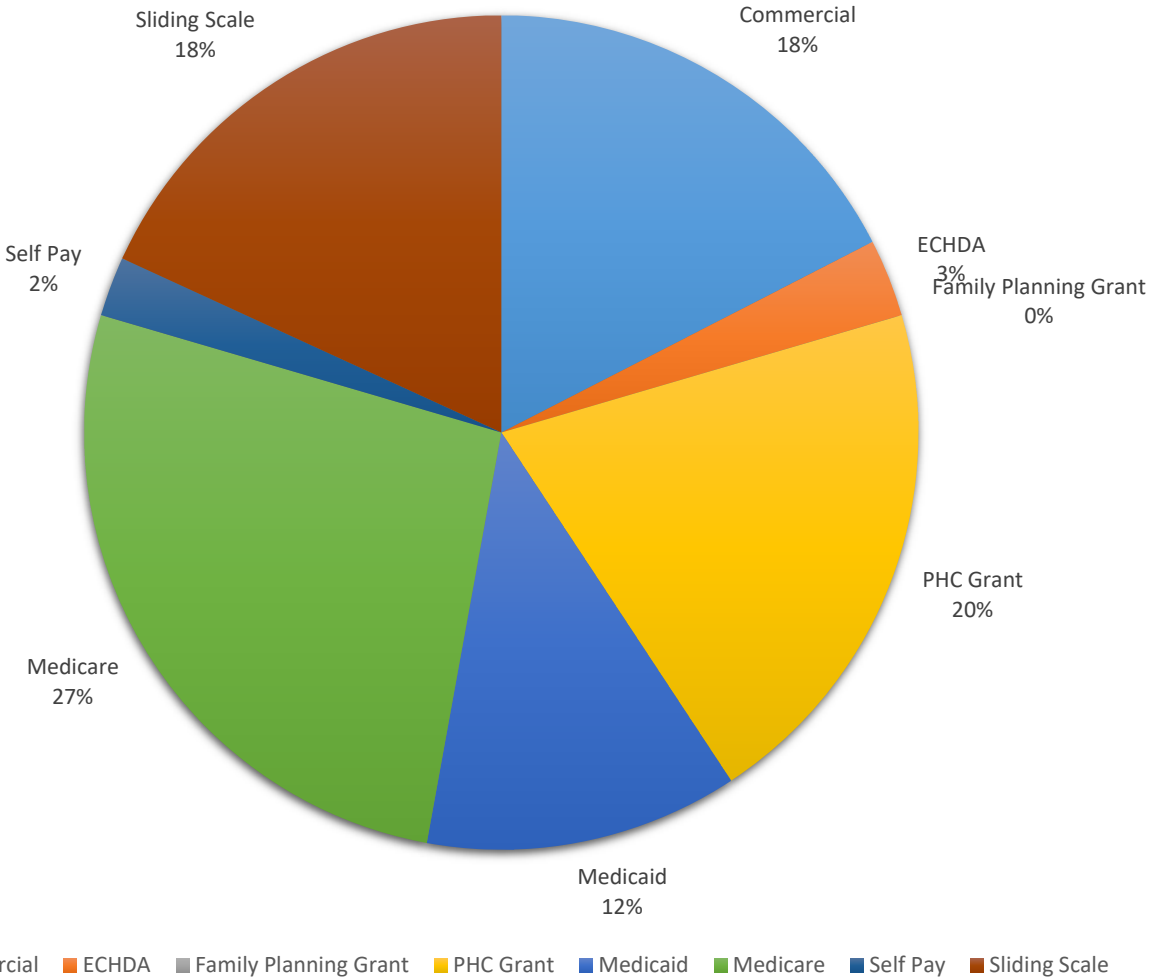


Total FHC July Visits by Financial Class

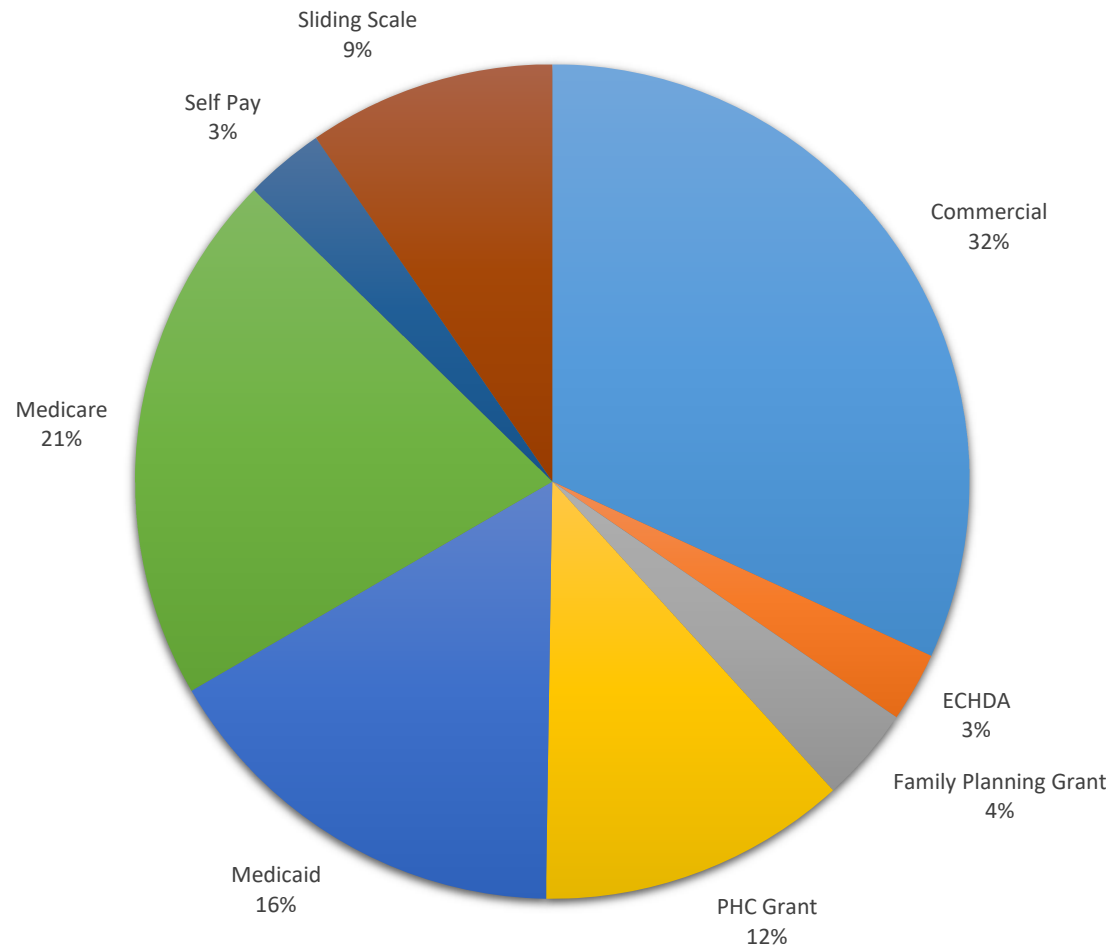


Commercial ECHDA Family Planning Grant PHC Grant Medicaid Medicare Self Pay Sliding Scale

FHC Clements July Visits by Financial Class

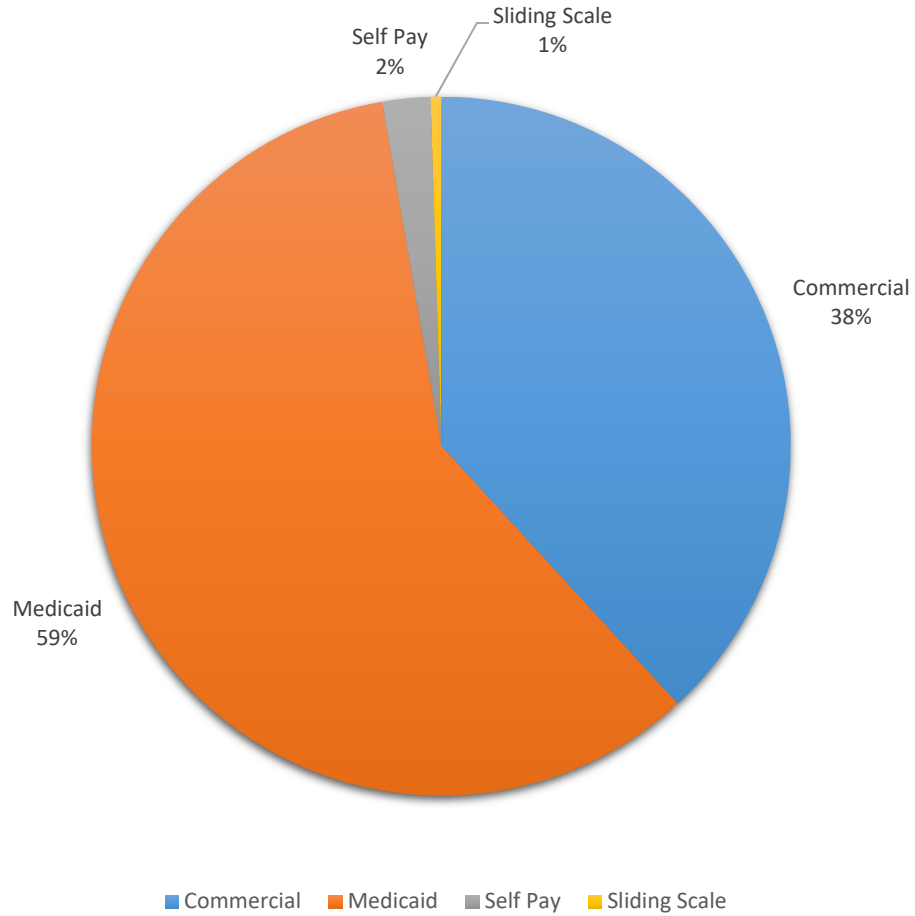


FHC West University July Visits by Financial Class



■ Commercial ■ ECHDA ■ Family Planning Grant ■ PHC Grant ■ Medicaid ■ Medicare ■ Self Pay ■ Sliding Scale

Healthy Kids Clinic July Visits by Financial Class



FHC Executive Director's Report-September 2023

- **Staffing Update:** The Family Health Clinic currently has five open positions. We are in search of an LVN for our Healthy Kids clinic; two Medical Assistants for our West University and Healthy Kids locations; and two Registration positions for our West University and Healthy Kids locations.
- **Vaccine Clinic:** The Family Health Clinic is planning a back to school vaccine clinic for September 13, 2023 from noon to 5pm at our Clements location. September 13th is ECISD's first early release day. The event will be focused on school aged children and will be free for uninsured and Medicaid patients as we will be using State supplied vaccines.
- **Women's Clinic Update:** We are anticipating a September 5, 2023 start date for the Women's Clinic FQHC transition.

**ECTOR COUNTY HOSPITAL DISTRICT
MONTHLY STATISTICAL REPORT
JULY 2023**

	CURRENT MONTH					YEAR-TO-DATE				
	BUDGET			PRIOR YEAR		BUDGET			PRIOR YEAR	
	ACTUAL	AMOUNT	VAR.%	AMOUNT	VAR.%	ACTUAL	AMOUNT	VAR.%	AMOUNT	VAR.%
Hospital InPatient Admissions										
Acute / Adult	1,050	887	18.4%	955	9.9%	10,510	9,527	10.3%	9,488	10.8%
Neonatal ICU (NICU)	17	23	-26.1%	35	-51.4%	256	246	4.1%	246	4.1%
Total Admissions	1,067	910	17.3%	990	7.8%	10,766	9,773	10.2%	9,734	10.6%
Patient Days										
Adult & Pediatric	3,923	3,191	22.9%	3,798	3.3%	41,275	34,291	20.4%	43,083	-4.2%
ICU	384	372	3.2%	469	-18.1%	4,228	3,997	5.8%	4,591	-7.9%
CCU	366	295	24.1%	361	1.4%	3,903	3,165	23.3%	3,841	1.6%
NICU	181	294	-38.4%	617	-70.7%	3,988	3,155	26.4%	3,337	19.5%
Total Patient Days	4,854	4,152	16.9%	5,245	-7.5%	53,394	44,608	19.7%	54,852	-2.7%
Observation (Obs) Days	722	427	69.1%	388	86.1%	4,805	4,588	4.7%	4,151	15.8%
Nursery Days	271	277	-2.2%	328	-17.4%	2,594	2,770	-6.4%	2,789	-7.0%
Total Occupied Beds / Bassinets	5,847	4,856	20.4%	5,961	-1.9%	60,793	51,966	17.0%	61,792	-1.6%
Average Length of Stay (ALOS)										
Acute / Adult & Pediatric	4.45	4.35	2.3%	4.85	-8.2%	4.70	4.35	8.0%	5.43	-13.4%
NICU	10.65	12.78	-16.7%	17.63	-39.6%	15.58	12.83	21.5%	13.57	14.8%
Total ALOS	4.55	4.56	-0.3%	5.30	-14.1%	4.96	4.56	8.7%	5.64	-12.0%
Acute / Adult & Pediatric w/o OB	5.17			6.15	-16.0%	5.65			6.37	-11.3%
Average Daily Census	156.6	133.9	16.9%	169.2	-7.5%	175.6	146.7	19.7%	179.8	-2.3%
Hospital Case Mix Index (CMI)	1.6754	1.6500	1.5%	1.6649	0.6%	1.7439	1.6500	5.7%	1.7041	2.3%
	2.7	2.6		2.9		2.7	2.6		3.2	
Medicare										
Admissions	393	319	23.2%	326	20.6%	4,025	3,427	17.4%	3,389	18.8%
Patient Days	2,114	1,695	24.7%	1,899	11.3%	22,727	18,215	24.8%	22,676	0.2%
Average Length of Stay	5.38	5.31	1.2%	5.83	-7.7%	5.65	5.32	6.2%	6.69	-15.6%
Case Mix Index	1.9917	1.9200	3.7%	1.9298	3.2%	2.0322	1.9200	5.8%	1.9797	2.7%
Medicaid										
Admissions	132	116	13.8%	130	1.5%	1,392	1,242	12.1%	1,264	10.1%
Patient Days	430	381	12.9%	737	-41.7%	6,152	4,098	50.1%	6,335	-2.9%
Average Length of Stay	3.26	3.28	-0.8%	5.67	-42.5%	4.42	3.30	33.9%	5.01	-11.8%
Case Mix Index	1.0415	1.1900	-12.5%	1.3569	-23.2%	1.1635	1.1900	-2.2%	1.2344	-5.7%
Commercial										
Admissions	310	259	19.7%	273	13.6%	2,950	2,779	6.2%	2,740	7.7%
Patient Days	1,231	1,111	10.8%	1,345	-8.5%	13,280	11,933	11.3%	13,216	0.5%
Average Length of Stay	3.97	4.29	-7.4%	4.93	-19.4%	4.50	4.29	4.8%	4.82	-6.7%
Case Mix Index	1.6639	1.5500	7.3%	1.5805	5.3%	1.6901	1.5500	9.0%	1.6314	3.6%
Self Pay										
Admissions	201	194	3.6%	238	-15.5%	2,081	2,086	-0.2%	2,114	-1.6%
Patient Days	939	844	11.3%	1,151	-18.4%	9,472	9,072	4.4%	11,306	-16.2%
Average Length of Stay	4.67	4.35	7.4%	4.84	-3.4%	4.55	4.35	4.7%	5.35	-14.9%
Case Mix Index	1.4725	1.5700	-6.2%	1.5319	-3.9%	1.5661	1.5700	-0.2%	1.5628	0.2%
All Other										
Admissions	31	22	40.9%	23	34.8%	318	236	34.7%	227	40.1%
Patient Days	140	120	16.7%	113	23.9%	1,763	1,291	36.6%	1,319	33.7%
Average Length of Stay	4.52	5.45	-17.2%	4.91	-8.1%	5.54	5.47	1.3%	5.81	-4.6%
Case Mix Index	1.7891	2.0000	-10.5%	2.3253	-23.1%	2.1487	2.0000	7.4%	2.0712	3.7%
Radiology										
InPatient	4,095	3,121	31.2%	3,983	2.8%	41,538	33,524	23.9%	41,579	-0.1%
OutPatient	8,170	7,157	14.2%	7,390	10.6%	78,783	76,899	2.4%	73,172	7.7%
Cath Lab										
InPatient	571	530	7.7%	329	73.6%	6,217	5,699	9.1%	5,191	19.8%
OutPatient	414	499	-17.0%	543	-23.8%	4,642	5,364	-13.5%	4,925	-5.7%
Laboratory										
InPatient	68,236	56,727	20.3%	71,213	-4.2%	720,713	609,523	18.2%	754,330	-4.5%
OutPatient	61,668	57,713	6.9%	59,017	4.5%	653,785	620,093	5.4%	596,291	9.6%
Other										
Deliveries	175	167	4.8%	206	-15.0%	1,767	1,798	-1.7%	1,802	-1.9%
Surgical Cases										
InPatient	243	206	18.0%	197	23.4%	2,418	2,210	9.4%	2,102	15.0%
OutPatient	482	535	-9.9%	551	-12.5%	5,383	5,748	-6.4%	5,200	3.5%
Total Surgical Cases	725	741	-2.2%	748	-3.1%	7,801	7,958	-2.0%	7,302	6.8%
GI Procedures (Endo)										
InPatient	144	144	0.0%	122	18.0%	1,350	1,540	-12.3%	1,302	3.7%
OutPatient	173	215	-19.5%	209	-17.2%	1,954	2,313	-15.5%	1,572	24.3%
Total GI Procedures	317	359	-11.7%	331	-4.2%	3,304	3,853	-14.2%	2,874	15.0%

**ECTOR COUNTY HOSPITAL DISTRICT
MONTHLY STATISTICAL REPORT
JULY 2023**

	CURRENT MONTH					YEAR-TO-DATE				
	BUDGET			PRIOR YEAR		BUDGET			PRIOR YEAR	
	ACTUAL	AMOUNT	VAR.%	AMOUNT	VAR.%	ACTUAL	AMOUNT	VAR.%	AMOUNT	VAR.%
OutPatient (O/P)										
Emergency Room Visits	4,570	3,986	14.7%	4,830	-5.4%	51,110	42,822	19.4%	43,494	17.5%
Observation Days	722	427	69.1%	388	86.1%	4,805	4,588	4.7%	4,151	15.8%
Other O/P Occasions of Service	17,805	17,938	-0.7%	18,372	-3.1%	195,173	192,738	1.3%	189,838	2.8%
Total O/P Occasions of Svc.	23,097	22,351	3.3%	23,590	-2.1%	251,088	240,148	4.6%	237,483	5.7%
Hospital Operations										
Manhours Paid	278,464	249,312	11.7%	278,955	-0.2%	2,720,262	2,593,098	4.9%	2,615,503	4.0%
FTE's	1,572.0	1,407.4	11.7%	1,574.7	-0.2%	1,565.9	1,492.7	4.9%	1,500.7	4.3%
Adjusted Patient Days	9,612	8,029	19.7%	10,252	-6.2%	102,750	86,347	19.0%	100,216	2.5%
Hours / Adjusted Patient Day	28.97	31.05	-6.7%	27.21	6.5%	26.47	30.03	-11.8%	26.10	1.4%
Occupancy - Actual Beds	44.9%	38.4%	16.9%	47.5%	-5.6%	50.3%	42.0%	19.7%	51.5%	-2.3%
FTE's / Adjusted Occupied Bed	5.1	5.4	-6.7%	4.8	6.5%	4.6	5.3	-11.8%	4.6	1.5%
Center for Primary Care - Clements										
Total Medical Visits	464	810	-42.7%	467	-0.6%	6,220	8,410	-26.0%	6,425	-3.2%
Manhours Paid	1,647	2,155	-23.6%	2,782	-40.8%	20,149	22,380	-10.0%	26,503	-24.0%
FTE's	9.3	12.2	-23.6%	15.7	-40.8%	11.6	12.9	-10.0%	15.2	-23.7%
Center for Primary Care - West University										
Total Medical Visits	675	630	7.1%	552	22.3%	6,250	6,657	-6.1%	5,556	12.5%
Manhours Paid	974	1,153	-15.6%	785	24.0%	10,202	12,189	-16.3%	4,616	121.0%
FTE's	5.5	6.5	-15.6%	4.4	24.0%	5.9	7.0	-16.3%	2.6	121.7%
Center for Primary Care - JBS										
Total Medical Visits	629	750	-16.1%	637	-1.3%	6,639	5,540	19.8%	6,474	2.5%
Manhours Paid	1,704	1,740	-2.1%	979	74.1%	13,266	12,850	3.2%	8,427	57.4%
FTE's	9.6	9.8	-2.1%	5.5	74.1%	7.6	7.4	3.2%	4.8	57.9%
Total ECHD Operations										
Total Admissions	1,067	910	17.3%	990	7.8%	10,766	9,773	10.2%	9,734	10.6%
Total Patient Days	4,854	4,152	16.9%	5,245	-7.5%	53,394	44,608	19.7%	54,852	-2.7%
Total Patient and Obs Days	5,576	4,579	21.8%	5,633	-1.0%	58,199	49,196	18.3%	59,003	-1.4%
Total FTE's	1,596.4	1,435.9	11.2%	1,600.4	-0.3%	1,591.0	1,520.0	4.7%	1,523.4	4.4%
FTE's / Adjusted Occupied Bed	5.1	5.5	-7.1%	4.8	6.4%	4.7	5.4	-12.0%	4.6	1.6%
Total Adjusted Patient Days	9,612	8,029	19.7%	10,252	-6.2%	102,750	86,347	19.0%	100,216	2.5%
Hours / Adjusted Patient Day	29.42	31.68	-7.1%	27.65	6.4%	26.90	30.58	-12.0%	26.49	1.5%
Outpatient Factor	1.9802	1.9338	2.4%	1.9547	1.3%	1.9244	1.9357	-0.6%	1.8270	5.3%
Blended O/P Factor	2.2067	2.1647	1.9%	2.1650	1.9%	2.1526	2.1680	-0.7%	2.0297	6.1%
Total Adjusted Admissions	2,113	1,760	20.1%	1,935	9.2%	20,718	18,918	9.5%	17,784	16.5%
Hours / Adjusted Admisssion	133.84	144.54	-7.4%	146.50	-8.6%	133.41	139.58	-4.4%	149.29	-10.6%
FTE's - Hospital Contract	54.8	56.3	-2.6%	68.9	-20.4%	50.3	61.5	-18.3%	99.3	-49.3%
FTE's - Mgmt Services	46.8	43.3	8.2%	39.6	18.4%	40.5	43.3	-6.3%	43.0	-5.8%
Total FTE's (including Contract)	1,698.1	1,535.5	10.6%	1,708.9	-0.6%	1,681.9	1,624.8	3.5%	1,665.7	1.0%
Total FTE'S per Adjusted Occupied Bed (including Contract)	5.5	5.9	-7.6%	5.2	6.0%	5.0	5.7	-13.0%	5.1	-1.8%
ProCare FTEs	220.5	252.2	-12.5%	216.2	2.0%	219.0	252.1	-13.1%	213.2	2.7%
TraumaCare FTEs	9.4	9.0	4.9%	9.3	1.6%	9.4	9.2	2.6%	1.9	407.4%
Total System FTEs	1,928.0	1,796.6	7.3%	1,934.4	-0.3%	1,910.3	1,886.2	1.3%	1,880.7	1.6%
Urgent Care Visits										
JBS Clinic	1,091	1,973	-44.7%	1,446	-24.6%	14,797	21,202	-30.2%	18,170	-18.6%
West University	633	1,107	-42.8%	863	-26.7%	9,349	11,899	-21.4%	12,885	-27.4%
42nd Street	-	-	0.0%	2	-100.0%	-	-	0.0%	12	-100.0%
Total Urgent Care Visits	1,724	3,080	-44.0%	2,311	-25.4%	24,146	33,101	-27.1%	31,067	-22.3%
Wal-Mart Clinic Visits										
East Clinic	-	196	-100.0%	196	-100.0%	1,930	2,332	-17.2%	2,332	-17.2%

**ECTOR COUNTY HOSPITAL DISTRICT
BALANCE SHEET - BLENDED
JULY 2023**

	HOSPITAL	PRO CARE	TRAUMA CARE	ECTOR COUNTY HOSPITAL DISTRICT
ASSETS				
CURRENT ASSETS:				
Cash and Cash Equivalents	\$ 22,088,252	\$ 4,975	\$ -	\$ 22,093,227
Investments	64,125,117	-	-	64,125,117
Patient Accounts Receivable - Gross	233,751,204	28,114,953	1,649,401	263,515,558
Less: 3rd Party Allowances	(151,154,387)	(10,122,005)	(1,309,121)	(162,585,513)
Bad Debt Allowance	(50,413,067)	(12,387,725)	(231,370)	(63,032,162)
Net Patient Accounts Receivable	32,183,750	5,605,224	108,911	37,897,884
Taxes Receivable	11,004,409	-	-	11,004,409
Accounts Receivable - Other	(2,728,724)	35,314	-	(2,693,410)
Inventories	8,819,688	479,133	-	9,298,821
Prepaid Expenses	4,715,962	73,263	45,352	4,834,577
Total Current Assets	140,208,454	6,197,909	154,262	146,560,625
CAPITAL ASSETS:				
Property and Equipment	510,016,508	399,150	-	510,415,658
Construction in Progress	6,773,116	-	-	6,773,116
	516,789,624	399,150	-	517,188,775
Less: Accumulated Depreciation and Amortization	(356,700,343)	(318,835)	-	(357,019,178)
Total Capital Assets	160,089,282	80,315	-	160,169,597
RESTRICTED ASSETS:				
Restricted Assets Held by Trustee	4,896	-	-	4,896
Restricted Assets Held in Endowment	6,158,496	-	-	6,158,496
Restricted TPC, LLC	1,668,033	-	-	1,668,033
Restricted MCH West Texas Services	2,309,781	-	-	2,309,781
Pension, Deferred Outflows of Resources	19,270,278	-	-	19,270,278
Assets whose use is Limited	-	225,521	-	225,521
TOTAL ASSETS	\$ 329,709,220	\$ 6,503,745	\$ 154,262	\$ 336,367,227
LIABILITIES AND FUND BALANCE				
CURRENT LIABILITIES:				
Current Maturities of Long-Term Debt	\$ 2,244,417	\$ -	\$ -	\$ 2,244,417
Self-Insurance Liability - Current Portion	3,476,369	-	-	3,476,369
Accounts Payable	25,445,049	(915,323)	(28,484)	24,501,242
A/R Credit Balances	1,668,538	-	-	1,668,538
Accrued Interest	503,928	-	-	503,928
Accrued Salaries and Wages	8,185,327	7,194,465	246,569	15,626,361
Accrued Compensated Absences	4,422,205	-	-	4,422,205
Due to Third Party Payors	17,048	-	-	17,048
Deferred Revenue	3,669,096	257,434	-	3,926,530
Total Current Liabilities	49,631,977	6,536,576	218,085	56,386,637
ACCRUED POST RETIREMENT BENEFITS	55,499,316	-	-	55,499,316
SELF-INSURANCE LIABILITIES - Less Current Portion	2,469,073	-	-	2,469,073
LONG-TERM DEBT - Less Current Maturities	33,446,769	-	-	33,446,769
Total Liabilities	141,047,135	6,536,576	218,085	147,801,796
FUND BALANCE	188,662,084	(32,831)	(63,823)	188,565,431
TOTAL LIABILITIES AND FUND BALANCE	\$ 329,709,220	\$ 6,503,745	\$ 154,262	\$ 336,367,227

**ECTOR COUNTY HOSPITAL DISTRICT
BALANCE SHEET - BLENDED
JULY 2023**

	CURRENT YEAR	PRIOR FISCAL YEAR END			CURRENT YEAR CHANGE
		HOSPITAL AUDITED	PRO CARE AUDITED	TRAUMA CARE AUDITED	
ASSETS					
CURRENT ASSETS:					
Cash and Cash Equivalents	\$ 22,093,227	\$ 32,033,000	\$ 5,075	\$ -	\$ (9,944,848)
Investments	64,125,117	68,206,692	-	-	(4,081,574)
Patient Accounts Receivable - Gross	263,515,558	215,087,104	24,731,462	614,859	23,082,133
Less: 3rd Party Allowances	(162,585,513)	(140,901,175)	(9,623,136)	(469,500)	(11,591,701)
Bad Debt Allowance	(63,032,162)	(49,620,354)	(10,153,878)	(52,000)	(3,205,930)
Net Patient Accounts Receivable	37,897,884	24,565,575	4,954,448	93,359	8,284,502
Taxes Receivable	11,004,409	11,105,013	-	-	(100,604)
Accounts Receivable - Other	(2,693,410)	6,644,584	34,499	-	(9,372,493)
Inventories	9,298,821	8,796,969	479,133	-	22,720
Prepaid Expenses	4,834,577	3,579,202	158,300	20,398	1,076,677
Total Current Assets	146,560,625	154,931,034	5,631,454	113,757	(14,115,620)
CAPITAL ASSETS:					
Property and Equipment	510,415,658	501,814,250	393,970	-	8,207,439
Construction in Progress	6,773,116	4,091,217	-	-	2,681,899
	517,188,775	505,905,467	393,970	-	10,889,338
Less: Accumulated Depreciation and Amortization	(357,019,178)	(341,371,455)	(305,754)	-	(15,341,969)
Total Capital Assets	160,169,597	164,534,012	88,216	-	(4,452,632)
INTANGIBLE ASSETS / GOODWILL - NET	-	-	-	-	-
RESTRICTED ASSETS:					
Restricted Assets Held by Trustee	4,896	4,896	-	-	-
Restricted Assets Held in Endowment	6,158,496	6,083,572	-	-	74,924
Restricted MCH West Texas Services	2,309,781	2,334,361	-	-	(24,580)
Pension, Deferred Outflows of Resources	19,270,278	19,348,225	-	-	(77,946)
Assets whose use is Limited	225,521	-	150,729	-	74,792
TOTAL ASSETS	\$ 336,367,227	\$ 348,697,146	\$ 5,870,400	\$ 113,757	\$ (18,314,076)
LIABILITIES AND FUND BALANCE					
CURRENT LIABILITIES:					
Current Maturities of Long-Term Debt	\$ 2,244,417	\$ 2,232,209	\$ -	\$ -	\$ 12,207
Self-Insurance Liability - Current Portion	3,476,369	3,476,369	-	-	-
Accounts Payable	24,501,242	29,257,247	899,411	(133,295)	(5,522,120)
A/R Credit Balances	1,668,538	2,431,305	-	-	(762,768)
Accrued Interest	503,928	19,148	-	-	484,780
Accrued Salaries and Wages	15,626,361	5,613,638	4,702,269	274,974	5,035,479
Accrued Compensated Absences	4,422,205	4,450,865	-	-	(28,660)
Due to Third Party Payors	17,048	16,199,526	-	-	(16,182,478)
Deferred Revenue	3,926,530	272,039	301,550	-	3,352,941
Total Current Liabilities	56,386,637	63,952,347	5,903,230	141,679	(13,468,940)
ACCRUED POST RETIREMENT BENEFITS	55,499,316	54,330,479	-	-	1,168,838
SELF-INSURANCE LIABILITIES - Less Current Portion	2,469,073	2,469,073	-	-	-
LONG-TERM DEBT - Less Current Maturities	33,446,769	34,565,827	-	-	(1,119,057)
Total Liabilities	147,801,796	155,317,725	5,903,230	141,679	(13,560,838)
FUND BALANCE	188,565,431	193,379,421	(32,831)	(27,922)	188,598,262
TOTAL LIABILITIES AND FUND BALANCE	\$ 336,367,227	\$ 348,697,146	\$ 5,870,400	\$ 113,757	\$ (18,314,076)

**ECTOR COUNTY HOSPITAL DISTRICT
BLENDED OPERATIONS SUMMARY
JULY 2023**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Inpatient Revenue	\$ 49,610,460	\$ 47,111,805	5.3%	\$ 49,573,499	0.1%	\$ 521,568,013	\$ 502,921,276	3.7%	\$ 539,910,976	-3.4%
Outpatient Revenue	59,867,001	54,869,592	9.1%	57,752,407	3.7%	601,182,560	587,423,429	2.3%	555,947,286	8.1%
TOTAL PATIENT REVENUE	\$ 109,477,460	\$ 101,981,397	7.4%	\$ 107,325,906	2.0%	\$ 1,122,750,573	\$ 1,090,344,705	3.0%	\$ 1,095,858,262	2.5%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 65,951,463	\$ 62,873,157	4.9%	\$ 62,574,761	5.4%	\$ 708,671,317	\$ 671,971,493	5.5%	\$ 692,490,293	2.3%
Policy Adjustments	908,163	1,424,738	-36.3%	1,983,001	-54.2%	13,942,254	15,168,491	-8.1%	17,449,782	-20.1%
Uninsured Discount	12,506,743	9,060,193	38.0%	9,177,639	36.3%	108,749,119	96,871,840	12.3%	91,024,557	19.5%
Indigent	1,401,476	1,124,890	24.6%	3,838,453	-63.5%	10,980,407	11,979,771	-8.3%	11,551,518	-4.9%
Provision for Bad Debts	4,553,200	5,597,819	-18.7%	7,131,668	-36.2%	45,297,195	60,026,589	-24.5%	66,486,704	-31.9%
TOTAL REVENUE DEDUCTIONS	\$ 85,321,045	\$ 80,080,797	6.5%	\$ 84,705,523	0.7%	\$ 887,640,292	\$ 856,018,184	3.7%	\$ 879,002,853	1.0%
	77.93%	78.52%		78.92%		79.06%	78.51%		80.21%	
<u>OTHER PATIENT REVENUE</u>										
Medicaid Supplemental Payments	\$ 3,385,665	\$ 2,094,222	61.7%	\$ 69,762	4753.2%	\$ 22,262,102	\$ 20,942,220	6.3%	\$ 20,074,249	10.9%
DSRIP/CHIRP	(344,553)	698,830	-149.3%	(475,094)	-27.5%	2,830,027	6,988,300	-59.5%	4,841,152	-41.5%
Medicare Meaningful Use Subsidy	-	-	0.0%	-	0.0%	(14,868)	-	0.0%	(5,812)	155.8%
TOTAL OTHER PATIENT REVENUE	\$ 3,041,112	\$ 2,793,052	8.9%	\$ (405,333)	-850.3%	\$ 25,077,261	\$ 27,930,520	-10.2%	\$ 24,909,589	0.7%
NET PATIENT REVENUE	\$ 27,197,528	\$ 24,693,652	10.1%	\$ 22,215,050	22.4%	\$ 260,187,541	\$ 262,257,041	-0.8%	\$ 241,764,999	7.6%
<u>OTHER REVENUE</u>										
Tax Revenue	\$ 6,286,342	\$ 5,422,760	15.9%	\$ 6,933,093	-9.3%	\$ 63,003,019	\$ 55,992,022	12.5%	\$ 62,931,934	0.1%
Other Revenue	1,949,452	1,248,131	56.2%	916,128	112.8%	12,482,591	12,410,006	0.6%	9,269,860	34.7%
TOTAL OTHER REVENUE	\$ 8,235,794	\$ 6,670,891	23.5%	\$ 7,849,221	4.9%	\$ 75,485,610	\$ 68,402,028	10.4%	\$ 72,201,794	4.5%
NET OPERATING REVENUE	\$ 35,433,322	\$ 31,364,543	13.0%	\$ 30,064,272	17.9%	\$ 335,673,151	\$ 330,659,069	1.5%	\$ 313,966,793	6.9%
<u>OPERATING EXPENSES</u>										
Salaries and Wages	\$ 14,672,616	\$ 13,692,843	7.2%	\$ 14,773,900	-0.7%	\$ 144,926,396	\$ 139,670,295	3.8%	\$ 135,135,677	7.2%
Benefits	1,448,504	2,830,886	-48.8%	1,419,400	2.1%	28,123,637	28,772,653	-2.3%	12,133,686	131.8%
Temporary Labor	1,587,061	1,143,561	38.8%	2,085,226	-23.9%	13,494,994	12,051,559	12.0%	30,592,840	-55.9%
Physician Fees	1,082,933	1,155,834	-6.3%	1,323,880	-18.2%	11,122,184	11,565,390	-3.8%	13,757,956	-19.2%
Texas Tech Support	997,415	879,933	13.4%	878,312	13.6%	9,135,469	8,799,330	3.8%	8,626,575	5.9%
Purchased Services	4,372,375	4,436,929	-1.5%	4,428,538	-1.3%	43,381,035	44,059,951	-1.5%	43,812,695	-1.0%
Supplies	5,405,356	5,527,687	-2.2%	4,919,235	9.9%	58,005,328	57,969,682	0.1%	52,985,079	9.5%
Utilities	353,256	301,876	17.0%	271,257	30.2%	3,272,096	3,347,894	-2.3%	3,367,847	-2.8%
Repairs and Maintenance	931,000	1,020,801	-8.8%	683,750	36.2%	8,935,559	10,208,010	-12.5%	8,512,205	5.0%
Leases and Rent	101,745	275,186	-63.0%	173,812	-41.5%	1,194,268	2,751,860	-56.6%	2,409,379	-50.4%
Insurance	194,566	144,870	34.3%	157,735	23.4%	1,741,090	1,657,995	5.0%	1,538,227	13.2%
Interest Expense	69,311	79,660	-13.0%	70,033	-1.0%	697,640	796,600	-12.4%	820,360	-15.0%
ECHDA	233,321	187,818	24.2%	183,672	27.0%	1,873,766	1,878,180	-0.2%	1,871,423	0.1%
Other Expense	150,775	221,780	-32.0%	132,052	14.2%	2,086,876	2,261,991	-7.7%	1,906,951	9.4%
TOTAL OPERATING EXPENSES	\$ 31,600,234	\$ 31,899,664	-0.9%	\$ 31,500,803	0.3%	\$ 327,990,339	\$ 325,791,390	0.7%	\$ 317,470,900	3.3%
Depreciation/Amortization	\$ 1,800,558	\$ 1,673,635	7.6%	\$ 1,660,184	8.5%	\$ 17,487,339	\$ 16,585,976	5.4%	\$ 16,600,916	5.3%
(Gain) Loss on Sale of Assets	8,445	-	0.0%	(7,000)	-220.6%	(104,235)	-	0.0%	515	-20350.7%
TOTAL OPERATING COSTS	\$ 33,409,238	\$ 33,573,299	-0.5%	\$ 33,153,987	0.8%	\$ 345,373,444	\$ 342,377,366	0.9%	\$ 334,072,331	3.4%
NET GAIN (LOSS) FROM OPERATIONS	\$ 2,024,084	\$ (2,208,756)	191.6%	\$ (3,089,715)	165.5%	\$ (9,700,292)	\$ (11,718,297)	-17.2%	\$ (20,105,538)	-51.8%
Operating Margin	5.71%	-7.04%	-181.1%	-10.28%	-155.6%	-2.89%	-3.54%	-18.5%	-6.40%	-54.9%
<u>NONOPERATING REVENUE/EXPENSE</u>										
Interest Income	\$ 96,698	\$ 49,663	94.7%	\$ 95,138	1.6%	\$ 924,985	\$ 496,630	86.3%	\$ 481,220	92.2%
Tobacco Settlement	-	-	0.0%	-	0.0%	1,392,083	1,158,055	20.2%	1,158,055	20.2%
Trauma Funds	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Donations	-	33,333	-100.0%	-	-	16,375	333,330	-95.1%	-	-
COVID-19 Stimulus	-	-	0.0%	-	0.0%	-	1,500,000	-100.0%	6,113,607	-100.0%
						8,484,686	7,164,279		3,429,345	
CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY	\$ 2,120,782	\$ (2,125,760)	199.8%	\$ (2,994,577)	170.8%	\$ (7,366,850)	\$ (8,230,282)	10.5%	\$ (12,352,656)	40.4%
Unrealized Gain/(Loss) on Investments	\$ 110,494	\$ (8,333)	0.0%	\$ 232,365	-52.4%	\$ 1,287,938	\$ (83,330)	0.0%	\$ (2,295,709)	-156.1%
Investment in Subsidiaries	(23,973)	85,628	-128.0%	(6,395)	274.9%	1,325,674	856,280	54.8%	708,218	87.2%
CHANGE IN NET POSITION	\$ 2,207,302	\$ (2,048,465)	207.8%	\$ (2,768,607)	179.7%	\$ (4,753,238)	\$ (7,457,332)	36.3%	\$ (13,940,147)	65.9%

**ECTOR COUNTY HOSPITAL DISTRICT
HOSPITAL OPERATIONS SUMMARY
JULY 2023**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Inpatient Revenue	\$ 49,610,460	\$ 47,111,805	5.3%	\$ 49,573,499	0.1%	\$ 521,568,013	\$ 502,921,276	3.7%	\$ 539,910,976	-3.4%
Outpatient Revenue	48,629,504	43,992,254	10.5%	47,327,483	2.8%	482,120,815	470,580,014	2.5%	446,523,311	8.0%
TOTAL PATIENT REVENUE	\$ 98,239,963	\$ 91,104,059	7.8%	\$ 96,900,982	1.4%	\$ 1,003,688,829	\$ 973,501,290	3.1%	\$ 986,434,288	1.7%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 60,056,506	\$ 57,590,411	-4.3%	\$ 57,341,109	-4.7%	\$ 646,651,632	\$ 614,772,786	-5.2%	\$ 638,697,626	-1.2%
Policy Adjustments	34,241	721,563	-95.3%	1,006,810	-96.6%	5,509,241	7,692,919	-28.4%	9,973,268	-44.8%
Uninsured Discount	12,059,528	8,617,116	39.9%	8,710,250	38.5%	104,747,101	92,144,326	13.7%	86,096,611	21.7%
Indigent Care	1,394,649	1,118,325	24.7%	3,828,697	-63.6%	10,837,862	11,905,598	-9.0%	11,478,661	-5.6%
Provision for Bad Debts	3,955,344	4,707,999	-16.0%	6,741,198	-41.3%	36,785,048	50,649,293	-27.4%	58,042,215	-36.6%
TOTAL REVENUE DEDUCTIONS	\$ 77,500,268	\$ 72,755,414	6.5%	\$ 77,628,064	-0.2%	\$ 804,530,884	\$ 777,164,922	3.5%	\$ 804,288,381	0.0%
	78.89%	79.86%		80.11%		80.16%	79.83%		81.53%	
OTHER PATIENT REVENUE										
Medicaid Supplemental Payments	\$ 3,385,665	\$ 2,094,222	61.7%	\$ 69,762	4753.2%	\$ 22,262,102	\$ 20,942,220	6.3%	\$ 20,074,249	10.9%
DSRIP/CHIRP	(344,553)	698,830	-149.3%	(475,094)	-27.5%	2,830,027	6,988,300	-59.5%	4,841,152	-41.5%
Medicare Meaningful Use Subsidy		-	0.0%	-	0.0%	(14,868)	-	0.0%	(5,812)	155.8%
TOTAL OTHER PATIENT REVENUE	\$ 3,041,112	\$ 2,793,052	8.9%	\$ (405,333)	-850.3%	\$ 25,077,261	\$ 27,930,520	-10.2%	\$ 24,909,589	0.7%
NET PATIENT REVENUE	\$ 23,780,808	\$ 21,141,697	12.5%	\$ 18,867,585	26.0%	\$ 224,235,206	\$ 224,266,888	0.0%	\$ 207,055,495	8.3%
OTHER REVENUE										
Tax Revenue	\$ 6,286,342	\$ 5,422,760	15.9%	\$ 6,933,093	-9.3%	\$ 63,003,019	\$ 55,992,022	12.5%	\$ 62,931,934	0.1%
Other Revenue	1,649,963	1,019,674	61.8%	675,149	144.4%	10,303,112	10,167,243	1.3%	7,113,767	44.8%
TOTAL OTHER REVENUE	\$ 7,936,305	\$ 6,442,434	23.2%	\$ 7,608,242	4.3%	\$ 73,306,131	\$ 66,159,265	10.8%	\$ 70,045,700	4.7%
NET OPERATING REVENUE	\$ 31,717,112	\$ 27,584,131	15.0%	\$ 26,475,827	19.8%	\$ 297,541,337	\$ 290,426,153	2.4%	\$ 277,101,195	7.4%
OPERATING EXPENSE										
Salaries and Wages	\$ 10,127,915	\$ 8,939,228	13.3%	\$ 10,317,977	-1.8%	\$ 99,792,605	\$ 92,017,136	8.5%	\$ 94,036,052	6.1%
Benefits	1,095,748	2,379,220	-53.9%	1,051,782	4.2%	23,780,700	24,246,122	-1.9%	7,864,741	202.4%
Temporary Labor	1,027,249	860,717	19.3%	1,871,375	-45.1%	9,764,879	9,223,119	5.9%	27,779,147	-64.8%
Physician Fees	1,117,319	1,254,900	-11.0%	1,211,459	-7.8%	11,438,178	12,549,000	-8.9%	12,301,559	-7.0%
Texas Tech Support	997,415	879,933	13.4%	878,312	13.6%	9,135,469	8,799,330	3.8%	8,626,575	5.9%
Purchased Services	4,404,374	4,533,782	-2.9%	4,424,536	-0.5%	43,607,213	44,876,016	-2.8%	44,463,222	-1.9%
Supplies	5,333,117	5,400,226	-1.2%	4,810,236	10.9%	56,821,738	56,658,575	0.3%	51,837,176	9.6%
Utilities	352,057	301,372	16.8%	270,692	30.1%	3,264,000	3,342,854	-2.4%	3,362,647	-2.9%
Repairs and Maintenance	930,782	1,019,785	-8.7%	677,118	37.5%	8,920,056	10,197,850	-12.5%	8,500,669	4.9%
Leases and Rentals	(68,091)	104,327	-165.3%	(3,559)	1813.1%	(527,828)	1,043,270	-150.6%	820,743	-164.3%
Insurance	132,725	109,297	21.4%	119,168	11.4%	1,198,487	1,092,970	9.7%	1,040,028	15.2%
Interest Expense	69,311	79,660	-13.0%	70,033	-1.0%	697,640	796,600	-12.4%	820,360	-15.0%
ECHDA	233,321	187,818	24.2%	183,672	27.0%	1,873,766	1,878,180	-0.2%	1,871,423	0.1%
Other Expense	81,077	164,510	-50.7%	72,769	11.4%	1,539,290	1,664,225	-7.5%	1,429,430	7.7%
TOTAL OPERATING EXPENSES	\$ 25,834,319	\$ 26,214,775	-1.5%	\$ 25,955,567	-0.5%	\$ 271,306,193	\$ 268,385,247	1.1%	\$ 264,753,771	2.5%
Depreciation/Amortization	\$ 1,793,562	\$ 1,667,746	7.5%	\$ 1,654,912	8.4%	\$ 17,421,163	\$ 16,527,086	5.4%	\$ 16,550,634	5.3%
(Gain)/Loss on Disposal of Assets	8,445	-	0.0%	(7,000)	-220.6%	(103,728)	-	100.0%	(7,000)	1381.8%
TOTAL OPERATING COSTS	\$ 27,636,325	\$ 27,882,521	-0.9%	\$ 27,603,479	0.1%	\$ 288,623,628	\$ 284,912,333	1.3%	\$ 281,297,404	2.6%
NET GAIN (LOSS) FROM OPERATIONS	\$ 4,080,787	\$ (298,390)	-1467.6%	\$ (1,127,652)	461.9%	\$ 8,917,709	\$ 5,513,820	61.7%	\$ (4,196,209)	-312.5%
Operating Margin	12.87%	-1.08%	-1289.4%	-4.26%	-402.1%	3.00%	1.90%	57.9%	-1.51%	-297.9%
NONOPERATING REVENUE/EXPENSE										
Interest Income	\$ 96,698	\$ 49,663	94.7%	\$ 95,138	1.6%	\$ 924,985	\$ 496,630	86.3%	\$ 481,220	92.2%
Tobacco Settlement	-	-	0.0%	-	0.0%	1,392,083	1,158,055	20.2%	1,158,055	20.2%
Trauma Funds	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Donations	-	33,333	-100.0%	-	0.0%	16,375	333,330	-95.1%	-	0.0%
COVID-19 Stimulus	-	-	0.0%	-	0.0%	-	1,500,000	-100.0%	6,113,607	-100.0%
CHANGE IN NET POSITION BEFORE CAPITAL CONTRIBUTION	\$ 4,177,485	\$ (215,394)	-2039.5%	\$ (1,032,514)	-504.6%	\$ 11,251,151	\$ 9,001,835	25.0%	\$ 3,556,673	216.3%
Procure & Trauma Care Capital Contribution	(2,087,620)	(1,925,908)	8.4%	(1,948,411)	7.1%	(18,582,101)	(17,381,148)	6.9%	(15,890,332)	16.9%
CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY	\$ 2,089,865	\$ (2,141,302)	197.6%	\$ (2,980,925)	170.1%	\$ (7,330,949)	\$ (8,379,313)	12.5%	\$ (12,333,659)	40.6%
Unrealized Gain/(Loss) on Investments	\$ 110,494	\$ (8,333)	-1426.0%	\$ 232,365	-52.4%	\$ 1,287,938	\$ (83,330)	-1645.6%	\$ (2,295,709)	-156.1%
Investment in Subsidiaries	(23,973)	85,628	-128.0%	(6,395)	274.9%	1,325,674	856,280	54.8%	708,218	87.2%
CHANGE IN NET POSITION	\$ 2,176,386	\$ (2,064,007)	205.4%	\$ (2,754,954)	179.0%	\$ (4,717,337)	\$ (7,606,363)	38.0%	\$ (13,921,150)	66.1%

**ECTOR COUNTY HOSPITAL DISTRICT
PROCARE OPERATIONS SUMMARY
JULY 2023**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 10,965,116	\$ 10,621,599	3.2%	\$ 10,274,923	6.7%	\$ 117,247,118	\$ 114,286,025	2.6%	\$ 109,145,892	7.4%
TOTAL PATIENT REVENUE	\$ 10,965,116	\$ 10,621,599	3.2%	\$ 10,274,923	6.7%	\$ 117,247,118	\$ 114,286,025	2.6%	\$ 109,145,892	7.4%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 5,732,891	\$ 5,158,745	11.1%	\$ 5,144,402	11.4%	\$ 60,898,229	\$ 55,958,697	8.8%	\$ 53,627,554	13.6%
Policy Adjustments	827,617	659,842	25.4%	950,691	-12.9%	8,099,938	7,042,242	15.0%	7,429,338	9.0%
Uninsured Discount	447,214	443,077	0.9%	467,389	-4.3%	4,002,018	4,727,514	-15.3%	4,927,946	-18.8%
Indigent	6,827	6,565	4.0%	9,756	-30.0%	142,546	74,173	92.2%	72,856	95.7%
Provision for Bad Debts	556,864	868,082	-35.9%	377,720	47.4%	8,285,315	9,159,916	-9.5%	8,420,901	-1.6%
TOTAL REVENUE DEDUCTIONS	\$ 7,571,413	\$ 7,136,311	6.1%	\$ 6,949,959	8.9%	\$ 81,428,045	\$ 76,962,542	5.8%	\$ 74,478,596	9.3%
	69.05%	67.19%		67.64%		69.45%	67.34%		68.24%	
NET PATIENT REVENUE	\$ 3,393,703	\$ 3,485,288	-2.6%	\$ 3,324,965	2.1%	\$ 35,819,073	\$ 37,323,483	-4.0%	\$ 34,667,296	3.3%
OTHER REVENUE										
Other Income	\$ 298,737	\$ 228,457	30.8%	\$ 240,980	24.0%	\$ 2,178,369	\$ 2,242,763	-2.9%	\$ 2,156,094	1.0%
TOTAL OTHER REVENUE	\$ 298,737	\$ 228,457	30.8%	\$ 240,980	24.0%	\$ 2,178,369	\$ 2,242,763	-2.9%	\$ 2,156,094	1.0%
NET OPERATING REVENUE	\$ 3,692,440	\$ 3,713,745	-0.6%	\$ 3,565,944	3.5%	\$ 37,997,442	\$ 39,566,246	-4.0%	\$ 36,823,390	3.2%
OPERATING EXPENSE										
Salaries and Wages	\$ 4,295,082	\$ 4,491,190	-4.4%	\$ 4,191,759	2.5%	\$ 42,638,338	\$ 45,028,909	-5.3%	\$ 40,592,694	5.0%
Benefits	338,243	412,752	-18.1%	349,090	-3.1%	4,168,667	4,135,767	0.8%	4,210,417	-1.0%
Temporary Labor	559,812	282,844	97.9%	213,852	161.8%	3,730,115	2,828,440	31.9%	2,813,693	32.6%
Physician Fees	224,862	160,182	40.4%	371,669	-39.5%	2,276,486	1,608,870	41.5%	1,974,893	15.3%
Purchased Services	(8,793)	(97,298)	-91.0%	3,794	-331.8%	(233,497)	(820,515)	-71.5%	(650,735)	-64.1%
Supplies	71,668	125,773	-43.0%	107,572	-33.4%	1,178,447	1,294,227	-8.9%	1,146,476	2.8%
Utilities	1,199	504	137.9%	566	112.0%	8,096	5,040	60.6%	5,200	55.7%
Repairs and Maintenance	219	1,016	-78.5%	6,632.26	-96.7%	15,503	10,160	52.6%	11,536	34.4%
Leases and Rentals	167,843	170,859	-1.8%	177,371	-5.4%	1,702,163	1,708,590	-0.4%	1,588,635	7.1%
Insurance	53,575	28,969	84.9%	27,736	93.2%	485,298	497,770	-2.5%	485,835	-0.1%
Other Expense	69,353	56,970	21.7%	59,042	17.5%	544,256	591,216	-7.9%	477,279	14.0%
TOTAL OPERATING EXPENSES	\$ 5,773,062	\$ 5,633,761	2.5%	\$ 5,509,083	4.8%	\$ 56,513,872	\$ 56,888,474	-0.7%	\$ 52,655,924	7.3%
Depreciation/Amortization	\$ 6,997	\$ 5,889	18.8%	\$ 5,273	32.7%	\$ 66,176	\$ 58,890	12.4%	\$ 50,283	31.6%
(Gain)/Loss on Sale of Assets	-	-	0.0%	-	0.0%	(506)	-	0.0%	7,515	0.0%
TOTAL OPERATING COSTS	\$ 5,780,059	\$ 5,639,650	2.5%	\$ 5,514,355	4.8%	\$ 56,579,542	\$ 56,947,364	-0.6%	\$ 52,713,722	7.3%
NET GAIN (LOSS) FROM OPERATIONS	\$ (2,087,620)	\$ (1,925,905)	-8.4%	\$ (1,948,411)	7.1%	\$ (18,582,101)	\$ (17,381,118)	-6.9%	\$ (15,890,332)	-16.9%
Operating Margin	-56.54%	-51.86%	9.0%	-54.64%	3.5%	-48.90%	-43.93%	11.3%	-43.15%	13.3%
COVID-19 Stimulus	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
MCH Contribution	\$ 2,087,620	\$ 1,925,905	8.4%	\$ 1,948,411	7.1%	\$ 18,582,101	\$ 17,381,118	6.9%	\$ 15,890,332	16.9%
CAPITAL CONTRIBUTION	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%

MONTHLY STATISTICAL REPORT

	CURRENT MONTH					YEAR TO DATE				
Total Office Visits	7,956	9,049	-12.08%	8,256	-3.63%	91,284	92,212	-1.01%	87,120	4.78%
Total Hospital Visits	5,827	5,515	5.66%	5,322	9.49%	57,764	59,010	-2.11%	57,398	0.64%
Total Procedures	12,689	11,377	11.53%	11,152	13.78%	127,708	121,872	4.79%	117,611	8.59%
Total Surgeries	830	776	6.96%	764	8.64%	8,341	7,845	6.32%	7,534	10.71%
Total Provider FTE's	91.6	101.9	-10.08%	86.7	5.64%	90.0	101.9	-11.61%	90.0	0.06%
Total Staff FTE's	116.9	137.6	-15.07%	116.5	0.35%	117.2	137.6	-14.80%	110.2	6.40%
Total Administrative FTE's	12.1	12.7	-4.92%	13.0	-7.39%	11.8	12.7	-7.32%	13.1	-9.86%
Total FTE's	220.5	252.2	-12.54%	216.2	2.00%	219.0	252.1	-13.13%	213.2	2.73%

**ECTOR COUNTY HOSPITAL DISTRICT
TRAUMACARE OPERATIONS SUMMARY
JULY 2023**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 272,381	\$ 255,739	6.5%	\$ 150,000	81.6%	\$ 1,814,626	\$ 2,557,390	-29.0%	\$ 278,083	552.5%
TOTAL PATIENT REVENUE	\$ 272,381	\$ 255,739	6.5%	\$ 150,000	81.6%	\$ 1,814,626	\$ 2,557,390	-29.0%	\$ 278,083	552.5%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 162,066	\$ 124,001	30.7%	\$ 89,250	81.6%	\$ 1,121,456	\$ 1,240,010	-9.6%	\$ 165,113	579.2%
Policy Adjustments	46,306	43,333	6.9%	25,500	81.6%	333,076	433,330	-23.1%	47,175	606.0%
Uninsured Discount	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Indigent	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Provision for Bad Debts	40,992	21,738	88.6%	12,750	221.5%	226,833	217,380	4.3%	23,588	861.7%
TOTAL REVENUE DEDUCTIONS	\$ 249,364	\$ 189,072	31.9%	\$ 127,500	95.6%	\$ 1,681,364	\$ 1,890,720	-11.1%	\$ 235,875	612.8%
	91.55%	73.93%		85.00%		92.66%	73.93%		84.82%	
NET PATIENT REVENUE	\$ 23,017	\$ 66,667	-65.5%	\$ 22,500	2.3%	\$ 133,262	\$ 666,670	-80.0%	\$ 42,208	215.7%
						7.3%				
OTHER REVENUE										
Other Income	\$ 753	\$ -	0.0%	\$ -	0.0%	\$ 1,111	\$ -	100.0%	\$ -	100.0%
TOTAL OTHER REVENUE	\$ 753	\$ -	0.0%	\$ -	0.0%	\$ 1,111	\$ -	100.0%	\$ -	100.0%
NET OPERATING REVENUE	\$ 23,770	\$ 66,667	-64.3%	\$ 22,500	5.6%	\$ 134,373	\$ 666,670	-79.8%	\$ 42,208	218.4%
OPERATING EXPENSE										
Salaries and Wages	\$ 249,620	\$ 262,425	-4.9%	\$ 264,164	-5.5%	\$ 2,495,454	\$ 2,624,250	-4.9%	\$ 506,930	392.3%
Benefits	14,513	38,914	-62.7%	18,528	-21.7%	174,270	390,764	-55.4%	58,528	197.8%
Temporary Labor	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Physician Fees	(259,248)	(259,248)	0.0%	(259,248)	0.0%	(2,592,480)	(2,592,480)	0.0%	(518,496)	400.0%
Purchased Services	(23,206)	445	-5314.9%	208	-11253.0%	7,318	4,450	64.5%	208	3417.2%
Supplies	572	1,688	-66.1%	1,428	-60.0%	5,143	16,880	-69.5%	1,428	260.2%
Utilities	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Repairs and Maintenance	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Leases and Rentals	1,993	-	100.0%	-	100.0%	19,933	-	100.0%	-	100.0%
Insurance	8,265	6,604	25.2%	10,831	-23.7%	57,305	67,255	-14.8%	12,365	363.4%
Other Expense	345	300	15.1%	242	42.7%	3,330	6,550	-49.2%	242	1276.2%
TOTAL OPERATING EXPENSES	\$ (7,147)	\$ 51,128	-114.0%	\$ 36,152	-119.8%	\$ 170,273	\$ 517,669	-67.1%	\$ 61,205	178.2%
Depreciation/Amortization	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
(Gain)/Loss on Sale of Assets	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OPERATING COSTS	\$ (7,147)	\$ 51,128	-114.0%	\$ 36,152	100.0%	\$ 170,273	\$ 517,669	-67.1%	\$ 61,205	100.0%
NET GAIN (LOSS) FROM OPERATIONS	\$ 30,917	\$ 15,539	-99.0%	\$ (13,652)	-326.5%	\$ (35,901)	\$ 149,001	124.1%	\$ (18,997)	89.0%
Operating Margin	130.07%	23.31%	458.0%	-60.68%	-100.0%	-26.72%	22.35%	-219.5%	-45.01%	-100.0%
COVID-19 Stimulus	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
MCH Contribution	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
CAPITAL CONTRIBUTION	\$ 30,917	\$ 15,539	-99.0%	\$ (13,652)	-326.5%	\$ (35,901)	\$ 149,001	124.1%	\$ (18,997)	89.0%

MONTHLY STATISTICAL REPORT

	CURRENT MONTH					YEAR TO DATE				
Total Procedures	756	427	77.05%	399	89.47%	6,797	4,270	59.18%	909	647.74%
Total Provider FTE's	8.4	8.0	5.33%	8.4	0.45%	8.4	8.2	3.06%	1.7	403.34%
Total Staff FTE's	1.0	1.0	1.43%	0.9	12.43%	1.0	1.0	-1.44%	0.2	444.83%
Total FTE's	9.4	9.0	4.91%	9.3	1.58%	9.4	9.2	2.57%	1.9	407.37%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - SOUTH - OPERATIONS SUMMARY
JULY 2023**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 107,774	\$ 221,074	-51.2%	\$ 121,922	-11.6%	\$ 1,706,063	\$ 2,295,350	-25.7%	\$ 1,630,401	4.6%
TOTAL PATIENT REVENUE	\$ 107,774	\$ 221,074	-51.2%	\$ 121,922	-11.6%	\$ 1,706,063	\$ 2,295,350	-25.7%	\$ 1,630,401	4.6%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 49,934	\$ 129,562	-61.5%	\$ 75,929	-34.2%	\$ 931,674	\$ 1,345,209	-30.7%	\$ 986,901	-5.6%
Self Pay Adjustments	19,000	37,230	-49.0%	2,561	641.8%	228,362	386,544	-40.9%	257,959	-11.5%
Bad Debts	513	(6,324)	-108.1%	4,729	-89.2%	(42,459)	(65,662)	-35.3%	(68,730)	-38.2%
TOTAL REVENUE DEDUCTIONS	\$ 69,446	\$ 160,468	-56.7%	\$ 83,219	-16.6%	\$ 1,117,577	\$ 1,666,091	-32.9%	\$ 1,176,129	-5.0%
	64.4%	72.6%		68.3%		65.5%	72.6%		72.1%	
NET PATIENT REVENUE	\$ 38,328	\$ 60,606	-36.8%	\$ 38,703	-1.0%	\$ 588,486	\$ 629,259	-6.5%	\$ 454,271	29.5%
OTHER REVENUE										
FHC Other Revenue	\$ 538,155	\$ 23,543	0.0%	\$ 40,046	1243.8%	\$ 1,376,802	\$ 235,430	0.0%	\$ 278,257	394.8%
TOTAL OTHER REVENUE	\$ 538,155	\$ 23,543	2185.8%	\$ 40,046	1243.8%	\$ 1,376,802	\$ 235,430	484.8%	\$ 278,257	394.8%
NET OPERATING REVENUE	\$ 576,483	\$ 84,149	585.1%	\$ 78,749	632.1%	\$ 1,965,288	\$ 864,689	127.3%	\$ 732,529	168.3%
OPERATING EXPENSE										
Salaries and Wages	\$ 80,941	\$ 58,892	37.4%	\$ 71,437	13.3%	\$ 795,925	\$ 599,357	32.8%	\$ 744,215	6.9%
Benefits	8,757	15,674	-44.1%	7,282	20.3%	189,670	157,928	20.1%	62,243	204.7%
Physician Services	97,811	102,930	-5.0%	56,661	72.6%	1,044,574	1,014,976	2.9%	839,817	24.4%
Cost of Drugs Sold	4,190	4,500	-6.9%	330	1168.2%	34,139	46,726	-26.9%	33,084	3.2%
Supplies	9,826	5,208	88.7%	(2,898)	-439.1%	42,022	53,568	-21.6%	29,240	43.7%
Utilities	3,404	2,814	21.0%	443	667.5%	28,414	31,521	-9.9%	29,300	-3.0%
Repairs and Maintenance	2,555	2,824	-9.5%	1,642	55.6%	9,366	28,240	-66.8%	32,679	-71.3%
Leases and Rentals	557	482	15.5%	484	15.0%	5,390	4,820	11.8%	4,864	10.8%
Other Expense	1,000	1,591	-37.1%	1,000	0.0%	41,937	15,910	163.6%	14,012	199.3%
TOTAL OPERATING EXPENSES	\$ 209,040	\$ 194,915	7.2%	\$ 136,382	53.3%	\$ 2,191,438	\$ 1,953,046	12.2%	\$ 1,789,455	22.5%
Depreciation/Amortization	\$ 4,225	\$ 2,933	44.1%	\$ 2,625	61.0%	\$ 28,689	\$ 28,955	-0.9%	\$ 26,267	9.2%
TOTAL OPERATING COSTS	\$ 213,265	\$ 197,848	7.8%	\$ 139,007	53.4%	\$ 2,220,127	\$ 1,982,001	12.0%	\$ 1,815,722	22.3%
NET GAIN (LOSS) FROM OPERATIONS	\$ 363,218	\$ (113,699)	419.5%	\$ (60,258)	702.8%	\$ (254,839)	\$ (1,117,312)	77.2%	\$ (1,083,193)	-76.5%
Operating Margin	63.01%	-135.12%	-146.6%	-76.52%	-182.3%	-12.97%	-129.22%	-90.0%	-147.87%	-91.2%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	464	810	-42.7%	467	-0.6%	6,220	8,410	-26.0%	6,425	-3.2%
Average Revenue per Office Visit	232.27	272.93	-14.9%	261.08	-11.0%	274.29	272.93	0.5%	253.76	8.1%
Hospital FTE's (Salaries and Wages)	9.3	12.2	-23.6%	15.7	-40.8%	11.6	12.9	-10.0%	15.3	-24.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - WEST UNIVERSITY - OPERATIONS SUMMARY
JULY 2023**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Outpatient Revenue	\$ 211,744	\$ 171,593	23.4%	\$ 162,564	30.3%	\$ 1,891,080	\$ 1,813,170	4.3%	\$ 1,537,517	23.0%
TOTAL PATIENT REVENUE	\$ 211,744	\$ 171,593	23.4%	\$ 162,564	30.3%	\$ 1,891,080	\$ 1,813,170	4.3%	\$ 1,537,517	23.0%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 111,850	\$ 93,377	19.8%	\$ 100,227	11.6%	\$ 1,045,523	\$ 986,685	6.0%	\$ 840,590	24.4%
Self Pay Adjustments	15,519	13,044	19.0%	(103)	-15182.7%	175,726	137,832	27.5%	115,440	52.2%
Bad Debts	3,741	7,987	-53.2%	11,007	-66.0%	17,935	84,396	-78.7%	71,347	-74.9%
TOTAL REVENUE DEDUCTIONS	\$ 131,110	\$ 114,408	14.6%	\$ 111,131	18.0%	\$ 1,239,184	\$ 1,208,913	2.5%	\$ 1,027,377	20.6%
	61.92%	66.67%		68.36%		65.53%	66.67%		66.82%	
NET PATIENT REVENUE	\$ 80,634	\$ 57,185	41.0%	\$ 51,433	56.8%	\$ 651,895	\$ 604,257	7.9%	\$ 510,140	27.8%
<u>OTHER REVENUE</u>										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
TOTAL OTHER REVENUE	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
NET OPERATING REVENUE	\$ 80,634	\$ 57,185	41.0%	\$ 51,433	56.8%	\$ 651,895	\$ 604,257	7.9%	\$ 510,140	27.8%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ 7,113	\$ 21,225	-66.5%	\$ 13,190	-46.1%	\$ 74,296	\$ 219,870	-66.2%	\$ 69,541	6.8%
Benefits	770	5,649	-86.4%	1,345	-42.8%	17,705	57,935	-69.4%	5,816	204.4%
Physician Services	42,482	48,507	-12.4%	44,932	-5.5%	327,139	475,681	-31.2%	391,116	-16.4%
Cost of Drugs Sold	4,661	4,030	15.7%	-	0.0%	31,447	42,580	-26.1%	33,752	-6.8%
Supplies	334	1,958	-83.0%	3,792	-91.2%	27,081	20,571	31.6%	21,211	27.7%
Utilities	2,512	2,525	-0.5%	2,547	-1.4%	27,239	26,412	3.1%	26,309	3.5%
Repairs and Maintenance	-	-	0.0%	-	100.0%	1,920	-	0.0%	-	100.0%
Other Expense	-	-	0.0%	-	0.0%	551	-	0.0%	-	0.0%
TOTAL OPERATING EXPENSES	\$ 57,911	\$ 83,894	-31.0%	\$ 65,806	-12.0%	\$ 507,579	\$ 843,049	-39.8%	\$ 547,745	-7.3%
Depreciation/Amortization	\$ 20,824	\$ 26,853	-22.5%	\$ 25,992	-19.9%	\$ 207,879	\$ 264,047	-21.3%	\$ 260,263	-20.1%
TOTAL OPERATING COSTS	\$ 78,736	\$ 110,747	-28.9%	\$ 91,798	-14.2%	\$ 715,459	\$ 1,107,096	-35.4%	\$ 808,008	-11.5%
NET GAIN (LOSS) FROM OPERATIONS	\$ 1,898	\$ (53,562)	-103.5%	\$ (40,366)	-104.7%	\$ (63,563)	\$ (502,839)	-87.4%	\$ (297,868)	-78.7%
Operating Margin	2.35%	-93.66%	-102.5%	-78.48%	-103.0%	-9.75%	-83.22%	-88.3%	-58.39%	-83.3%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Total Visits	675	630	7.1%	552	22.3%	6,250	6,657	-6.1%		0.0%
Average Revenue per Office Visit	313.69	272.37	15.2%	294.50	6.5%	302.57	272.37	11.1%	276.73	9.3%
Hospital FTE's (Salaries and Wages)	5.5	6.5	-15.6%	4.4	24.0%	5.9	7.0	-16.3%	2.7	121.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - JBS - OPERATIONS SUMMARY
JULY 2023**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 250,421	\$ 278,194	-10.0%	\$ 227,873	9.9%	\$ 2,417,519	\$ 2,054,923	17.6%	\$ 2,398,753	0.8%
TOTAL PATIENT REVENUE	\$ 250,421	\$ 278,194	-10.0%	\$ 227,873	9.9%	\$ 2,417,519	\$ 2,054,923	17.6%	\$ 2,398,753	0.8%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 128,325	\$ 153,057	-16.2%	\$ 92,828	38.2%	\$ 1,321,524	\$ 1,130,578	16.9%	\$ 1,321,170	0.0%
Self Pay Adjustments	3,818	9,779	-61.0%	6,147	-37.9%	118,842	72,231	64.5%	76,654	55.0%
Bad Debts	2,758	14,981	-81.6%	18,646	-85.2%	(69,238)	110,664	-162.6%	155,913	-144.4%
TOTAL REVENUE DEDUCTIONS	\$ 134,900	\$ 177,817	-24.1%	\$ 117,621	14.7%	\$ 1,371,127	\$ 1,313,473	4.4%	\$ 1,553,738	-11.8%
	53.87%	63.92%		51.62%		56.72%	63.92%		64.77%	
NET PATIENT REVENUE	\$ 115,521	\$ 100,377	15.1%	\$ 110,253	4.8%	\$ 1,046,391	\$ 741,450	41.1%	\$ 845,015	23.8%
OTHER REVENUE										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
TOTAL OTHER REVENUE	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
NET OPERATING REVENUE	\$ 115,521	\$ 100,377	15.1%	\$ 110,253	4.8%	\$ 1,046,391	\$ 741,450	41.1%	\$ 845,015	23.8%
OPERATING EXPENSE										
Salaries and Wages	\$ 17,603	\$ 34,168	-48.5%	\$ 19,263	-8.6%	\$ 172,330	\$ 248,807	-30.7%	\$ 140,174	22.9%
Benefits	1,904	9,094	-79.1%	1,964	-3.1%	41,066	65,560	-37.4%	11,724	250.3%
Physician Services	19,612	65,770	-70.2%	46,889	-58.2%	272,014	644,973	-57.8%	438,555	-38.0%
Cost of Drugs Sold	1,818	15,586	-88.3%	2,275	-20.1%	112,342	115,129	-2.4%	127,711	-12.0%
Supplies	1,838	2,784	-34.0%	6,446	-71.5%	43,153	22,029	95.9%	21,616	99.6%
Utilities	-	-	0.0%	-	100.0%	-	-	0.0%	-	100.0%
Repairs and Maintenance	-	-	0.0%	-	100.0%	-	-	0.0%	-	100.0%
Other Expense	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OPERATING EXPENSES	\$ 42,774	\$ 127,402	-66.4%	\$ 76,838	-44.3%	\$ 640,905	\$ 1,096,498	-41.5%	\$ 739,781	-13.4%
Depreciation/Amortization	\$ 75	\$ 75	-0.2%	\$ 75	0.0%	\$ 749	\$ 750	-0.2%	\$ 749	0.0%
TOTAL OPERATING COSTS	\$ 42,849	\$ 127,477	-66.4%	\$ 76,912	-44.3%	\$ 641,654	\$ 1,097,248	-41.5%	\$ 740,529	-13.4%
NET GAIN (LOSS) FROM OPERATIONS	\$ 72,672	\$ (27,100)	-368.2%	\$ 33,340	118.0%	\$ 404,738	\$ (355,798)	-213.8%	\$ 104,486	287.4%
Operating Margin	62.91%	-27.00%	-333.0%	30.24%	108.0%	38.68%	-47.99%	-180.6%	12.37%	212.8%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	629	750	-16.1%	637	-1.3%	6,639	5,540	19.8%	6,474	2.5%
Total Visits	629	750	-16.1%	637	-1.3%	6,639	5,540	19.8%		0.0%
Average Revenue per Office Visit	398.13	370.93	7.3%	357.73	11.3%	364.14	370.92	-1.8%	370.52	-1.7%
Hospital FTE's (Salaries and Wages)	9.6	9.8	-2.1%	5.5	74.1%	7.6	7.4	3.2%	4.9	57.4%

**ECTOR COUNTY HOSPITAL DISTRICT
JULY 2023**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 37,580,137	38.3%	\$ 33,595,510	34.6%	\$ 387,737,292	38.6%	382,141,032	38.7%
Medicaid	11,169,305	11.4%	14,040,004	14.5%	135,150,231	13.5%	130,014,245	13.2%
Commercial	32,213,655	32.7%	28,935,333	29.9%	305,298,945	30.4%	289,872,313	29.4%
Self Pay	14,252,803	14.5%	16,500,405	17.0%	135,202,973	13.5%	118,749,894	12.0%
Other	3,024,063	3.1%	3,829,731	4.0%	40,299,387	4.0%	65,656,805	6.7%
TOTAL	\$ 98,239,963	100.0%	\$ 96,900,982	100.0%	\$ 1,003,688,829	100.0%	986,434,288	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 6,909,497	43.6%	\$ 6,651,020	38.3%	\$ 74,027,376	39.1%	69,936,694	38.0%
Medicaid	1,651,287	10.4%	3,496,755	20.1%	24,661,290	13.0%	20,738,751	11.3%
Commercial	5,314,335	33.4%	5,645,238	32.5%	69,542,436	36.8%	69,050,054	37.5%
Self Pay	989,052	6.2%	877,950	5.1%	10,964,811	5.8%	11,499,211	6.2%
Other	1,022,065	6.4%	693,518	4.0%	10,030,010	5.3%	12,950,063	7.0%
TOTAL	\$ 15,886,236	100.0%	\$ 17,364,482	100.0%	\$ 189,225,924	100.0%	184,174,772	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC CLEMENTS
JULY 2023**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 35,623	33.1%	\$ 27,952	22.9%	\$ 462,124	27.1%	348,889	21.4%
Medicaid	19,835	18.4%	43,585	35.8%	416,361	24.4%	418,685	25.7%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	15,026	13.9%	17,717	14.5%	274,247	16.1%	262,119	16.1%
Self Pay	36,995	34.3%	30,130	24.7%	517,956	30.3%	544,015	33.3%
Other	296	0.3%	2,538	2.1%	35,374	2.1%	56,692	3.5%
TOTAL	\$ 107,774	100.0%	\$ 121,922	100.0%	\$ 1,706,063	100.0%	1,630,401	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	7,495	34.1%	\$ 3,387	8.6%	\$ 215,173	32.1%	129,009	24.0%
Medicaid	6,520	29.7%	21,721	55.5%	232,075	34.6%	205,270	38.3%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	2,463	11.2%	4,086	10.4%	103,878	15.5%	92,629	17.2%
Self Pay	5,504	25.1%	8,412	21.5%	110,419	16.5%	97,209	18.1%
Other	(30)	-0.1%	1,566	4.0%	8,593	1.3%	13,016	2.4%
TOTAL	\$ 21,952	100.0%	\$ 39,173	100.0%	\$ 670,137	100.0%	537,132	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC WEST UNIVERSITY
JULY 2023**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 54,373	25.7%	\$ 42,247	26.0%	\$ 403,636	21.3%	\$ 349,578	22.7%
Medicaid	49,050	23.2%	\$ 39,749	24.5%	503,478	26.6%	403,127	26.2%
PHC	-	0.0%	\$ -	0.0%	-	0.0%	-	0.0%
Commercial	56,231	26.5%	\$ 42,134	25.9%	495,129	26.2%	367,618	23.9%
Self Pay	45,253	21.4%	\$ 30,238	18.6%	415,719	22.0%	336,141	21.9%
Other	6,837	3.2%	\$ 8,196	5.0%	73,117	3.9%	81,051	5.3%
TOTAL	\$ 211,744	100.0%	\$ 162,564	100.0%	\$ 1,891,080	100.0%	\$ 1,537,517	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 19,877	30.1%	\$ 6,870	12.2%	\$ 184,131	24.7%	\$ 112,890	22.6%
Medicaid	23,655	35.9%	20,000	35.5%	\$ 253,980	34.0%	169,489	33.9%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	12,544	19.0%	21,273	37.7%	191,741	25.7%	133,212	26.7%
Self Pay	9,203	13.9%	6,736	11.9%	95,410	12.8%	68,745	13.8%
Other	728	1.1%	1,517	2.7%	20,888	2.8%	15,120	3.0%
TOTAL	\$ 66,006	100.0%	\$ 56,395	100.0%	\$ 746,151	100.0%	\$ 499,456	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC JBS
JULY 2023**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ -	0.0%	\$ -	0.0%	\$ 1,653	0.1%	\$ (809)	0.0%
Medicaid	148,525	59.3%	\$ 140,354	61.6%	1,624,890	67.2%	1,464,708	61.1%
PHC	-	0.0%	\$ -	0.0%	-	0.0%	-	0.0%
Commercial	93,279	37.2%	\$ 80,918	35.5%	706,836	29.2%	858,522	35.8%
Self Pay	5,694	2.3%	\$ 5,544	2.4%	50,640	2.1%	54,727	2.3%
Other	2,924	1.2%	\$ 1,056	0.5%	33,499	1.4%	21,605	0.9%
TOTAL	\$ 250,421	100.0%	\$ 227,873	100.0%	\$ 2,417,519	100.0%	\$ 2,398,753	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ -	0.0%	\$ -	0.0%	\$ 192	0.0%	\$ -	0.0%
Medicaid	72,203	79.2%	48,356	54.0%	897,904	69.5%	634,967	58.4%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	14,835	16.3%	35,653	39.8%	319,384	24.7%	386,369	35.5%
Self Pay	2,113	2.3%	4,256	4.8%	57,329	4.4%	58,155	5.3%
Other	2,021	2.2%	1,286	1.4%	17,493	1.4%	7,899	0.7%
TOTAL	\$ 91,171	100.0%	\$ 89,551	100.0%	\$ 1,292,302	100.0%	\$ 1,087,390	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
STATEMENT OF CASH FLOW
JULY 2023**

	Hospital	ProCare	TraumaCare	Blended
Cash Flows from Operating Activities and Nonoperating Revenue:				
Excess of Revenue over Expenses	\$ (4,717,337)	-	(35,901)	\$ (4,753,238)
Noncash Expenses:				
Depreciation and Amortization	15,328,888	13,082	-	15,341,969
Unrealized Gain/Loss on Investments	1,287,938	-	-	1,287,938
Accretion (Bonds) & COVID Funding	(542,328)	-	-	(542,328)
Changes in Assets and Liabilities				
Patient Receivables, Net	(7,618,175)	(650,776)	(15,552)	(8,284,502)
Taxes Receivable/Deferred	3,497,661	(44,117)	-	3,453,545
Inventories, Prepaids and Other	8,213,828	84,222	(24,954)	8,273,096
Accounts Payable	(4,574,965)	(1,814,734)	104,811	(6,284,888)
Accrued Expenses	3,027,809	2,417,404	(28,405)	5,416,807
Due to Third Party Payors	(16,182,478)	-	-	(16,182,478)
Accrued Post Retirement Benefit Costs	1,246,784	-	-	1,246,784
Net Cash Provided by Operating Activities	<u>\$ (1,032,374)</u>	<u>5,081</u>	<u>-</u>	<u>\$ (1,027,294)</u>
Cash Flows from Investing Activities:				
Investments	\$ 2,793,636	-	-	\$ 2,793,636
Acquisition of Property and Equipment	<u>(10,884,157)</u>	<u>(5,181)</u>	<u>-</u>	<u>(10,889,338)</u>
Net Cash used by Investing Activities	<u>\$ (8,090,521)</u>	<u>(5,181)</u>	<u>-</u>	<u>\$ (8,095,702)</u>
Cash Flows from Financing Activities:				
Current Portion Debt	\$ 12,207	-	-	\$ 12,207
Net Repayment of Long-term Debt/Bond Issuance	<u>(576,729)</u>	<u>-</u>	<u>-</u>	<u>(576,729)</u>
Net Cash used by Financing Activities	<u>(564,522)</u>	<u>-</u>	<u>-</u>	<u>(564,522)</u>
Net Increase (Decrease) in Cash	(9,687,417)	(100)	-	(9,687,517)
Beginning Cash & Cash Equivalents @ 9/30/2022	<u>41,916,875</u>	<u>5,075</u>	<u>-</u>	<u>41,921,950</u>
Ending Cash & Cash Equivalents @ 7/31/2023	<u>\$ 32,229,458</u>	<u>\$ 4,975</u>	<u>\$ -</u>	<u>\$ 32,234,433</u>
<hr/>				
Balance Sheet				
Cash and Cash Equivalents	\$ 22,088,252	4,975	-	\$ 22,093,227
Restricted Assets	<u>10,141,206</u>	<u>-</u>	<u>-</u>	<u>10,141,206</u>
Ending Cash & Cash Equivalents @ 7/31/2023	<u>\$ 32,229,458</u>	<u>4,975</u>	<u>-</u>	<u>\$ 32,234,433</u>

ECTOR COUNTY HOSPITAL DISTRICT
TAX COLLECTIONS
FISCAL 2023

	<u>ACTUAL COLLECTIONS</u>	<u>BUDGETED COLLECTIONS</u>	<u>VARIANCE</u>	<u>PRIOR YEAR COLLECTIONS</u>	<u>VARIANCE</u>
<u>AD VALOREM</u>					
OCTOBER	\$ 171,150	\$ 1,620,998	\$ (1,449,848)	\$ 215,347	\$ (44,197)
NOVEMBER	1,386,408	1,620,998	(234,590)	1,231,030	155,378
DECEMBER	2,872,971	1,620,998	1,251,973	6,614,568	(3,741,596)
JANUARY	9,447,999	1,620,998	7,827,001	5,169,442	4,278,557
FEBRUARY	3,781,066	1,620,998	2,160,068	6,692,218	(2,911,153)
MARCH	1,053,343	1,620,998	(567,655)	2,057,908	(1,004,566)
APRIL	270,096	1,620,998	(1,350,902)	426,742	(156,646)
MAY	221,989	1,620,998	(1,399,009)	406,640	(184,651)
JUNE	211,085	1,620,998	(1,409,913)	239,780	(28,695)
JULY	115,887	1,620,998	(1,505,111)	156,013	(40,126)
TOTAL	<u>\$ 19,531,992</u>	<u>\$ 16,209,980</u>	<u>\$ 3,322,012</u>	<u>\$ 23,209,689</u>	<u>\$ (3,677,696)</u>
<u>SALES</u>					
OCTOBER	\$ 4,629,856	\$ 3,828,487	\$ 801,369	\$ 3,421,981	\$ 1,207,875
NOVEMBER	5,029,309	3,845,439	1,183,870	3,326,676	1,702,634
DECEMBER	4,519,934	4,042,252	477,682	4,147,133	372,801
JANUARY	4,677,620	3,673,352	1,004,268	3,621,391	1,056,229
FEBRUARY	5,206,455	4,558,934	647,521	4,399,256	807,200
MARCH	3,947,646	3,963,554	(15,908)	4,537,253	(589,608)
APRIL	4,011,409	3,820,770	190,639	4,669,784	(658,375)
MAY	5,330,277	4,487,706	842,571	4,733,959	596,318
JUNE	4,499,917	3,759,786	740,131	4,218,782	281,135
JULY	4,685,202	3,801,762	883,440	4,414,843	270,359
SUB TOTAL	<u>46,537,625</u>	<u>39,782,042</u>	<u>6,755,583</u>	<u>41,491,057</u>	<u>5,046,569</u>
ACCRUAL	255,414	-	255,414	-	255,414
TOTAL	<u>\$ 46,793,039</u>	<u>\$ 39,782,042</u>	<u>\$ 7,010,997</u>	<u>\$ 41,491,057</u>	<u>\$ 5,301,983</u>
TAX REVENUE	<u>\$ 66,325,032</u>	<u>\$ 55,992,022</u>	<u>\$ 10,333,010</u>	<u>\$ 64,700,745</u>	<u>\$ 1,624,287</u>

**ECTOR COUNTY HOSPITAL DISTRICT
MEDICAID SUPPLEMENTAL PAYMENTS
FISCAL YEAR 2023**

CASH ACTIVITY	TAX (IGT) ASSESSED	GOVERNMENT PAYOUT	BURDEN ALLEVIATION	NET INFLOW
DSH				
1st Qtr	\$ (1,654,774)	\$ 4,877,024		\$ 3,222,249
2nd Qtr	(2,312,587)	6,815,759		4,503,172
3rd Qtr	(2,671,027)	7,603,266		4,932,239
4th Qtr	-	-		-
DSH TOTAL	\$ (6,638,388)	\$ 19,296,048		\$ 12,657,660
UC				
1st Qtr	\$ -	\$ -		-
2nd Qtr	(4,755,885)	14,016,754		9,260,869
3rd Qtr	-	-		-
4th Qtr	-	-		-
UC TOTAL	\$ (4,755,885)	\$ 14,016,754		\$ 9,260,869
DSRIP				
1st Qtr	\$ -	\$ -		-
2nd Qtr	(31,759)	63,518		31,759
3rd Qtr	-	-		-
4th Qtr	-	-		-
DSRIP UPL TOTAL	\$ (31,759)	\$ 63,518		\$ 31,759
UHRIP				
1st Qtr	\$ -	\$ 66,496		\$ 66,496
2nd Qtr	-	-		-
3rd Qtr	-	-		-
4th Qtr	-	-		-
UHRIP TOTAL	\$ -	\$ 66,496		\$ 66,496
GME				
1st Qtr	\$ -	\$ -		-
2nd Qtr	(247,692)	730,009		482,317
3rd	(274,703)	-		(274,703)
4th Qtr	-	-		-
GME TOTAL	\$ (522,395)	\$ 730,009		\$ 207,615
CHIRP				
1st Qtr	\$ (2,067,317)	\$ -		\$ (2,067,317)
2nd Qtr	-	-		-
3rd	-	-		-
4th Qtr	-	-		-
CHIRP TOTAL	\$ (2,067,317)	\$ -		\$ (2,067,317)
HARP				
1st Qtr	\$ -	\$ 2,777,906		\$ 2,777,906
2nd Qtr	(117,356)	345,878		228,522
3rd	(121,507)	345,878		224,371
4th Qtr	-	-		-
HARP TOTAL	\$ (238,863)	\$ 3,469,662		\$ 3,230,799
TIPPS				
1st Qtr	\$ -	\$ -		-
2nd Qtr	-	-		-
3rd	-	-		-
4th Qtr	-	-		-
TIPPS TOTAL	\$ -	\$ -		\$ -
MCH Cash Activity	\$ (14,254,608)	\$ 37,642,488		\$ 23,387,881
ProCare Cash Activity	\$ -	\$ -	\$ -	\$ -
Blended Cash Activity	\$ (14,254,608)	\$ 37,642,488	\$ -	\$ 23,387,881

INCOME STATEMENT ACTIVITY:

FY 2023 Accrued / (Deferred) Adjustments:

	BLENDED
DSH Accrual	\$ 10,074,773
Uncompensated Care Accrual	9,995,108
Regional UPL Accrual	-
URIP	-
GME	591,750
CHIRP	2,830,027
HARP	1,458,260
TIPPS	142,210
Regional UPL Benefit	-
Medicaid Supplemental Payments	25,092,128
DSRIP Accrual	-
Total Adjustments	\$ 25,092,128

**ECTOR COUNTY HOSPITAL DISTRICT
SCHEDULE OF CASH AND INVESTMENTS - HOSPITAL ONLY
JULY 2023**

<u>Cash and Cash Equivalents</u>	<u>Frost</u>	<u>Hilltop</u>	<u>Total</u>
Operating	\$ 21,751,816	\$ -	\$ 21,751,816
Mission Fitness	220,241	-	220,241
Petty Cash	9,228	-	9,228
Dispro	-	11	11
General Liability	-	6	6
Professional Liability	-	7	7
Funded Worker's Compensation	-	5	5
Funded Depreciation	-	51,857	51,857
Designated Funds	-	55,082	55,082
	<hr/>	<hr/>	<hr/>
Total Cash and Cash Equivalents	\$ 21,981,285	\$ 106,967	\$ 22,088,252

<u>Investments</u>	<u>Other</u>	<u>Hilltop</u>	<u>Total</u>
Dispro	\$ -	\$ 5,488,047	\$ 5,488,047
Funded Depreciation	-	29,317,971	29,317,971
Funded Worker's Compensation	-	2,313,161	2,313,161
General Liability	-	3,041,196	3,041,196
Professional Liability	-	3,145,879	3,145,879
Designated Funds	165,417	23,443,149	23,608,566
Allowance for Change in Market Values	-	(2,789,704)	(2,789,704)
	<hr/>	<hr/>	<hr/>
Total Investments	\$ 165,417	\$ 63,959,700	\$ 64,125,117
Total Unrestricted Cash and Investments			\$ 86,213,370

<u>Restricted Assets</u>	<u>Reserves</u>	<u>Prosperity</u>	<u>Total</u>
Assets Held By Trustee - Bond Reserves	\$ 4,896	\$ -	\$ 4,896
Assets Held In Endowment-Board Designated	-	6,158,496	6,158,496
Advanced Medicare Payment	-	-	-
Restricted TPC, LLC-Equity Stake	1,668,033	-	1,668,033
Restricted MCH West Texas Services-Equity Stake	2,309,781	-	2,309,781
Total Restricted Assets	<hr/>	<hr/>	<hr/>
	\$ 3,982,710	\$ 6,158,496	\$ 10,141,206

Total Cash & Investments			\$ 96,354,575
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**ECTOR COUNTY HOSPITAL DISTRICT
CONSTRUCTION IN PROGRESS - HOSPITAL ONLY
AS OF JULY 31, 2023**

ITEM	CIP BALANCE AS OF 6/30/2023	JULY "+" ADDITIONS	JULY "- " ADDITIONS	JULY TRANSFERS	CIP BALANCE AS OF 7/31/2023	ADD: AMOUNTS CAPITALIZED	PROJECT TOTAL	BUDGETED AMOUNT	UNDER/(OVER) APRVD/BUDGET
<i>RENOVATIONS</i>									
I RELOCATE SPD	1,010,963	-	-	-	1,010,963	-	1,010,963	4,000,000	2,989,037
I SWITCH GEAR OVERHAUL	236,737	-	-	-	236,737	-	236,737	500,000	263,263
SUB-TOTAL	\$ 1,247,700	\$ -	\$ -	\$ -	\$ 1,247,700	\$ -	\$ 1,247,700	\$ 4,500,000	\$ 3,252,300
<i>MINOR BUILDING IMPROVEMENT</i>									
I ANNEX UPS	124,168	12,877	-	-	137,045	-	137,045	300,000	162,955
I COMMUNITY HEALTH/CARE MANAGEMENT	81,547	9,966	-	-	91,513	-	91,513	150,000	58,487
I PI DEPARTMENT MOVE		33,684	-	-	33,684	-	33,684	100,000	66,316
SUB-TOTAL	\$ 205,715	\$ 56,527	\$ -	\$ -	\$ 262,242	\$ -	\$ 262,242	\$ 550,000	\$ 287,758
<i>EQUIPMENT & SOFTWARE PROJECTS - CIP INCOMPLETE</i>									
VARIOUS CAPITAL EXPENDITURE PROJECTS	\$ 3,583,970	\$ 1,764,154	\$ (84,949)	\$ -	\$ 5,263,175	\$ -	\$ 5,263,175	\$ 7,250,000	\$ 1,986,825
SUB-TOTAL	\$ 3,583,970	\$ 1,764,154	\$ (84,949)	\$ -	\$ 5,263,175	\$ -	\$ 5,263,175	\$ 7,250,000	\$ 1,986,825
TOTAL CONSTRUCTION IN PROGRESS	\$ 5,037,385	\$ 1,820,681	\$ (84,949)	\$ -	\$ 6,773,116	\$ -	\$ 6,773,116	\$ 12,300,000	\$ 5,526,884

ECTOR COUNTY HOSPITAL DISTRICT
CAPITAL PROJECT & EQUIPMENT EXPENDITURES
JULY 2023

ITEM	CLASS	BOOKED AMOUNT
TRANSFERRED FROM CONSTRUCTION IN PROGRESS/RENOVATION PROJECTS		
None		\$ -
TOTAL PROJECT TRANSFERS		\$ -
EQUIPMENT PURCHASES		
None		\$ -
TOTAL EQUIPMENT PURCHASES		\$ -
TOTAL TRANSFERS FROM CIP/EQUIPMENT PURCHASES		\$ -

**ECTOR COUNTY HOSPITAL DISTRICT
FISCAL 2023 CAPITAL EQUIPMENT
CONTINGENCY FUND
JULY 2023**

MONTH/ YEAR	DESCRIPTION	DEPT NUMBER	BUDGETED AMOUNT	P.O AMOUNT	ACTUAL AMOUNT	TO/(FROM) CONTINGENCY
	Available funds from budget		\$ 600,000	\$ -	\$ -	\$ 600,000
Oct-22	CX 50 Compact Extreme	7190	-	-	80,000	(80,000)
Oct-22	Maxi Sky	6850	19,500	-	19,375	125
Oct-22	Electric Fryer	8020	29,213	-	58,426	(29,213)
Oct-22	Jaundice Meter	7000	-	-	6,333	(6,333)
Oct-22	Wheelchair Prime Swing Away Model	8390	5,635	-	5,635	(0)
Oct-22	Ford Explorer	8380	-	-	50,525	(50,525)
Oct-22	Chairs	6140	-	-	7,011	(7,011)
Oct-22	RNS Telemetry Monitor	6160	-	-	13,452	(13,452)
Oct-22	Blanket Warmer	6910	6,510	-	6,510	-
Oct-22	ED Linen Carts	6850	-	-	4,896	(4,896)
Oct-22	Carrier 5 ton pkg AC unit - Orthopedic Office	8510	-	-	6,368	(6,368)
Nov-22	Maternity Beds	6700	185,179	-	185,179	0
Nov-22	Phantom Spect	7290	4,246	-	4,246	0
Nov-22	PM Ultrasound - Logiq p9	9300	-	-	60,476	(60,476)
Nov-22	Chassis & 10 Blades	9100	143,894	-	143,894	-
Nov-22	Cobas Liat PCR System	7140	50,248	-	40,248	10,000
Nov-22	Laparoscopic Equipment	6620	1,906,455	-	1,906,455	(0)
Nov-22	TP Nuance Pacs	9100	80,550	-	80,550	-
Nov-22	Glidescope	6850	4,268	-	4,237	31
Nov-22	Blanketrol	6550	9,912	-	9,912	-
Nov-22	Retail Pharmacy Project	7360	250,000	-	537,300	(287,300)
Dec-22	2022 Ford Explorer	8380	-	-	50,524	(50,524)
Dec-22	2022 Chevrolet Silverado	8380	-	-	52,430	(52,430)
Dec-22	Supply Cart and Evolve Cabinets	7310	50,743	-	50,743	-
Dec-22	Robotic Stirrups	6620	18,222	-	18,222	(0)
Dec-22	ePayment Plus	9100	14,975	-	14,975	-
Dec-22	Acuson Ultrasound System	7270	169,000	-	160,261	8,739
Dec-22	Hemotherm	6620	-	-	21,814	(21,814)
Dec-22	Belmont Rapid Infuser	6850	-	-	65,190	(65,190)
Dec-22	Golf Cart	7360	-	-	12,875	(12,875)
Dec-22	AC Unit 3 ton pkg Unit - Liberty Medical	8510	-	-	8,608	(8,608)
Dec-23	AC Unit - ER	8200	-	-	26,010	(26,010)
Dec-23	AC Unit - Orthopedic Office	8510	-	-	16,237	(16,237)
Jan-23	AC Unit - One Doctors Place	8510	-	-	11,442	(11,442)
Jan-23	Paint and Drywall Repair	8200	-	-	290,200	(290,200)
Jan-23	Paint and Drywall Repair	8500	-	-	11,490	(11,490)
Jan-23	Epiq Ultrasound	7320	169,000	-	186,054	(17,054)
Jan-23	Matrix Ultrasound	7320	169,000	-	161,011	7,989
Jan-23	Heat Exchanger	8200	40,110	-	82,884	(42,774)
Jan-23	Network Chassis Replacement	9100	65,541	-	65,541	-
Jan-23	Self-Checkout POS System - Coffee House	8020	-	-	29,331	(29,331)
Jan-23	Upgrade Konia DR	9300	7,000	-	7,000	-
Jan-23	Artis Q	7310	1,061,278	-	1,061,278	-
Jan-23	Data Domain Backup	9100	110,057	-	110,057	-
Jan-23	DICOM CD/DVD Burner	7250	-	-	16,832	(16,832)
Jan-23	Spok Software - Phone Upgrade	9100	256,332	-	249,912	6,420
Jan-23	Optiplex 7000	9100	6,420	-	6,420	-
Jan-23	Telecom Phone Upgrade	9100	-	-	195,279	(195,279)
Jan-23	Latitude 5420	9100	-	-	17,538	(17,538)
Jan-23	Vscan Air Base Package	6850	4,495	-	4,495	-
Feb-23	First Floor Common Areas Renovation	8200	720,000	-	501,856	218,144
Feb-23	OR Cabinets	6620	-	-	17,838	(17,838)
Feb-23	Roll Around Monitor	7290	-	-	5,093	(5,093)
Feb-23	Respirator Fit Test Equipment	9140	15,675	-	16,235	(560)
Feb-23	Datacenter Power	9100	-	-	92,727	(92,727)
Feb-23	Endoscope	6620	-	-	9,850	(9,850)
Feb-23	Office Furnishing	6300	14,517	-	14,432	85
Feb-23	Ultrasound Units	9300	117,394	-	117,394	-
Feb-23	Voluson Ultrasound Unit	9300	-	-	77,506	(77,506)

**ECTOR COUNTY HOSPITAL DISTRICT
FISCAL 2023 CAPITAL EQUIPMENT
CONTINGENCY FUND
JULY 2023**

MONTH/ YEAR	DESCRIPTION	DEPT NUMBER	BUDGETED AMOUNT	P.O AMOUNT	ACTUAL AMOUNT	TO/(FROM) CONTINGENCY
Feb-23	AC3 Optimus	7220	-	-	310,000	(310,000)
Feb-23	EEG Arc Comp	7420	-	-	13,630	(13,630)
Mar-23	Air Handler	8200	63,585	-	63,585	-
Mar-23	DA Tank & Receiver	8200	141,000	-	141,400	(400)
Mar-23	Furniture	9350	-	-	4,494	(4,494)
Mar-23	Tilting Skillet	8020	-	-	21,042	(21,042)
Mar-23	PBX Telecom Upgrade	9100	250,000	-	250,000	-
Mar-23	Giraffe Omnibed CareStation	6550	37,371	-	37,371	-
Mar-23	Paint / Replace Ceiling Tiles	8200	-	-	249,377	(249,377)
Mar-23	AC Unit - Orthopedic Office	8510	-	-	7,365	(7,365)
Mar-23	AC Unit - Suite 700 One Doctor Place	8510	-	-	11,478	(11,478)
Apr-23	Special Procedures Room 8 Renovation	8200	250,000	-	298,654	(48,654)
Apr-23	Suitmate 115V	9310	-	-	5,358	(5,358)
Apr-23	Cathlab Retrofit for Philips Azurion	8200	359,113	-	359,113	-
Apr-23	Mac 7 System	9300	-	-	19,318	(19,318)
Apr-23	IHC Slidestainer	7040	-	-	147,487	(147,487)
Apr-23	FX Energy Platform	6700	-	-	18,187	(18,187)
May-23	Fire Doors	8200	100,000	-	48,785	51,215
May-23	Credit Card Readers	9100	51,626	-	51,626	-
May-23	PenTrac - Mammography Reporting Software	9350	47,800	-	77,800	(30,000)
May-23	Angel Eye Cameras	6550	44,901	-	44,901	-
May-23	EP Stimulator	7220	-	-	26,400	(26,400)
May-23	Maxi Sky Patient Lift	6850	-	-	6,108	(6,108)
May-23	PRP Centrifuge	6620	-	-	2,100	(2,100)
Jun-23	5 Ton Condensing Unit	8200	-	-	14,000	(14,000)
Jun-23	Azurion 7 Image Guided Therapy System	7220	1,384,300	-	1,384,300	-
Jun-23	Refrigerated Carousel	7330	182,229	-	182,229	-
Jun-23	Alaris IV Pumps	6850	-	-	79,750	(79,750)
Jun-23	Shimadzu X-Ray Unit	7000	138,000	-	138,000	-
Jun-23	Laboratory Refrigerator	7000	19,266	-	19,266	-
Jun-23	Skyview Device	9100	-	-	2,770	(2,770)
Jul-23	Nurse Station Chairs	6700	15,706	-	16,562	(856)
Jul-23	Redundant Power Source	9100	-	-	6,510	(6,510)
Jul-23	Right Fax Software	9100	-	-	13,050	(13,050)
Jul-23	Cisco Hardware	9100	-	-	17,030	(17,030)
Jul-23	Vital Signs Monitors	7220	-	-	10,378	(10,378)
Jul-23	Traction Unit	7430	-	-	2,935	(2,935)
Jul-23	Vascular Testing System	7190	-	-	25,590	(25,590)
Jul-23	2019 Ford Escape	7090	-	-	22,864	(22,864)
Jul-23	Somatom Force CT Scanner	7230	-	-	1,999,999	(1,999,999)
Jul-23	AC Unit	8200	-	-	8,387	(8,387)
Jul-23	5 Ton AC Unit	6950	-	-	8,000	(8,000)
Jul-23	432" Televisions	8200	-	-	6,885	(6,885)
			\$ 9,390,266	\$ -	\$ 13,262,698	\$ (3,872,432)

**ECTOR COUNTY HOSPITAL DISTRICT
SUPPLEMENTAL SCHEDULE OF ACCOUNTS RECEIVABLE - OTHER
JULY 2023**

	CURRENT YEAR	PRIOR YEAR		CURRENT YEAR CHANGE
		HOSPITAL AUDITED	PRO CARE AUDITED	
AR DISPRO/UPL	\$ (2,582,887)	\$ -	\$ -	\$ (2,582,887)
AR UNCOMPENSATED CARE	(470,197)	(1,175,998)	-	705,801
AR TIPPS	142,210	-	-	142,210
AR DSRIP	(31,759)	2,777,905.550	-	(2,809,665)
AR CHIRP	344,553	897,322	-	(552,769)
AR UHRIP	-	66,496	-	(66,496)
AR GME	384,135	-	-	384,135
AR HARP	1,005,367	-	-	1,005,367
AR PHYSICIAN GUARANTEES	568,297	710,143	-	(141,846)
AR ACCRUED INTEREST	116,140	151,232	-	(35,092)
AR OTHER:	(1,708,795)	(2,030,644)	34,499	287,350
Procure On-Call Fees	-	-	-	-
Procure A/R - FHC	-	-	-	-
Other Misc A/R	(1,708,795)	(2,030,644)	34,499	287,350
AR DUE FROM THIRD PARTY PAYOR	2,784,550	5,602,907	-	(2,818,357)
TOTAL ACCOUNTS RECEIVABLE - OTHER	\$ (2,693,410)	\$ 6,644,584	\$ 34,499	\$ (9,372,493)

ECTOR COUNTY HOSPITAL DISTRICT
SUPPLEMENTAL SCHEDULE OF HOSPITAL TEMPORARY LABOR FTE'S
JULY 2023

TEMPORARY LABOR DEPARTMENT	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Cardiopulmonary	14.1	11.0	28.3%	13.8	2.4%	11.2	12.0	-6.8%	14.5	-22.5%
Operating Room	14.8	6.7	119.9%	7.5	98.4%	11.1	7.4	50.7%	6.5	71.4%
Laboratory - Chemistry	4.8	2.7	74.7%	4.4	9.0%	5.0	3.0	64.8%	0.7	601.4%
Labor & Delivery	4.8	2.7	73.7%	1.7	173.5%	3.5	3.0	16.7%	1.9	81.5%
Imaging - Diagnostics	1.7	2.7	-37.2%	1.9	-7.7%	3.4	3.0	14.0%	2.0	74.3%
4 East - Post Partum	2.1	0.5	324.6%	2.6	-17.8%	2.6	0.5	384.9%	0.9	178.0%
Care Management	1.1	2.0	-44.7%	11.0	-90.2%	2.0	2.0	-1.6%	1.7	15.9%
Emergency Department	1.7	2.7	-39.5%	2.4	-29.4%	1.8	3.0	-40.6%	4.9	-63.4%
Imaging - Ultrasound	0.5	1.3	-65.3%	2.4	-81.1%	1.6	1.4	13.5%	1.5	7.7%
Intensive Care Unit (CCU) 4	0.5	3.7	-85.6%	3.6	-85.4%	0.9	4.0	-76.8%	12.5	-92.5%
PM&R - Occupational	1.6	-	0.0%	-	0.0%	0.9	-	0.0%	-	0.0%
Intensive Care Unit (ICU) 2	1.0	3.7	-74.0%	2.2	-57.3%	0.9	4.0	-78.6%	10.5	-91.8%
Imaging - Cat Scan	1.7	-	0.0%	0.9	88.4%	0.5	-	0.0%	0.2	199.5%
PM&R - Physical	0.2	-	0.0%	0.2	-3.9%	0.5	-	0.0%	0.3	64.3%
Center for Health and Wellness - Sports Medici	0.8	0.9	-7.5%	0.9	-6.2%	0.4	1.0	-56.7%	0.5	-5.4%
Nursing Orientation	-	-	0.0%	0.1	-100.0%	0.4	-	0.0%	0.8	-46.1%
PM&R - Speech	-	-	0.0%	-	0.0%	0.4	-	0.0%	-	0.0%
4 Central	-	1.8	-100.0%	1.4	-100.0%	0.3	2.0	-84.5%	4.2	-92.6%
3 West Observation	0.2	3.7	-94.2%	2.4	-91.0%	0.3	4.0	-92.3%	6.8	-95.5%
7 Central	-	5.5	-100.0%	1.6	-100.0%	0.3	6.0	-95.8%	4.3	-94.1%
Closed - 4 Central	-	1.8	-100.0%	2.8	-100.0%	0.2	2.0	-88.4%	5.8	-96.0%
5 Central	-	-	0.0%	1.0	-100.0%	0.2	-	0.0%	3.9	-95.8%
9 Central	0.1	0.9	-93.1%	1.2	-94.9%	0.1	1.0	-88.0%	3.2	-96.3%
6 Central	-	0.9	-100.0%	0.5	-100.0%	0.1	1.0	-92.2%	4.8	-98.4%
Recovery Room	0.5	-	0.0%	-	0.0%	0.1	-	0.0%	1.2	-95.8%
Laboratory - Histology	0.5	-	0.0%	-	0.0%	0.0	-	0.0%	-	0.0%
6 West	-	-	0.0%	0.1	-100.0%	0.0	-	0.0%	1.0	-97.2%
Neonatal Intensive Care	-	-	0.0%	-	0.0%	0.0	-	0.0%	0.0	113.1%
5 West - Pediatrics	-	-	0.0%	-	0.0%	0.0	-	0.0%	0.0	-51.5%
Imaging - MRI	-	-	0.0%	-	0.0%	-	-	0.0%	0.6	-100.0%
Imaging - Special Procedures	-	-	0.0%	0.9	-100.0%	-	-	0.0%	0.4	-100.0%
2 Central	-	-	0.0%	-	0.0%	-	-	0.0%	0.9	-100.0%
Sterile Processing	-	-	0.0%	-	0.0%	-	-	0.0%	0.1	-100.0%
Human Resources	-	-	0.0%	-	0.0%	-	-	0.0%	0.1	-100.0%
Imaging - CVI	-	-	0.0%	-	0.0%	-	-	0.0%	0.0	-100.0%
Cardiopulmonary - Neonatal Intensive Care Uni	-	0.9	-100.0%	-	0.0%	-	1.0	-100.0%	-	0.0%
SUBTOTAL	52.7	56.3	-6.5%	67.7	-22.2%	48.9	61.5	-20.6%	96.7	-49.5%
TRANSITION LABOR										
Laboratory - Chemistry	2.2	-	0.0%	1.2	84.1%	1.4	-	0.0%	2.6	-43.8%
SUBTOTAL	2.2	-	0.0%	1.2	84.1%	1.4	-	0.0%	2.6	-43.8%
GRAND TOTAL	54.8	56.3	-2.6%	68.9	-20.4%	50.3	61.5	-18.3%	99.3	-49.3%

**ECTOR COUNTY HOSPITAL DISTRICT
SUPPLEMENTAL SCHEDULE OF TEMPORARY LABOR, TRANSITION LABOR & PURCHASED SERVICES - HOSPITAL ONLY
JULY 2023**

	CURRENT MONTH						YEAR TO DATE					
	ACTUAL	BUDGET	\$ VAR	% VAR	PRIOR YR	% VAR	ACTUAL	BUDGET	\$ VAR	% VAR	PRIOR YR	% VAR
OR TEMPORARY LABOR	\$ 284,060	\$ 109,255	\$ 174,805	160.0%	\$ 187,882	51.2%	\$ 2,181,385	\$ 1,173,903	\$ 1,007,482	85.8%	\$ 1,465,190	48.9%
CHEM TEMPORARY LABOR	90,382.37	44,594	45,788	102.7%	121,303	-25.5%	955,040.23	479,147	475,893	99.3%	182,144	424.3%
4E TEMPORARY LABOR	59,164.38	8,028	51,138	637.2%	57,336	3.2%	526,401.08	86,219	440,182	510.5%	259,788	102.6%
L & D TEMPORARY LABOR	90,768	44,475	46,293	104.1%	38,648	134.9%	711,649	478,836	232,813	48.6%	598,421	18.9%
OT TEMPORARY LABOR	28,908.35	-	28,908	100.0%	-	-	144,546.59	-	144,547	100.0%	-	100.0%
DIAG TEMPORARY LABOR	31,014.98	44,599	(13,584)	-30.5%	34,567	-10.3%	621,766.73	479,142	142,625	29.8%	319,913	94.4%
COMM HEALTH TEMPORARY LABOR	21,543.48	31,765	(10,222)	-32.2%	213,055	-89.9%	436,704.76	317,650	119,055	37.5%	329,897	32.4%
US TEMPORARY LABOR	8,816.50	21,399	(12,583)	-58.8%	59,109	-85.1%	336,570.41	229,946	106,624	46.4%	352,831	-4.6%
CT TEMPORARY LABOR	30,978.15	-	30,978	100.0%	15,583	98.8%	101,066.14	-	101,066	100.0%	29,045	248.0%
PT TEMPORARY LABOR	1,925.70	-	1,926	100.0%	1,830	5.2%	70,599.60	-	70,600	100.0%	33,305	112.0%
Temp Labor - Productive Salaries	-	-	-	100.0%	8,276	-100.0%	68,269.18	-	68,269	100.0%	274,364	-75.1%
ST TEMPORARY LABOR	-	-	-	100.0%	-	100.0%	62,278.08	-	62,278	100.0%	-	100.0%
8C TEMPORARY LABOR	-	10,690	(10,690)	-100.0%	44,289	-100.0%	64,285	114,800	(50,515)	-44.2%	1,197,643	-94.6%
IMCU4 TEMPORARY LABOR	-	12,172	(12,172)	-100.0%	91,075	-100.0%	71,932	130,578	(58,646)	-44.9%	1,708,848	-95.8%
ED TEMPORARY LABOR	30,494.24	44,601	(14,107)	-31.6%	80,656	-62.2%	404,384.46	479,151	(74,767)	-15.6%	1,770,673	-77.2%
OP PM&R-CHW TEMPORARY LABOR	8,995.50	14,866	(5,871)	-39.5%	12,600	-28.6%	69,174.20	159,724	(90,550)	-56.7%	52,244	32.4%
ICU4 TEMPORARY LABOR	9,767	59,544	(49,777)	-83.6%	162,890	-94.0%	198,958	638,842	(439,884)	-68.9%	3,713,442	-94.6%
ICU2 TEMPORARY LABOR	17,953.98	59,468	(41,514)	-69.8%	84,811	-78.8%	198,333.08	638,961	(440,628)	-69.0%	3,796,640	-94.8%
TEMPORARY LABOR	2,887.32	59,492	(56,605)	-95.1%	107,212	-97.3%	82,974.84	638,866	(555,891)	-87.0%	2,028,506	-95.9%
7C TEMPORARY LABOR	-	89,191	(89,191)	-100.0%	55,604	-100.0%	59,098	957,742	(898,644)	-93.8%	1,277,533	-95.4%
ALL OTHER	283,641	206,580	77,061	37.3%	456,823	-37.9%	2,199,584	2,219,612	(20,028)	-0.9%	7,257,007	-69.7%
TOTAL TEMPORARY LABOR	\$ 1,001,301	\$ 860,717	\$ 140,584	16.3%	\$ 1,860,842	-46.2%	\$ 9,616,381	\$ 9,223,119	\$ 393,262	4.3%	\$ 27,550,819	-65.1%
CHEM TRANSITION LABOR	\$ 25,947	-	\$ 25,947	100.0%	\$ 10,533	146.4%	\$ 148,498	-	\$ 148,498	100.0%	\$ 228,328	-35.0%
ALL OTHER	-	-	-	100.0%	-	-	-	-	-	100.0%	-	100.0%
TOTAL TRANSITION LABOR	\$ 25,947	\$ -	\$ 25,947	0%	\$ 10,533	146.4%	\$ 148,498	\$ -	\$ 148,498	0.0%	\$ 228,328	-35.0%
GRAND TOTAL TEMPORARY LABOR	\$ 1,027,249	\$ 860,717	\$ 166,532	19.3%	\$ 1,871,375	-45.1%	\$ 9,764,879	\$ 9,223,119	\$ 541,760	5.9%	\$ 27,779,147	-64.8%
COMM HEALTH OTHER PURCH SVCS	\$ 26,343	\$ 13,750	\$ 12,593	91.6%	\$ 23,007	14.5%	\$ 595,037	\$ 137,500	\$ 457,537	332.8%	\$ 143,308	315.2%
AMBULANCE FEES	56,148	12,944	43,204	333.8%	17,689	217.4%	504,714.42	129,440	375,274	289.9%	148,568	239.7%
ADM CONSULTANT FEES	111,695	68,324	43,371	63.5%	107,787	3.6%	982,500.28	683,240	299,260	43.8%	760,169	29.2%
HK SVC CONTRACT PURCH SVC	181,750	107,244	74,506	69.5%	122,345	48.6%	1,312,413	1,072,440	239,973	22.4%	990,837	32.5%
FIN ACCT COST REPORT/CONSULTANT FEES	116,537	68,841	47,696	69.3%	99,919	16.6%	917,509.43	688,410	229,099	33.3%	508,421	80.5%
LD OTHER PURCH SVCS	90,679	76,643	14,036	18.3%	72,956	24.3%	902,808.18	766,430	136,378	17.8%	766,106	17.8%
ADMIN LEGAL FEES	57,571	42,299	15,272	36.1%	24,188	138.0%	531,940	422,990	108,950	25.8%	334,601	59.0%
MISSION FITNESS CONTRACT PURCH SVC	75,967	54,481	21,486	39.4%	66,282	14.6%	633,000.22	544,810	88,190	16.2%	543,603	16.4%
FOUNDATION ADVERTISING FEES	10,005	6,302	3,703	58.8%	5,570	79.6%	140,073.41	63,020	77,053	122.3%	62,627	123.7%
CREDIT CARD FEES	28,425	18,335	10,090	55.0%	16,223	75.2%	259,031.98	183,350	75,682	41.3%	175,707	47.4%
CHEM OTHER PURCH SVCS	64	58	6	10.3%	64	0.0%	69,891.00	580	69,311	11950.2%	519	13366.5%
UOM (EHR FEES)	33,320	17	33,303	195901.7%	16	208151.8%	66,816.58	170	66,647	39203.9%	129	51695.8%
DIET OTHER PURCH SVCS	48,672	32,753	15,919	48.6%	36,434	33.6%	387,753.32	327,530	60,223	18.4%	333,057	16.4%
NSG OTHER PURCH SVCS	11,526	10,080	1,446	14.3%	9,147	26.0%	133,886.58	100,800	33,087	32.8%	98,490	35.9%
ECHD POLICE DEPT OTHER PURCH SVCS	4,519	3,245	1,274	39.3%	4,725	-4.4%	63,488.94	32,450	31,039	95.7%	42,871	48.1%
TS OTHER PURCH SVCS	5,443	7,762	(2,319)	-29.9%	9,400	-42.1%	92,220.28	77,620	14,600	18.8%	76,187	21.0%
340B CONTRACT PURCH SVC	7,285	6,430	855	13.3%	5,080	43.4%	51,015.98	64,300	(13,284)	-20.7%	71,940	-29.1%
COMP PURCH SVCS CONTRACT	4,193	12,392	(8,199)	-66.2%	4,646	-9.7%	94,380.87	123,920	(29,539)	-23.8%	80,305	17.5%
ENGINEERING OTHER PURCH SVCS	5,911	13,377	(7,466)	-55.8%	14,178	-58.3%	102,998.94	133,770	(30,771)	-23.0%	152,713	-32.6%
CVS CONTRACT PURCH SVC	5,334	8,997	(3,663)	-40.7%	4,702	13.4%	51,442.95	89,970	(38,527)	-42.8%	81,949	-37.2%
ADM PHYS RECRUITMENT	23,936	32,215	(8,279)	-25.7%	16,420	45.8%	270,295.95	322,150	(51,854)	-16.1%	308,880	-12.5%
COMM REL ADVERTISEMENT PURCH SVCS	14,677	28,066	(13,389)	-47.7%	25,007	-41.3%	204,721	280,660	(75,939)	-27.1%	202,966	0.9%
ADM APPRAISAL DIST FEE	20,402	34,830	(14,428)	-41.4%	24,964	-18.3%	207,453	348,300	(140,847)	-40.4%	311,807	-33.5%
PRIMARY CARE WEST OTHER PURCH SVCS	42,482	48,507	(6,025)	-12.4%	44,932	-5.5%	327,138.85	475,681	(148,542)	-31.2%	391,116	-16.4%
MED STAFF REVIEW FEES	15,096	27,783	(12,687)	-45.7%	11,625	29.9%	129,021.42	277,830	(148,809)	-53.6%	96,023	34.4%
PI FEES (TRANSITION NURSE PROGRAM)	22,676	47,533	(24,857)	-52.3%	17,876	26.8%	296,680.31	475,330	(178,650)	-37.6%	547,410	-45.8%
ADM CONTRACT STRYKER	(4,147)	71,248	(75,395)	-105.8%	18,913	-121.9%	442,322.30	712,480	(270,158)	-37.9%	737,805	-40.0%
FHC OTHER PURCH SVCS	39,131	74,017	(34,886)	-47.1%	44,807	-12.7%	396,223	725,846	(329,623)	-45.4%	523,092	-24.3%
UC-WEST CLINIC - PURCH SVCS-OTHER	30,931	72,917	(41,986)	-57.6%	41,058	-24.7%	397,228	729,170	(331,942)	-45.5%	559,190	-29.0%
OTHER PURCH SVCS	19,612	65,770	(46,158)	-70.2%	46,889	-58.2%	272,014	644,973	(372,960)	-57.8%	438,555	-38.0%
ALL OTHERS	3,244.905	3,451.828	(206.923)	-6.0%	3,487.688	-7.0%	32,250.067	34,092.916	(1,842.849)	-5.4%	34,796.741	-7.3%
TOTAL PURCHASED SERVICES	\$ 4,404,374	\$ 4,533,782	\$ (129,408)	-2.9%	\$ 4,424,536	-0.5%	\$ 43,607,213	\$ 44,876,016	\$ (1,268,803)	-2.8%	\$ 44,463,222	-1.9%



Financial Presentation

For the Month Ended

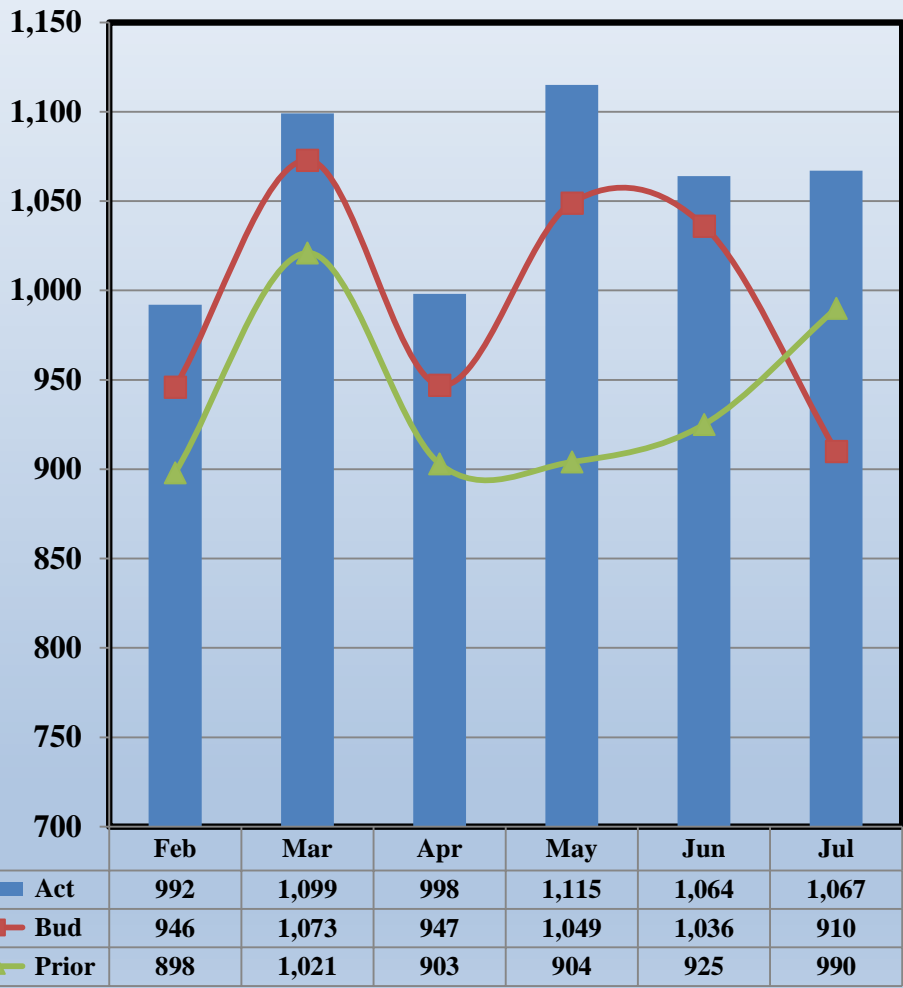
July 31, 2023

Volume



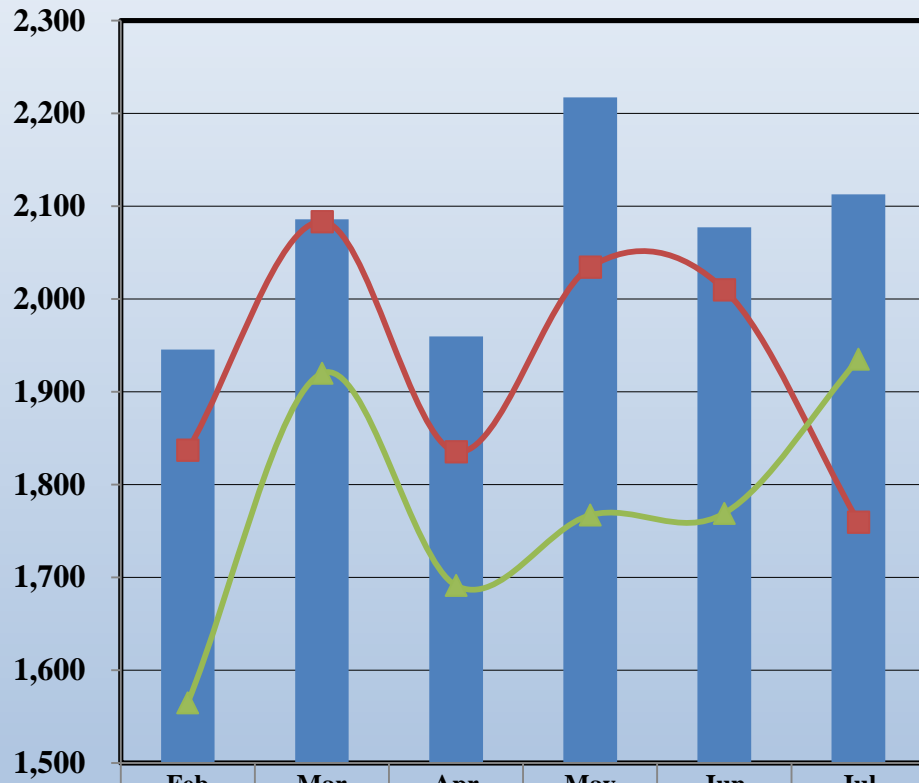
Admissions

Total – Adults and NICU



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	1,067	910	990
Var %		17.3%	7.8%
Year-To-Date	10,766	9,773	9,734
Var %		10.2%	10.6%
Annualized	12,934	11,829	11,785
Var %		9.3%	9.7%

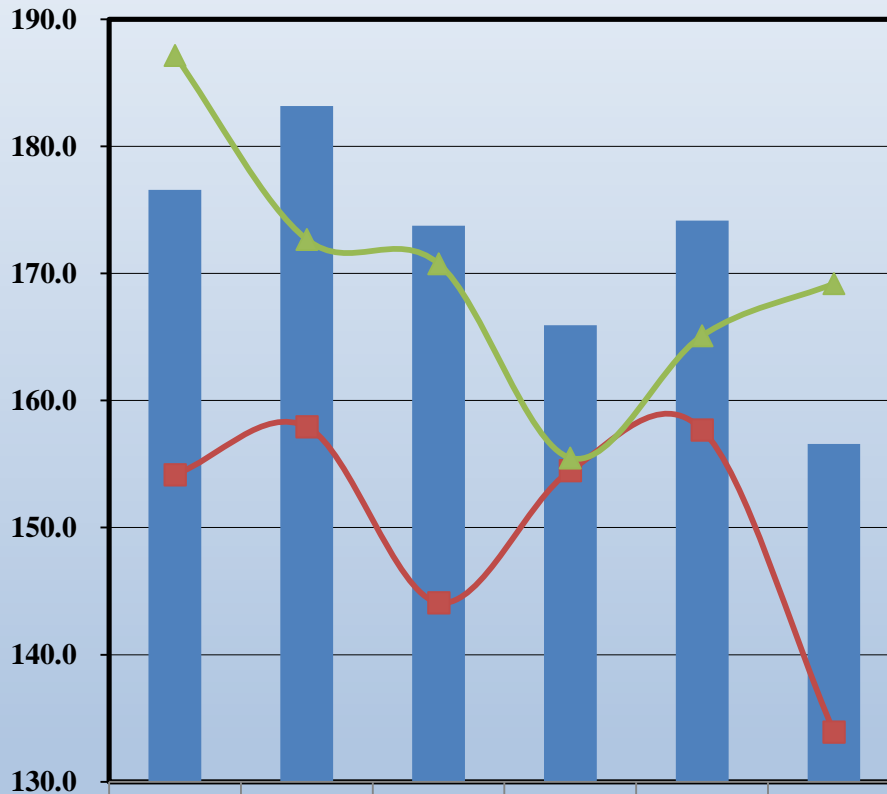
Adjusted Admissions



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	2,113	1,760	1,935
Var %		20.1%	9.2%
Year-To-Date	20,718	18,918	17,784
Var %		9.5%	16.5%
Annualized	24,934	22,763	21,195
Var %		9.5%	17.6%

	Feb	Mar	Apr	May	Jun	Jul
Act	1,945	2,086	1,960	2,217	2,077	2,113
Bud	1,837	2,084	1,835	2,035	2,010	1,760
Prior	1,565	1,920	1,691	1,767	1,769	1,935

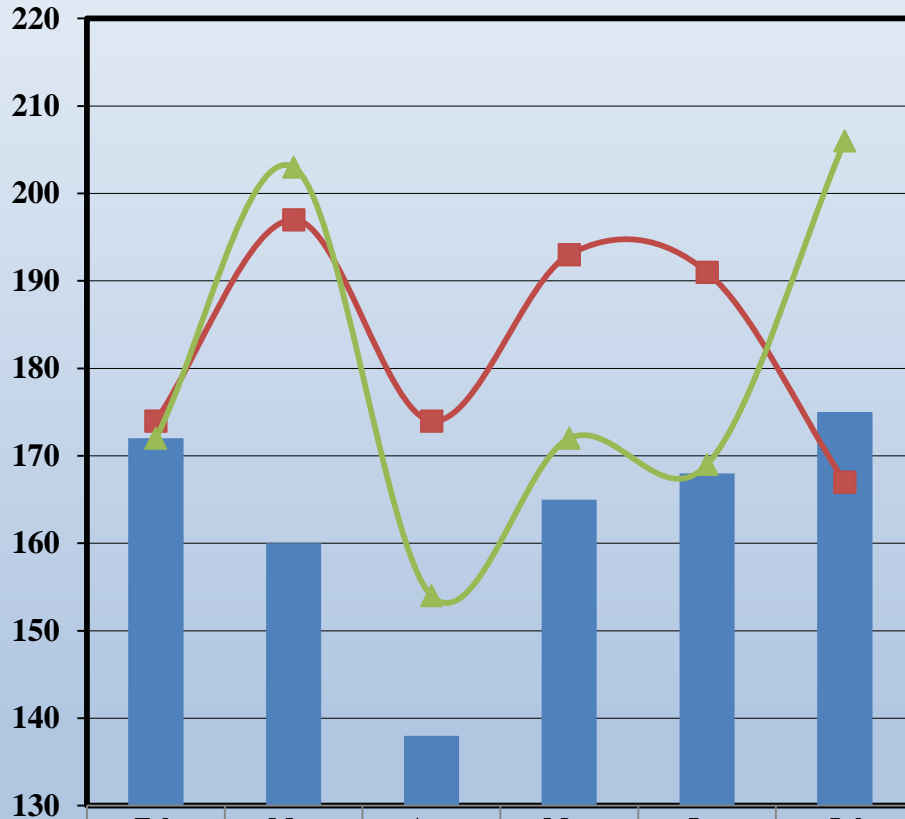
Average Daily Census



	Feb	Mar	Apr	May	Jun	Jul
Act	176.6	183.2	173.8	165.9	174.2	156.6
Bud	154.2	157.9	144.1	154.5	157.7	133.9
Prior	187.1	172.7	170.8	155.5	165.1	169.2

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	156.6	133.9	169.2
Var %		16.9%	-7.5%
Year-To-Date	175.6	146.7	179.8
Var %		19.7%	-2.3%
Annualized	174.6	148.4	184.0
Var %		17.7%	-5.1%

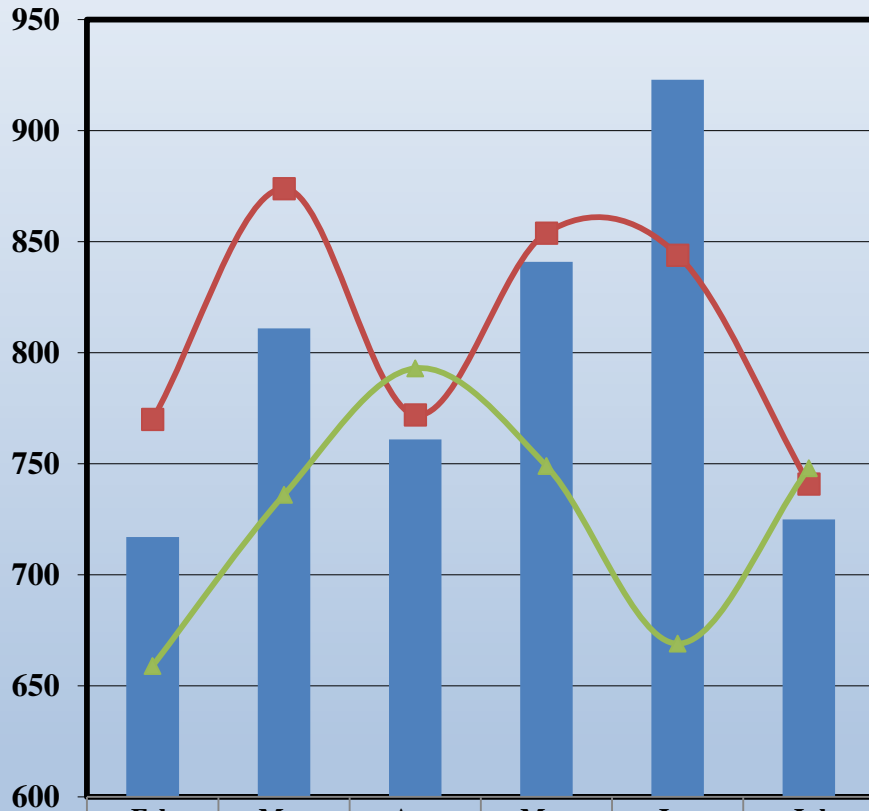
Deliveries



■ Act	172	160	138	165	168	175
■ Bud	174	197	174	193	191	167
▲ Prior	172	203	154	172	169	206

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	175	167	206
Var %		4.8%	-15.0%
Year-To-Date	1,767	1,798	1,802
Var %		-1.7%	-1.9%
Annualized	2,154	2,100	2,178
Var %		2.6%	-1.1%

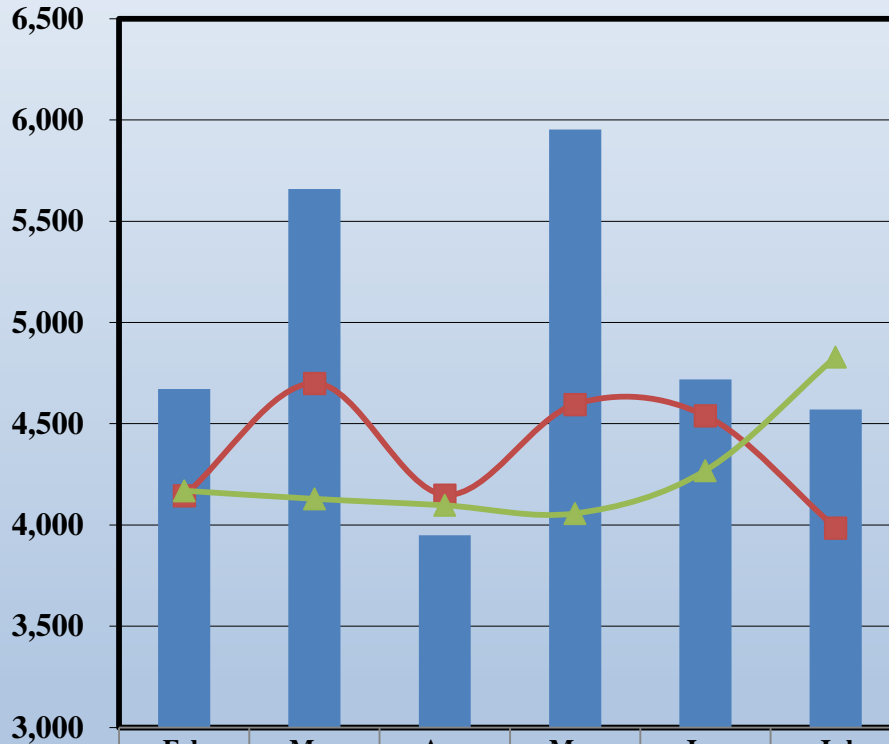
Total Surgical Cases



Act	717	811	761	841	923	725
Bud	770	874	772	854	844	741
Prior	659	736	793	749	669	748

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	725	741	748
Var %		-2.2%	-3.1%
Year-To-Date	7,801	7,958	7,302
Var %		-2.0%	6.8%
Annualized	9,364	9,592	8,315
Var %		-2.4%	12.6%

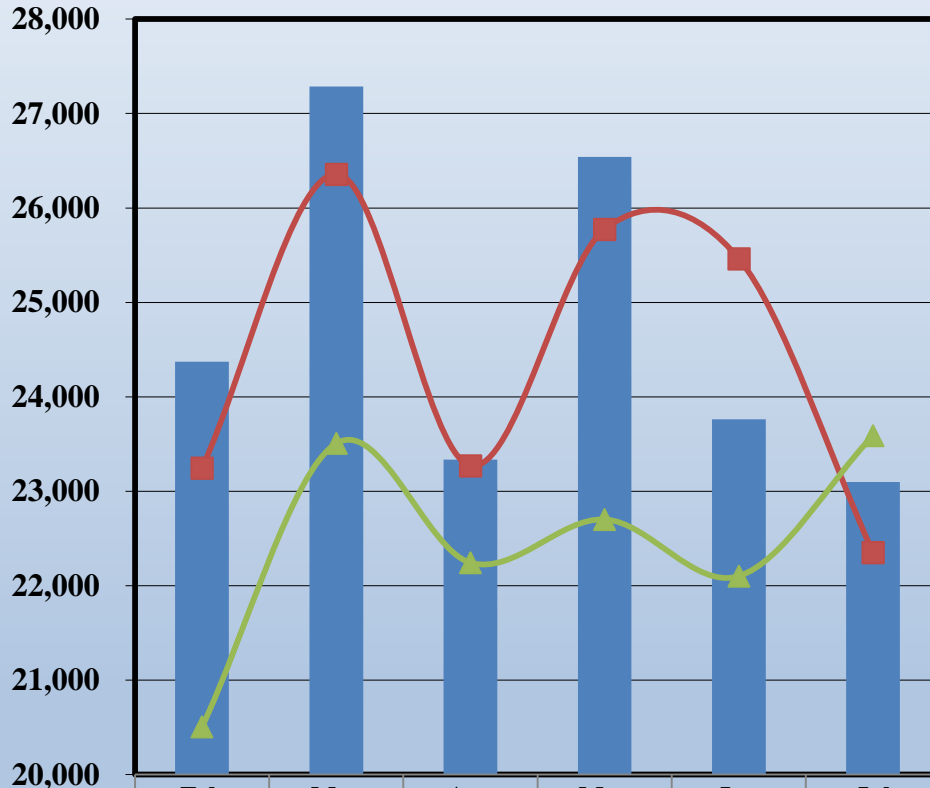
Emergency Room Visits



	Feb	Mar	Apr	May	Jun	Jul
Act	4,671	5,659	3,949	5,953	4,719	4,570
Bud	4,145	4,700	4,149	4,596	4,540	3,986
Prior	4,169	4,129	4,097	4,057	4,269	4,830

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	4,570	3,986	4,830
Var %		14.7%	-5.4%
Year-To-Date	51,110	42,822	43,494
Var %		19.4%	17.5%
Annualized	61,059	51,018	53,458
Var %		19.7%	14.2%

Total Outpatient Occasions of Service

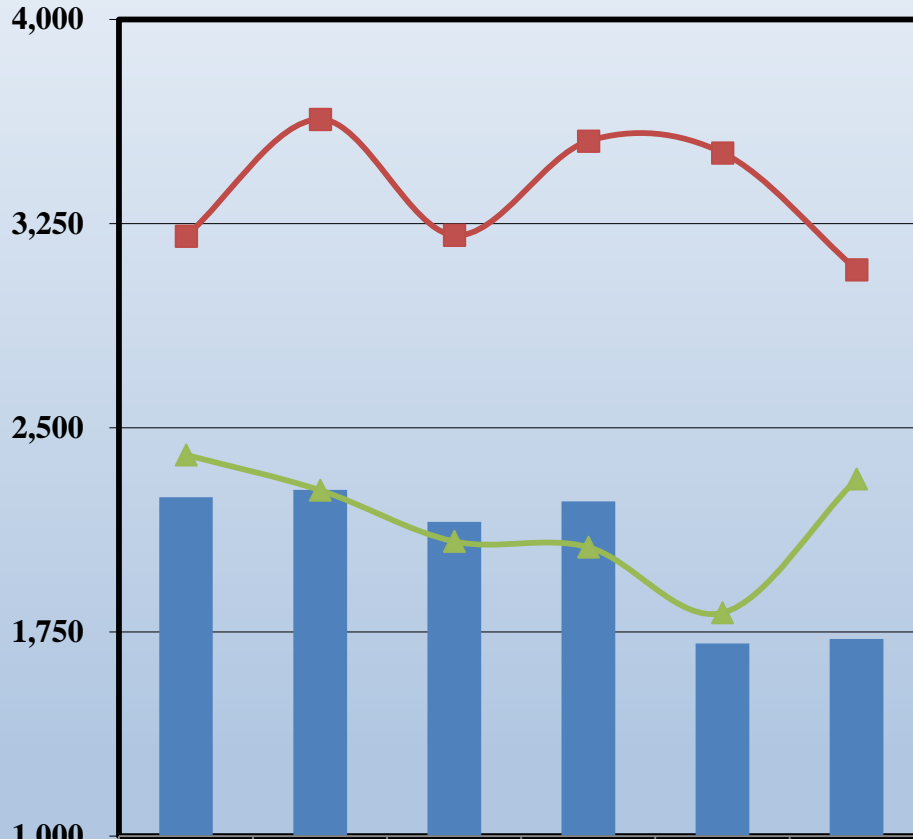


	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	23,097	22,351	23,590
Var %		3.3%	-2.1%
Year-To-Date	251,088	240,148	237,483
Var %		4.6%	5.7%
Annualized	302,777	285,311	292,630
Var %		6.1%	3.5%

Act	24,373	27,285	23,333	26,540	23,760	23,097
Bud	23,245	26,359	23,271	25,775	25,462	22,351
Prior	20,504	23,506	22,243	22,701	22,101	23,590

Urgent Care Visits

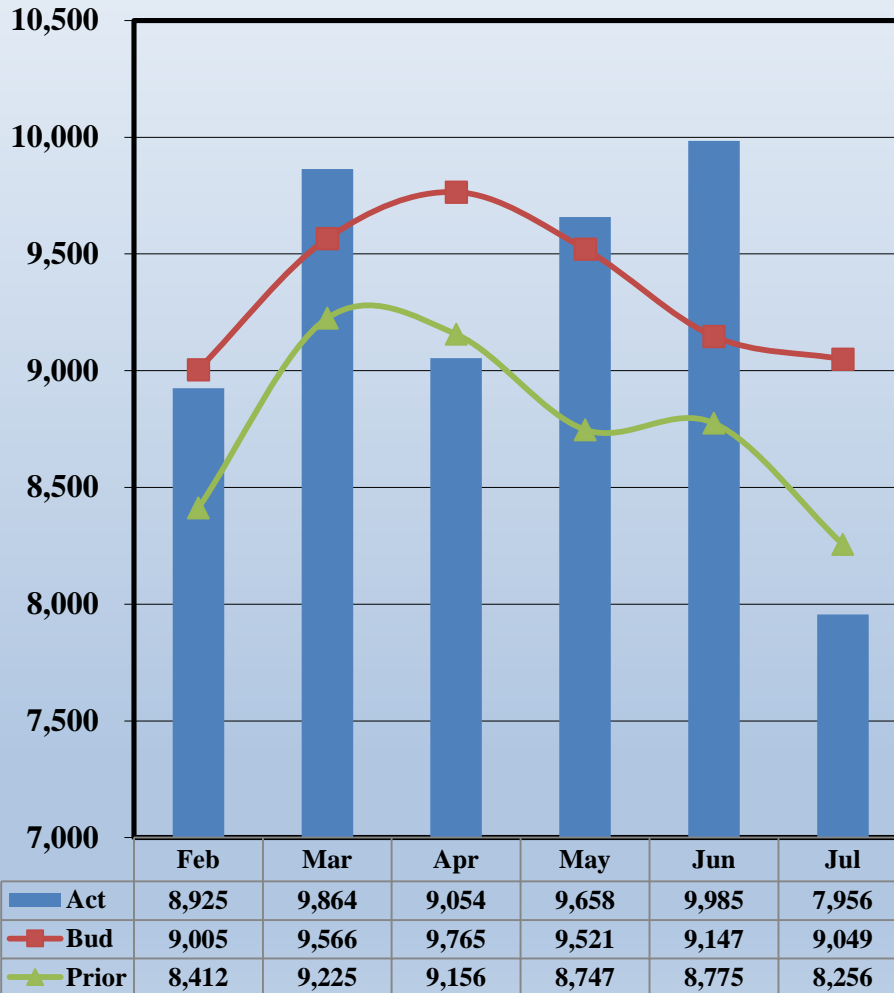
(JBS Clinic, West University & 42nd Street)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	1,724	3,080	2,311
Var %		-44.0%	-25.4%
Year-To-Date	24,146	33,101	31,067
Var %		-27.1%	-22.3%
Annualized	29,396	45,968	43,537
Var %		-36.1%	-32.5%

	Feb	Mar	Apr	May	Jun	Jul
■ Act	2,245	2,272	2,154	2,229	1,707	1,724
■ Bud	3,204	3,633	3,207	3,553	3,510	3,080
▲ Prior	2,400	2,270	2,082	2,061	1,820	2,311

Total ProCare Office Visits



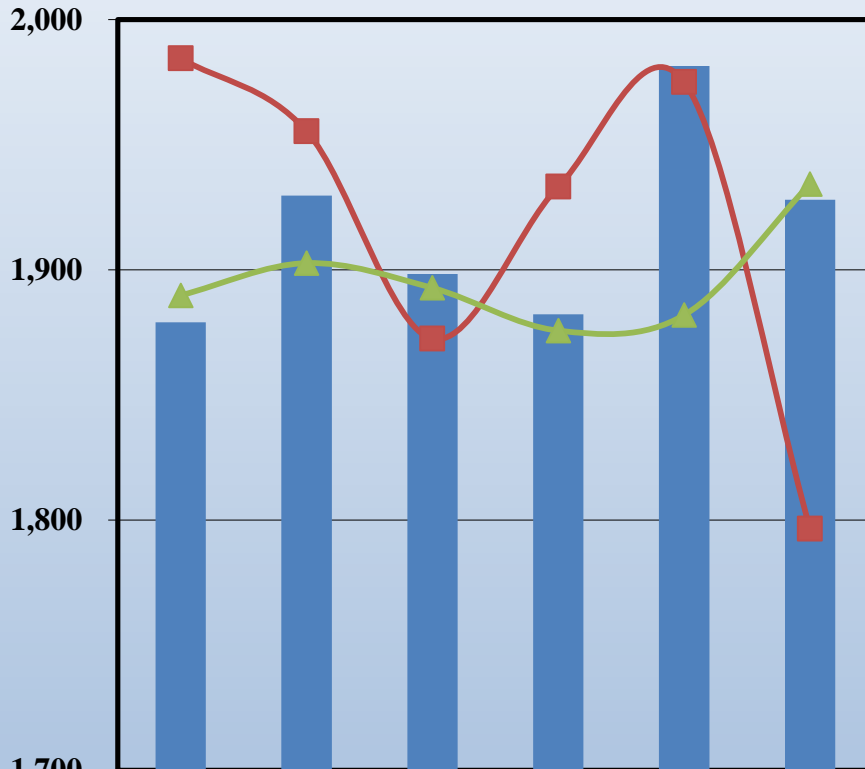
	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	7,956	9,049	8,256
Var %		-12.1%	-3.6%
Year-To-Date	91,284	92,212	87,120
Var %		-1.0%	4.8%
Annualized	110,714	110,236	106,434
Var %		0.4%	4.0%

Staffing



Blended FTE's

Including Contract Labor and Management Services

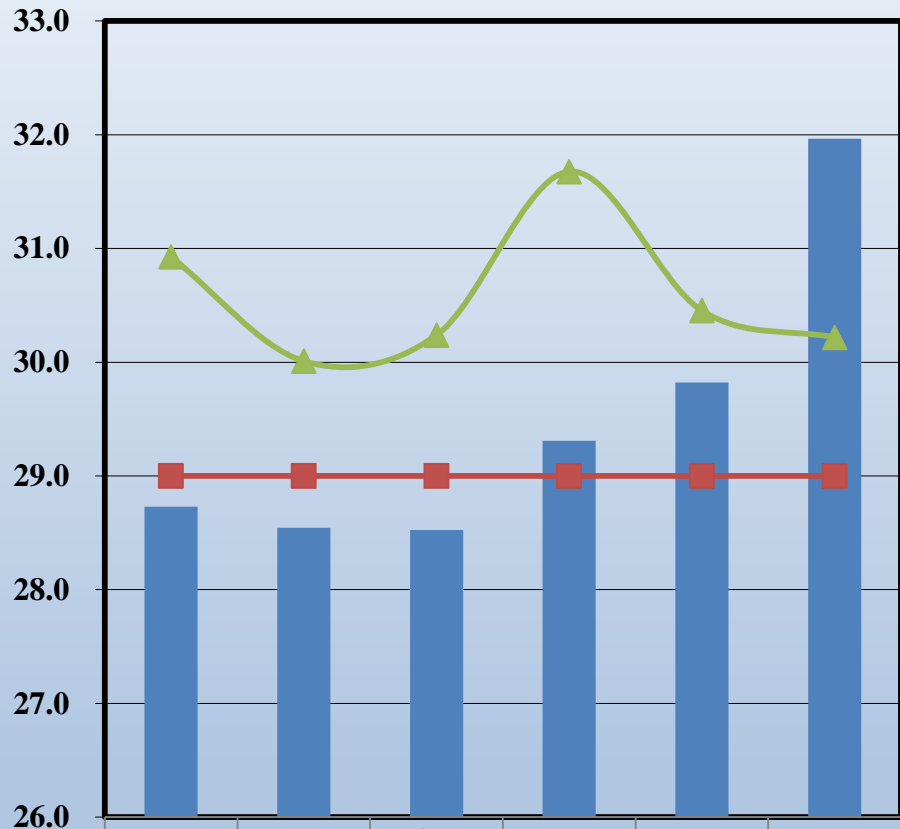


	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	1,928	1,797	1,934
Var %		7.3%	-0.3%
Year-To-Date	1,910	1,886	1,881
Var %		1.3%	1.6%
Annualized	1,912	1,890	1,884
Var %		1.1%	1.5%

	Feb	Mar	Apr	May	Jun	Jul
Act	1,879	1,930	1,898	1,882	1,981	1,928
Bud	1,985	1,955	1,872	1,933	1,975	1,797
Prior	1,890	1,903	1,893	1,876	1,882	1,934

Paid Hours per Adjusted Patient Day

(Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	32.0	29.0	30.2
Var %		10.2%	5.8%
Year-To-Date	29.1	29.0	29.4
Var %		0.3%	-1.0%
Annualized	29.2	29.0	29.4
Var %		0.7%	-0.7%

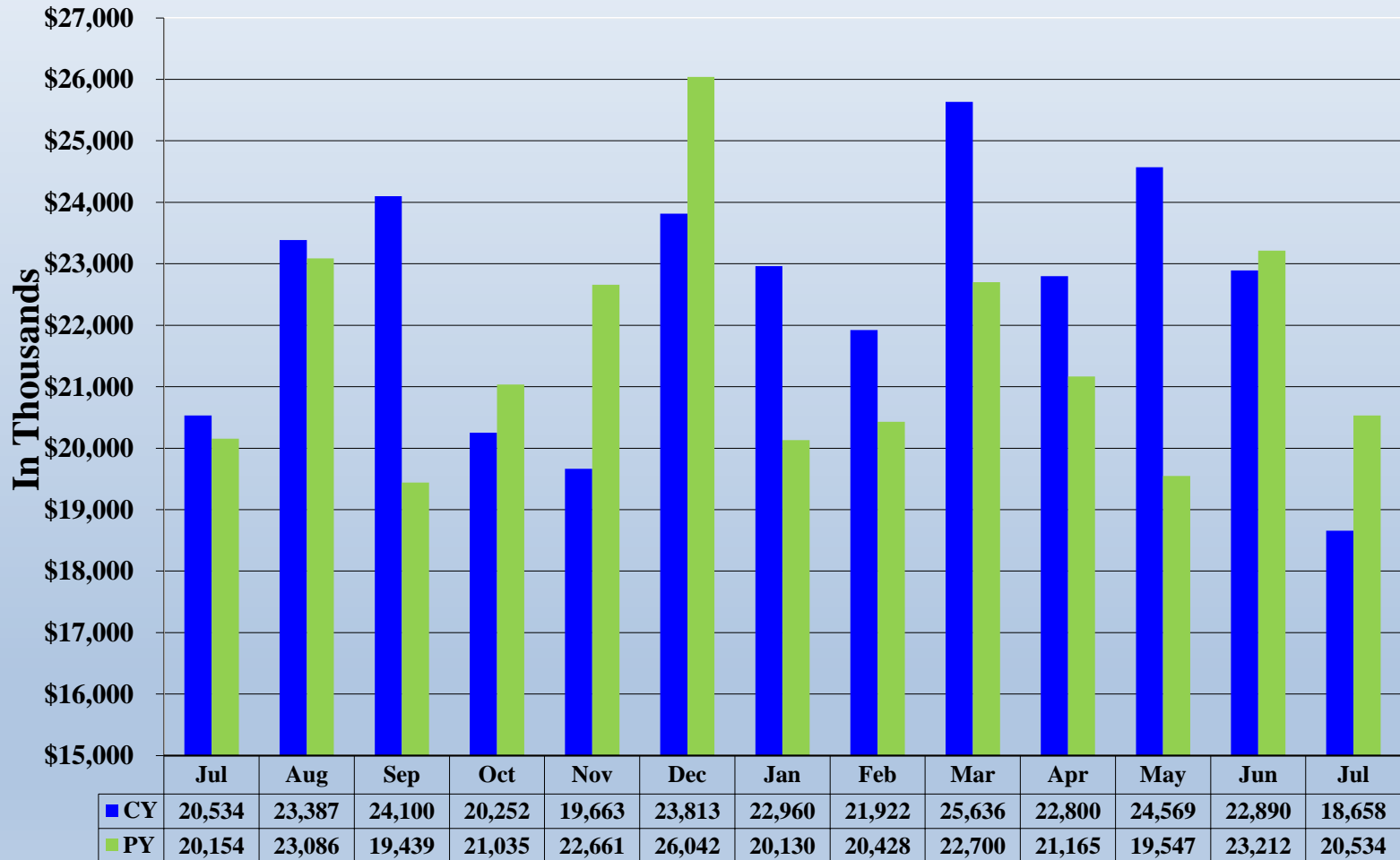
	Feb	Mar	Apr	May	Jun	Jul
Act	28.7	28.5	28.5	29.3	29.8	32.0
Bud	29.0	29.0	29.0	29.0	29.0	29.0
Prior	30.9	30.0	30.2	31.7	30.5	30.2

Accounts Receivable



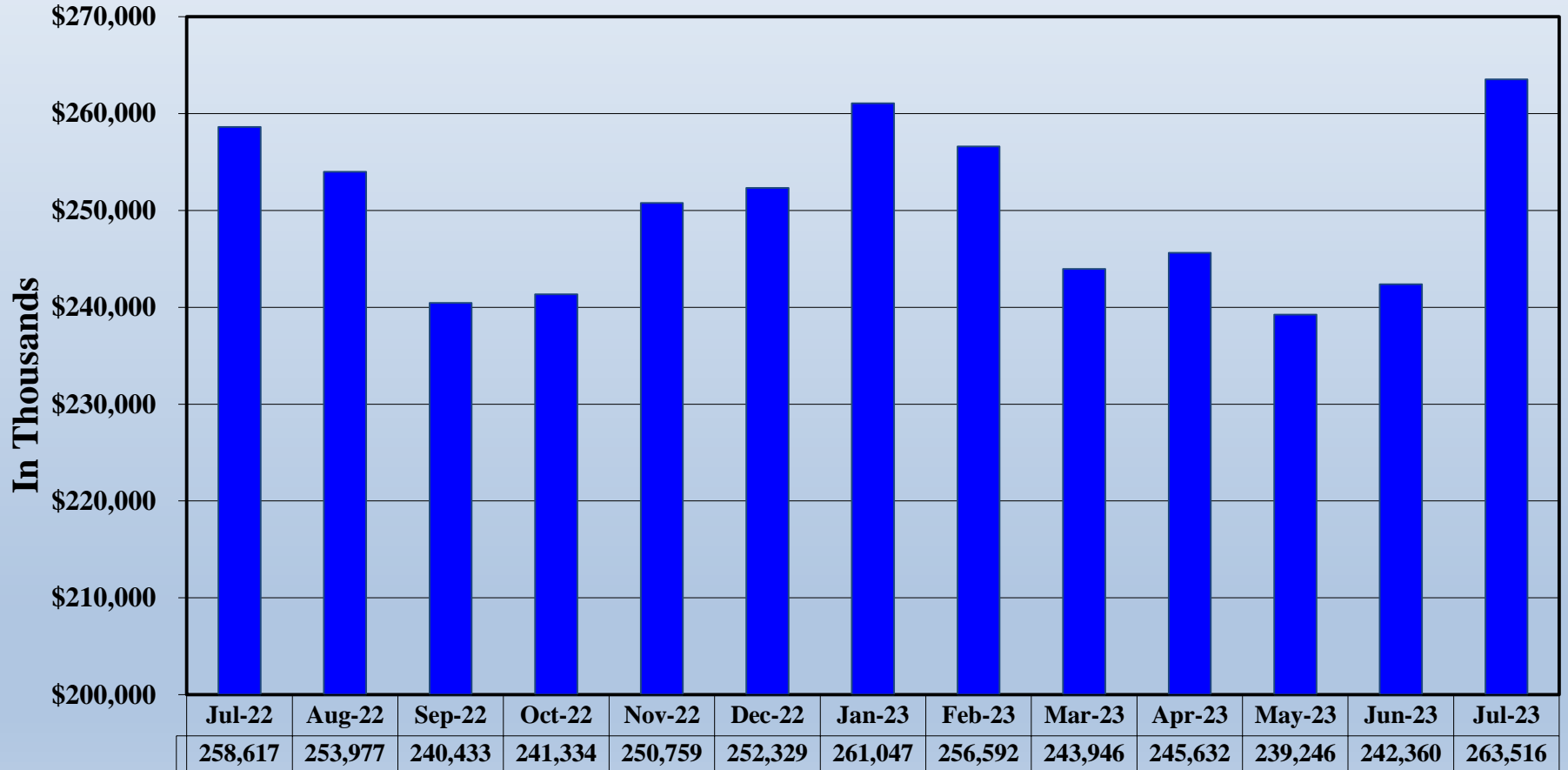
Total AR Cash Receipts

13 Month Trending



Total Accounts Receivable – Gross

Thirteen Month Trending

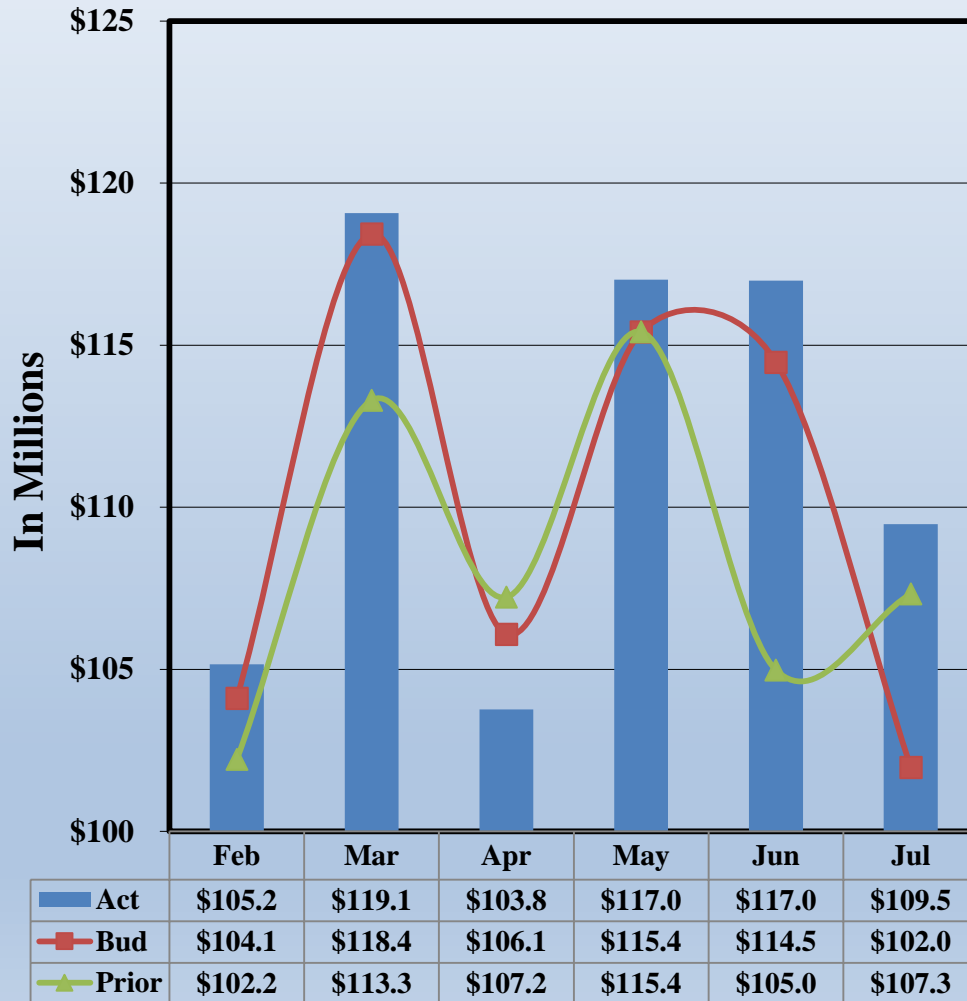


Revenues & Revenue Deductions



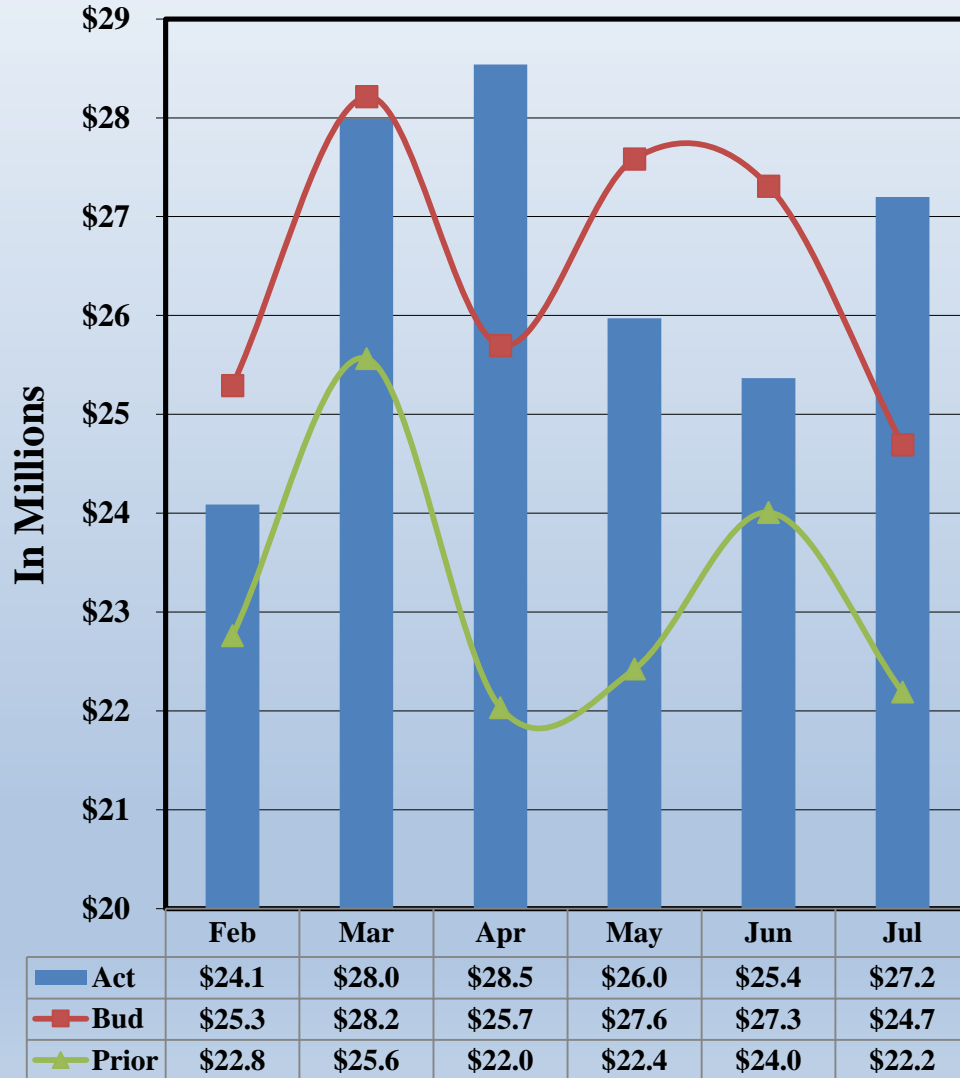
Total Patient Revenues

(Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 109.5	\$ 102.0	\$ 107.3
Var %		7.4%	2.0%
Year-To-Date	\$ 1,122.8	\$ 1,090.3	\$ 1,095.9
Var %		3.0%	2.5%
Annualized	\$ 1,338.9	\$ 1,305.6	\$ 1,325.9
Var %		2.6%	1.0%

Total Net Patient Revenues

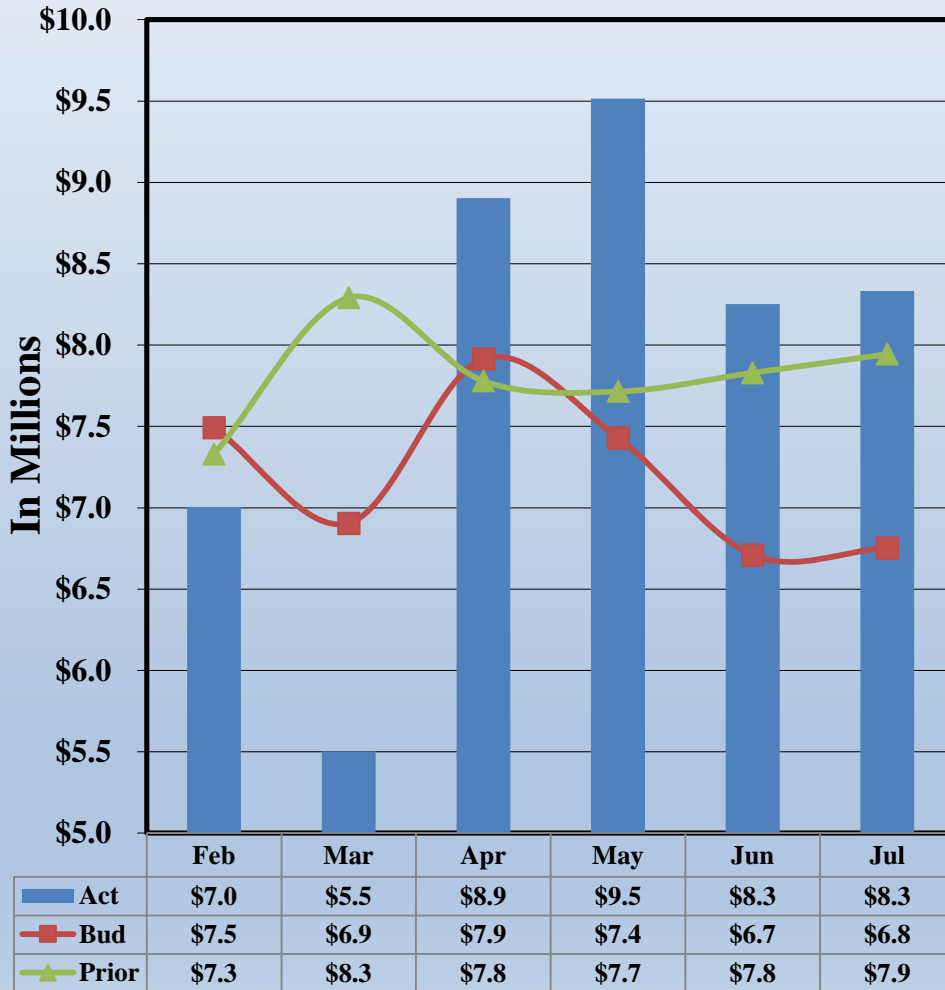


	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 27.2	\$ 24.7	\$ 22.2
Var %		10.1%	22.4%
Year-To-Date	\$ 260.2	\$ 262.3	\$ 241.8
Var %		-0.8%	7.6%
Annualized	\$ 308.7	\$ 313.1	\$ 303.5
Var %		-1.4%	1.7%

Other Revenue

(Ector County Hospital District)

Including Tax Receipts, Interest & Other Operating Income



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 8.3	\$ 6.8	\$ 7.9
Var %		23.4%	4.9%
Year-To-Date	\$ 77.8	\$ 70.4	\$ 73.8
Var %		10.6%	5.4%
Annualized	\$ 94.5	\$ 82.5	\$ 87.0
Var %		14.6%	8.6%

Operating Expenses



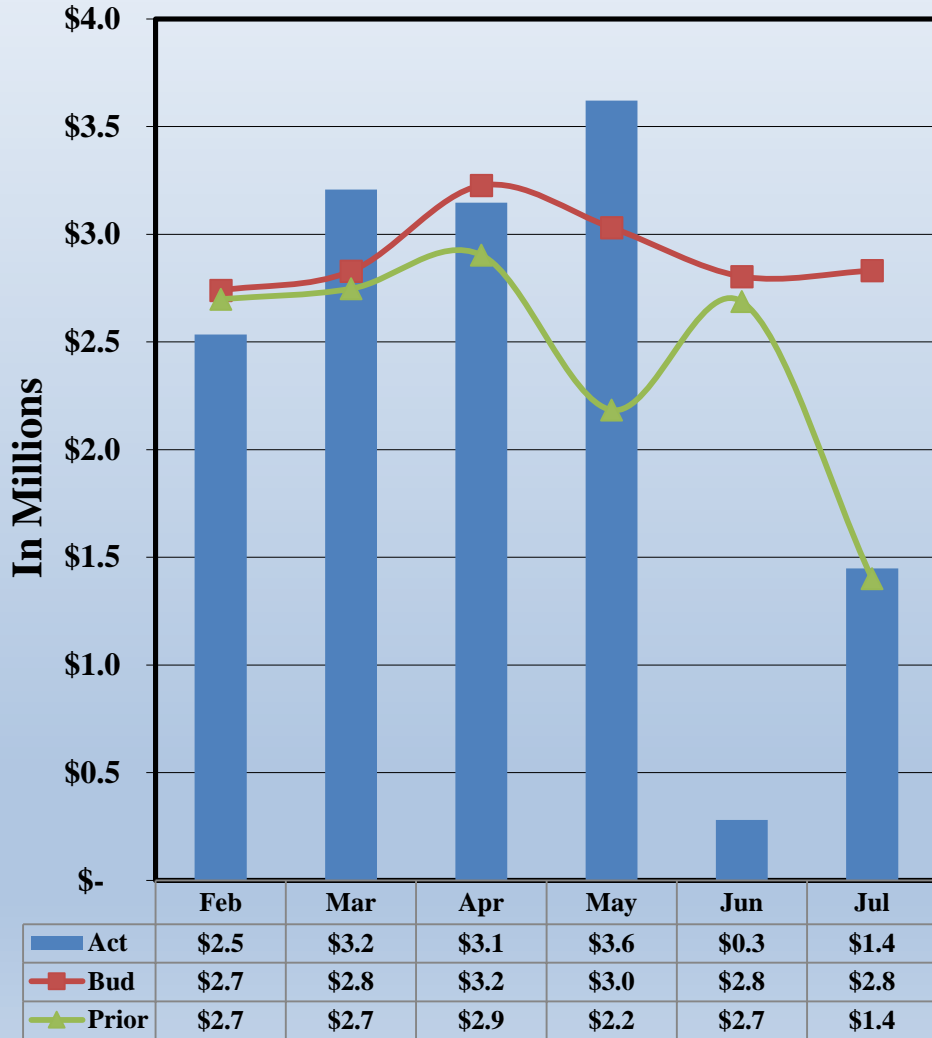
Salaries, Wages & Contract Labor (Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 16.3	\$ 14.8	\$ 16.9
Var %		10.1%	-3.6%
Year-To-Date	\$ 158.4	\$ 151.7	\$ 165.7
Var %		4.4%	-4.4%
Annualized	\$ 191.4	\$ 180.4	\$ 196.6
Var %		6.1%	-2.6%

Employee Benefit Expense

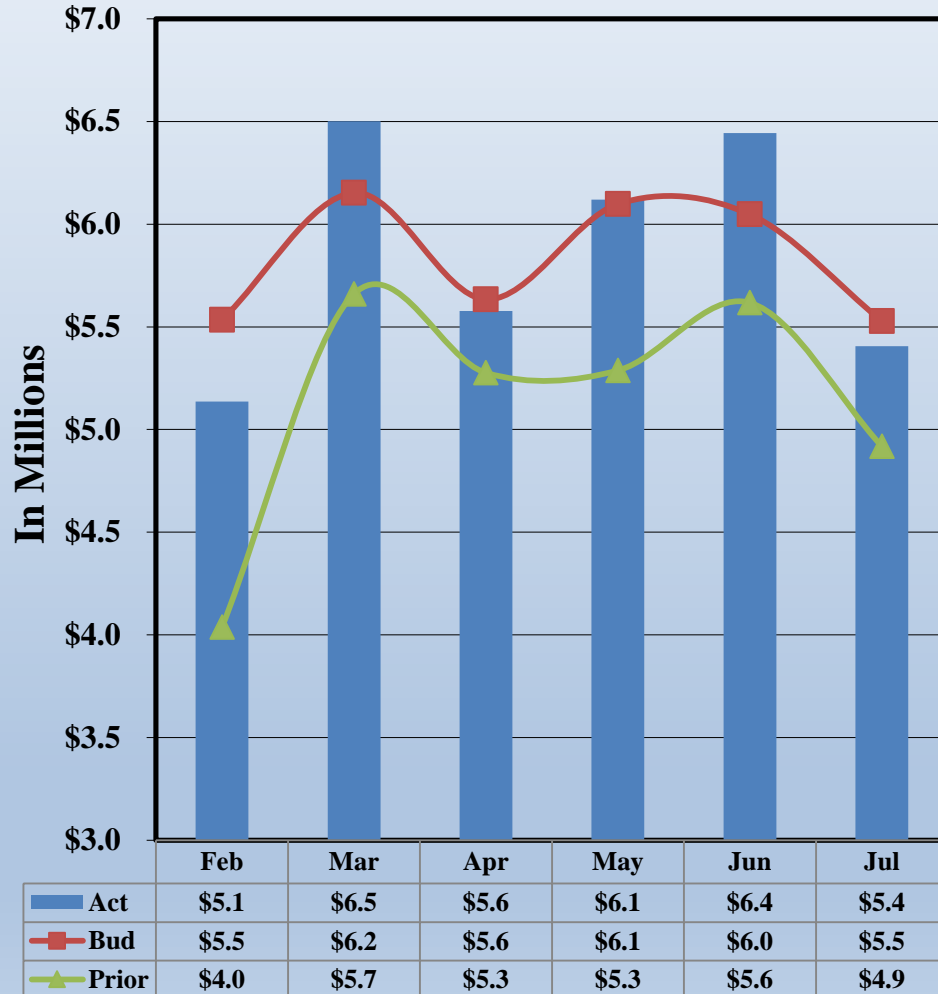
(Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 1.4	\$ 2.8	\$ 1.4
Var %		-48.8%	2.1%
Year-To-Date	\$ 28.1	\$ 28.8	\$ 26.3
Var %		-2.3%	7.0%
Annualized	\$ 29.2	\$ 34.6	\$ 31.2
Var %		-15.6%	-6.4%

Supply Expense

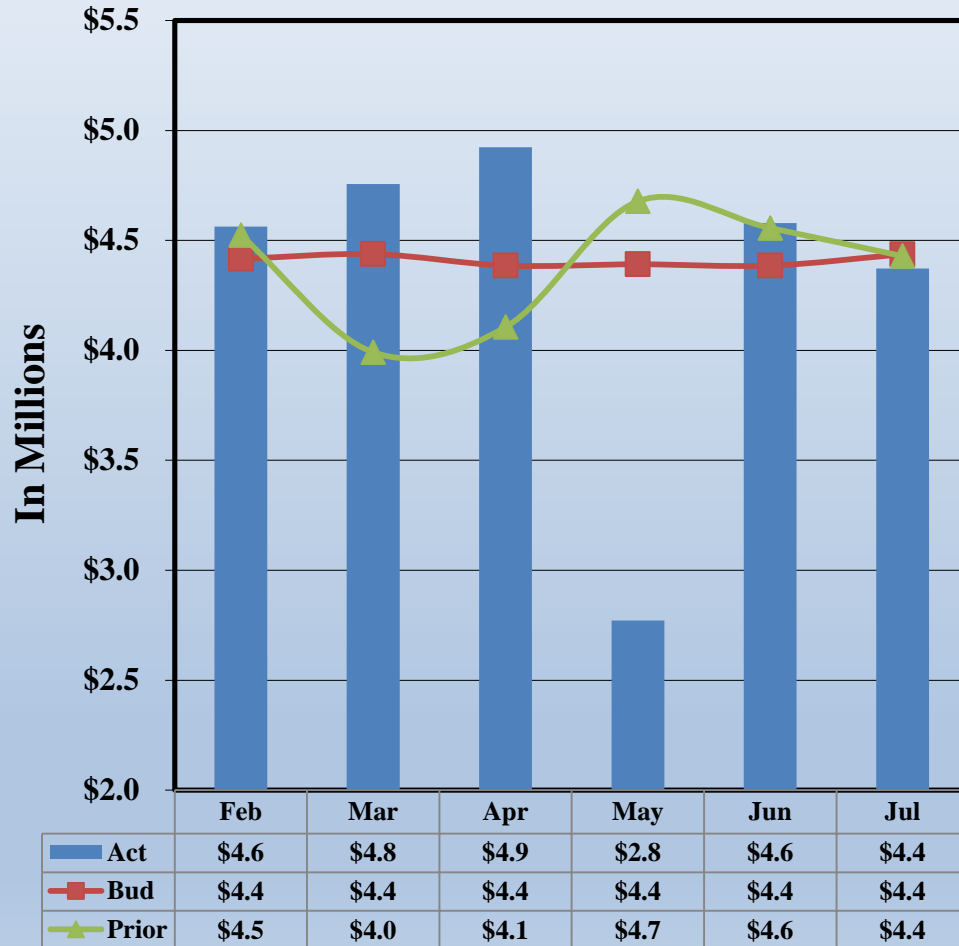
(Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 5.4	\$ 5.5	\$ 4.9
Var %		-2.2%	9.9%
Year-To-Date	\$ 58.0	\$ 58.0	\$ 53.0
Var %		0.1%	9.5%
Annualized	\$ 68.2	\$ 68.2	\$ 64.6
Var %		0.0%	5.6%

Purchased Services

(Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 4.4	\$ 4.4	\$ 4.4
Var %		-1.5%	-1.3%
Year-To-Date	\$ 43.4	\$ 44.1	\$ 43.8
Var %		-1.5%	-1.0%
Annualized	\$ 52.4	\$ 52.7	\$ 52.3
Var %		-0.6%	0.2%

Total Operating Expense

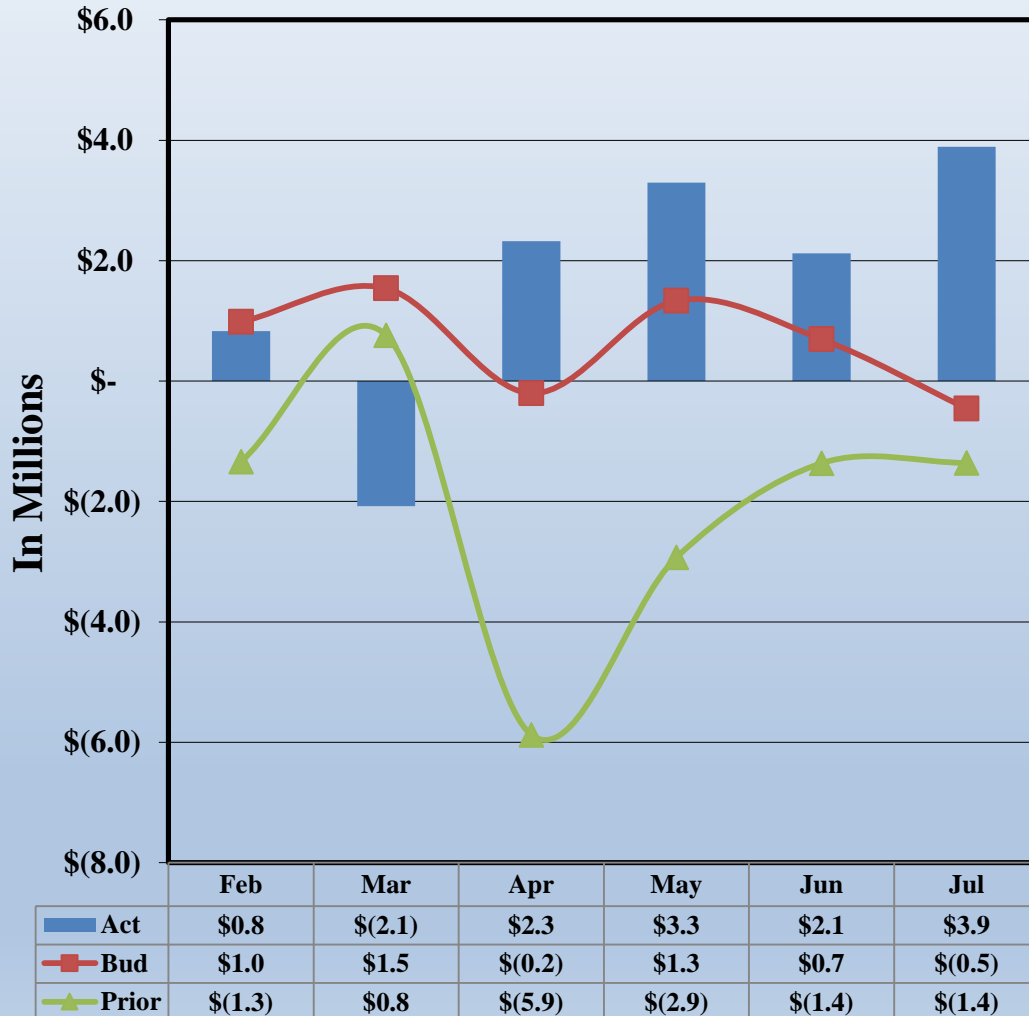
(Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 31.6	\$ 31.9	\$ 31.5
Var %		-0.9%	0.3%
Year-To-Date	\$ 328.0	\$ 325.8	\$ 331.6
Var %		0.7%	-1.1%
Annualized	\$ 389.4	\$ 387.4	\$ 396.9
Var %		0.5%	-1.9%

Operating EBIDA

Ector County Hospital District Operations

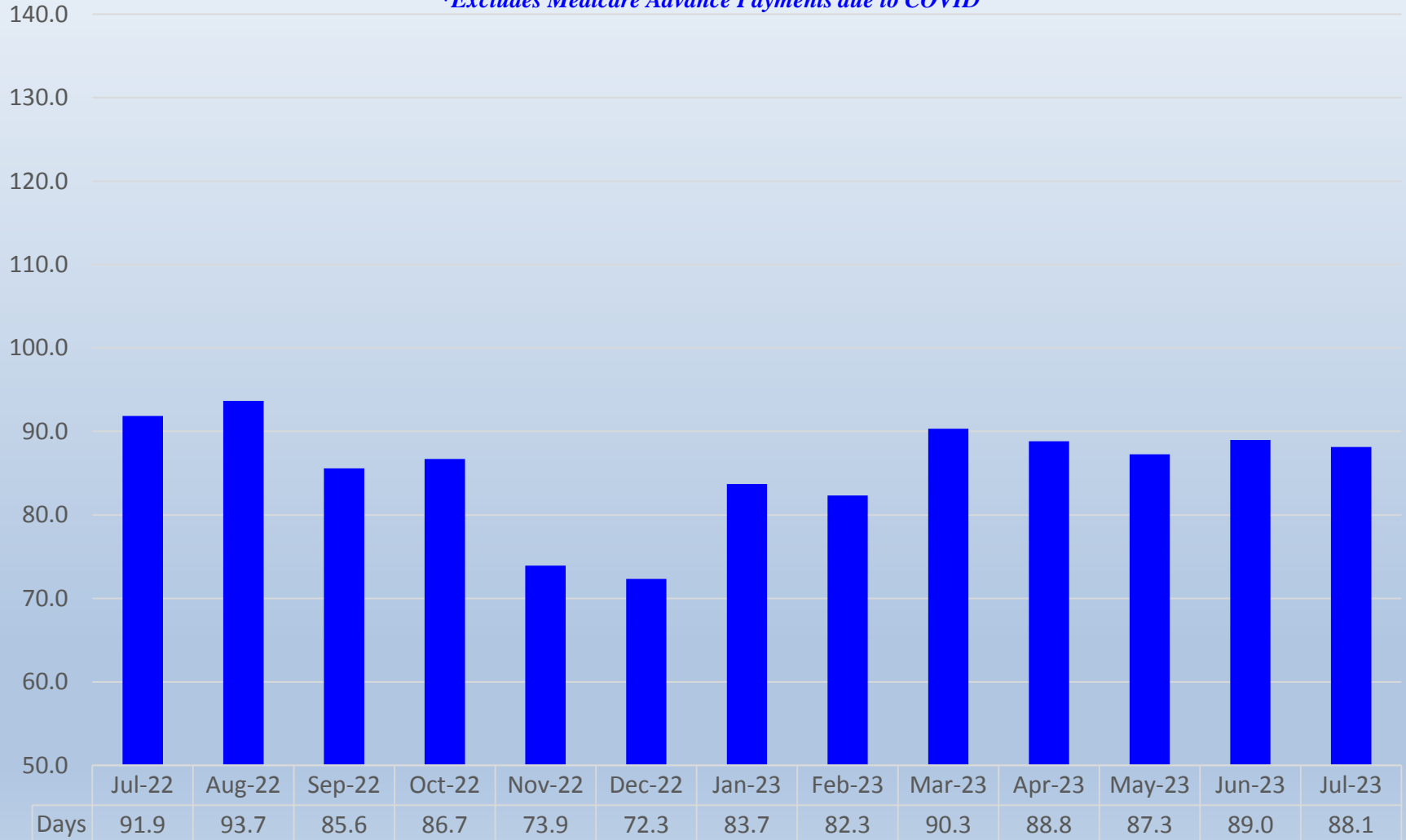


	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 3.9	\$ (0.5)	\$ (1.4)
Var %		-880.0%	-378.6%
Year-To-Date	\$ 8.5	\$ 5.7	\$ (10.7)
Var %		49.1%	-179.4%
Annualized	\$ 11.9	\$ 7.2	\$ 20.8
Var %		65.3%	-42.8%

Days Cash on Hand

Thirteen Month Trending

**Excludes Medicare Advance Payments due to COVID*



mch





TO: Matt Collins, COO

FROM: Jerry Hild, Divisional Director of Radiology

DATE: August 3, 2023

RE: **Renewal Contract 001-7250-MHS-2021R Merge iCloud Service agreement**

Cost:
\$150,000

This is a service agreement for the cloud storage of radiology images. I am requesting a new purchase order for the next 2 years, 10/1/23-09/30/25. The cost of this cloud storage is .45 per study and has not changed by vendor on previous PO# 236292. The estimated expense is \$150,000 over the next 2 years.

If you have any questions please feel free to contact me.



Contract Memo

Date: August 28, 2023
To: Contract Review Team
Re: DNV Accreditation (Hospital Accreditation and Primary Stroke Certification)

Request

The Performance Improvement Division is requesting to secure an addendum to our original agreement with DNV which will include years survey years 4-6 in the surveying cycle for both hospital wide yearly NIAHO re-accreditation and ISO certification review. This also will include the annual Primary Stroke Center Certification survey years 4-6.

Cost

The cost of this three-year cost of the Hospital Accreditation with ISO Certification and Stroke Certification is \$125,660.00.

	Hospital Wide Survey Year 4	43,400
	Hospital Wide Survey Year 5	30,780
	Hospital Wide Survey Year 6	30,780
	Stroke Survey Year 4	8,400
	Stroke Survey Year 5	8,400
	Stroke Survey Year 6	8,400
Total Cost....		\$125,660.00

Benefits

This contract provides for services which allow for annual surveys to achieve CMS hospital accreditation and also allows Medical Center Hospital to be designated as a Primary Stroke Center through the State of Texas.

Recommendation

The Performance Improvement Division recommends proceeding with this contract addendum and the partnership with DNV for re-accreditation.

MEMORANDUM

TO: ECHD Board of Directors
FROM: Linda Carpenter, Chief Information Officer
SUBJECT: Vocera Communication Devices Software Support Renewal
DATE: September 1, 2023

Cost:
Vocera Communication Devices \$50,647.18

Budget Reference:
Operational Budget \$50,647.18

Background:
Vocera Communication Badge is a lightweight, wearable hands-free, voice-controlled communication device that provides Medical Center Hospital's (MCH) clinical staff effective healthcare communication with each other.

Vocera software support offers the necessary continued support and updates for another year term.

Funding:
Vocera software 1-year support in the amount of \$50,647.18 from Vocera Communications, Inc. will come from operational budgeted funds.

MEMORANDUM

TO: ECHD Board of Directors
 FROM: Meredith Hulse, DO Chief Medical Officer
 SUBJECT: VerityStream Renewal – CredentialStream Upgrade
 DATE: 8/31/2023

Cost:

Software:
 CredentialStream
 Performance Metrics
 Privileges
 Enrollment
 hStream for VerityStream
 Case Review
 Standard Implementation \$29,000.00
 Data Conversion Services \$15,000.00
 Grand Total \$283,664.75
(5Yr Support Agreement)

Budget Reference:

Operational Funds – Annual Cost \$ 47,932.95
(5 % discount applied)

Background:

CredentialStream is an upgraded credentialing software system from our current VerityStream contract that will end on 9/30/2023. This upgrade will include credentialing software for the purposes of initial and reappointment applications to the medical staff. Privilege forms that will be updated, Performance metrics collected for reporting purposes, Payor Enrollment and enhancement of peer review capabilities with department chairman's.

Funding:

CredentialStream is a 5-Yr Agreement in the amount of \$283,664.75, billed annually at \$47,932.95. This will come from budgeted operational funds.

Utilization Review Plan

I. Definitions:

Utilization Review Plan – the hospital-wide plan that contains the essential requirements for the establishment and implementation of a utilization management process to ensure the quality, appropriateness and efficiency of care and resources furnished by the hospital and medical staff.

Physician Advisor or “PA” – a physician working under contract with Medical Center Hospital or in a medical staff position with the authority delegated by the Utilization Review Committee for the review of cases for clinical appropriateness and medical necessity of admissions, continued stays and services provided by the hospital.

Secondary Physician Review – a clinical review performed by a physician on the Utilization Review Committee other than the ordering physician when Cortex or other Medical Center Hospital approved clinical screening criteria guidelines suggest a different Patient Status of Level of Care than that ordered.

Cortex – clinical decision support guidelines that use an evidence-based clinical decision support tool approved for use by the Medical Executive Committee, to assist in clinically appropriate medical utilization decisions regarding patient status and level of care determinations. This decision support tool serves as guideline to prompt feedback and discussion. The physician order determines Patient Status and Level of Care determinations.

II. Purpose (42 CFR § 456.105)

The general aim of this plan is to codify the obligations of the utilization review (UR) committee, the hospital, its medical staff, and its associates to advance evidence-based, high-quality, cost effective, and safe care to our patients and our community. The Utilization Review Plan is reviewed annually and revised as appropriate.

III. Scope

Utilization management is realized through the use of processes and procedures that assess, analyze, and evaluate medical necessity and appropriateness of the services provided. Recognized clinically applicable review criteria, trended patient population clinical care data, patterns of hospital resource utilization and clinical areas of the plan’s scope include, but are not limited to:

- Delineation of the responsibilities and authority of personnel for conducting internal utilization review, conducting delegated review under managed care contracts, and facilitating external review under managed care and other payer contracts
- Establishes the protocols for the review of medical necessity of admissions, extended stays, professional services, and appropriateness of setting
- Outlines processes to review outlier cases based on extended length of stay and/or extraordinarily high costs

- Defines processes to review potential over-utilization, under-utilization, and inefficient utilization of resources
- Defines processes for coverage determination(s) denials, appeals and peer review within the organization
- Identifies the framework for reporting corrective action and documentation requirements for the utilization management process
- Establishes processes to identify patients with discharge planning needs or requests for discharge planning with timely evaluation of post-acute care services and availability of services to allow appropriate arrangements to be completed
- Optimizing efficient resource utilization through integration and coordination within the multi-interdisciplinary health care teams while maintaining optimal patient outcomes
- Reporting the results of resource management opportunities and efficiencies, patient clinical outcome data collection and reporting to the Utilization Review Committee and Medical Executive Committee.

Objectives

- Review hospital inpatient admissions, observation stays, direct admissions and post-operative ambulatory procedure patients with a request for inpatient admission or observation, regardless of payer source.
- Conduct initial and concurrent medical record reviews to determine the medical necessity of the hospital stay and ensure the appropriate level of care is provided.
- Conduct individualized discharge planning screens to ensure early and timely identification of post-acute services required.
- Initiate and monitor any revisions in policies and procedures based on the Utilization Review's Plan scope, objectives and recommendations of the Utilization Review Committee.
- Professional and therapeutic services reviews are carried out to ensure availability, timeliness of delivery and medical necessity.

IV. Authority, Leadership and Accountability (42 CFR § 456.106 and 482.30(b))

The Utilization Review Committee

The Board of Directors of Medical Center Hospital recognizes its authority and responsibility for the delivery of effective and efficient medical care in keeping with professionally recognized standards and available resources. The Board has delegated the responsibility for monitoring the appropriate use of hospital resources to the Utilization Review Committee.

The UR committee has the authority to perform prospective, concurrent, or retrospective review of the medical record of any patient admitted to the hospital or treated on an outpatient basis; to review documents certifying medical necessity for acute care admission; to review resource utilization data to evaluate service line and/or physician performance; and to discuss findings with the physician or physicians concerned but does not have the authority to take disciplinary action.

Findings and recommendations of the UR committee are reported to the president of the medical staff, board of directors, and chief executive officer, who have the authority and responsibility for considering and acting on them.

- The Utilization Review Committee is a standing committee of the Medical Center Hospital Medical Staff (Medical Staff Bylaws, Article 3.R. Utilization Review Committee, 1 and 2) and must comprise three or more active physician (MD/DO) members of the medical staff, and other practitioners to perform the utilization management function as well as administrative and departmental representatives of the hospital.
- The Medical Director of Utilization and Outcomes Management will serve as chairperson of the committee (Medical Staff Bylaws, Article 3.R.(c))
- A copy of the Conflict-of-Interest Statement is to be completed by Utilization Review committee members. A conflict of interest (aside from ownership in the hospital) does not automatically disqualify a member from participating in any given review. Rather, the conflict is a factor for the UR Committee Chairperson to evaluate when weighing decisions about specific member recusals.
- No person on the committee (or on a committee performing functions delegated by the UR committee) may have a financial interest in the hospital
- No person may participate in the case review of any care in which he or she was professionally involved in providing care. (42 CFR § 456.106 (d)(2) and 42 CFR § 482.30 (b)(3))
- Conflict of Interest Statements are completed annually.

Utilization Review Committee Functions

- Advance the practice of evidence-based care. Promote cost-effective utilization of hospital resources and services in accordance with the patient's acute medical needs and preferences
- Provide educational opportunities to engage the medical staff and hospital associates
- Identify and correct patterns of care and situational factors that may contribute to under-, over-, and/or inappropriate utilization of hospital resources and services
- Use objective data to assess physician practice trends and patterns regarding length of stay and resource utilization for the purpose of improving quality of care and service delivery
- Recommend and/or take corrective actions to improve resource utilization and the quality of care
- Performs focused reviews with accompanying action plan and reports results.
- Monitors the implementation of corrective action to achieve improvement
- Establishes procedures for external utilization management representatives who perform on site reviews.
- Reports at least semi-annually to the Medical Executive Committee, and the Governing Board.
- Reports findings from the QIO to the Medical Staff.
- Delegates to case management staff, any UM subcommittee(s), a physician member of the Utilization Review Committee, and/or the Physician Advisor the authority to act on a day-to-day utilization management matters including, but not limited to, using screening criteria to evaluate the appropriateness of stay and level of care, making determinations regarding the medical necessity / appropriateness of an admission/continued stay, and issuing notices of non-coverage or causing the admission category to be revised in accordance with CMS guidelines.

Committee Membership

- At least two physicians who broadly represent the composition of the medical staff.
- Three physicians of the committee will be appointed by the Utilization Review Director, Inpatient Operations Medical Director, in consultation with the Vice Chief of Staff and the Chief Medical Officer.
- Administrative and clinical members of the committee are appointed by the Chief Executive Officer, and service as ex officio, without vote. (Article 3.R.(b))
 - Additional members may include the following: Physician Advisor, medical department chairpersons, the Chief Operating Officer, and Chief Nursing Officer.
 - Representatives of the following departments: Quality Improvement, Patient Care Services/Nursing, Emergency Department, Health Information Management Services, Case Management Services, Compliance, Utilization Review, Denial Management, pharmacy, laboratory, diagnostic imaging, respiratory, behavioral health, revenue integrity.

Utilization Review Committee Meeting

- The committee will meet four times per year.
- Changes to the meeting schedule are made at the discretion of the chairperson.
- Additional meetings may be prompted as needed, at the call of its chair to manage the utilization management process.
- Review of individual cases may occur between the regular meeting with findings presented to the full committee.

Informational Requirements (42 CFR § 456.111)

Any information required for review by the Utilization Review Committee will be maintained in the patient's medical record. Information may include:

- Patient identification, physician name and date of admission
- Dates of application for and authorization of Medicaid benefits if application is made after admission
- The plan of care, initial and subsequent continued stay review dates
- Date of surgical and/or diagnostic procedures
- Justification of the ED admission, if applicable
- Reasons and plan for continued stay if the attending believes continued stay is necessary
- Other supporting material that the committee believes appropriate to be included in the record.

Records and Reports (42 CFR § 456.112)

- The Utilization Review Committee will submit a written report after each meeting to the Medical Executive Committee and the Governing Board by chair/member of the UR Committee.
- Standard reports presented at Committee meetings may include the following information:
 - Avoidable days, trending, and analysis
 - Length of Stay (LOS) – Medical, Surgical, Observation
 - Excess days by payer
 - Disputes

- Appeal Outcomes
- Condition Code 44
- Inpatient only procedure performed as outpatient
- Medicare Spend Per Beneficiary (MSPB), reported annually
- Cortex - Medical Center Hospital approved clinical screening criteria or other preadmission review results (cases or number of days that do not satisfy criteria for admission, continued stay and /or level of care and secondary review(s) results)
- Number of Admission Hospital Issued Notice of Non-coverage (HINN) letters issued
- Number of Hospital Requested Reviews (HRR or HINN-10) for admission medical necessity
- Observation information, including LOS in hours (observation unit and dispersed patients), number of observation stays converted to inpatient, the number of observation stays exceeding 24 and 48 hours
- Summary report of the result of all cases reviewed by the Physician Advisor, including the number of cases converted from inpatient to outpatient observation or outpatient in accordance with CMS guidelines (Condition Code 44) for Medicare and non-contracted MA plans
- Percentage of medical necessity screening performed within 24 hours of admission
- Readmission Review of cases readmitted within 30 days of previous inpatient admission
- Discharge Disposition reporting
- Cortex report data
- Reports of denials from KEPRO-Quality Improvement Organization (QIO) reviews (Medicare)
- Reports of denials from commercial insurance companies, Medicare Recovery Audit, Medicare Claims Processor Administrator
- Review of medical services by the appropriate peer review committee member as identified by the Utilization Review Committee
- High Length of Stay (LOS) of 10 days or greater that is reviewed weekly
- Provider Liable
- The Utilization Review Committee will formulate a written utilization review plan for the Hospital, to be approved by the Medical Executive Committee, the Chief Executive Officer, and the Board. (Medical Staff Bylaws, Article 3.R.2. (b))

V. Confidentiality (42 CFR § 456.113)

The proceedings of the UR committee, any sub committees, and all derivative documents and minutes are confidential and protected from discoverability under section 160.007 of the Texas Occupations Code § 160.007 (a) and the Peer Review Statute § 161.032 of the Texas Health and Safety Code.

During the utilization review process, the identities of individuals in all utilization records are kept confidential. Provides for confidentiality of the peer review process and findings.

VI. Types of Reviews

Prospective Pre-admission Reviews (42 CFR § 482.30 (c) (2), § 456.121 - § 456.123 n(a) - (g)

Transfers

- Agreement to accept a patient transfer from another facility requires the approval of a hospital physician in advance of the transfer.
- Following transferring hospital physician to accepting hospital physician communication regarding patient status and medical necessity, the accepting physician will confirm that the patient requires care that is not available at the transferring facility, and that the accepting hospital has the capability and capacity to provide necessary care.

Precertification for Elective Services

- Precertification completed by the physician office.

Medicare Inpatient-Only List

- Inpatient only procedures are verified at time of admission.

Admission Review Requirements (42 CFR § 456.121, § 456.122) – UR.2

- An admission review is completed on all patient admissions, observation, and post-operative ambulatory surgery patients with request for bed placement. Reviews are completed on all patients regardless of payer source.
- Admission reviews are completed using the clinical decision support tool or other Medical Center Hospital approved clinical screening criteria as soon as possible after admission or after the hospital is notified of the application for Medicaid.
- For payers with no authorization process: (sub-categorized the following)
 - If Cortex guidelines criteria are met on the initial review, the admission will be deemed appropriate.
 - If admission criteria are not satisfied, the reviewer must contact the attending physician for additional information. If additional information satisfies the admission criteria, the admission will be deemed appropriate.
 - If additional information is not provided or provided and still fails to satisfy admission criteria, the case must be referred for Secondary Review.

Concurrent/Continued Stay Review (42 CFR § 456.128, § 456.129, § 456.131 and § 456.132)

- Continued Stay Review (CSR) for medical necessity, must be performed for payers with no authorization process.
- Initial CSR date is determined at the time of the admission review by criteria, diagnosis, and any other pertinent factors for each patient.
- CSR for medical necessity are conducted as feasible based on prior Cortex screening results and anticipated date of discharge. The reviews are dependent upon available staff and census. All Medicare and Medicaid concurrent stays that may be reasonably assumed to qualify for an outlier payment are reviewed in the weekly outlier meeting with a member of the Utilization Committee or designee. (The weekly outlier meeting may be canceled due to certain circumstances such as holidays or throughput),.
- For payers with an authorization process, Medical Center Hospital will follow the specified language in the contract.

- The practitioner(s) responsible for a patient's care is/are consulted and afforded the opportunity to present his/her view before a determination is made that a hospitalization is not medically necessary.
- If the committee determines that an admission or continued stay is not medically necessary, written notification is given within two days to the hospital, the patient and the practitioner(s) responsible for the patient's care. (All federal guidelines will be strictly followed).

Continued Stay Review and Outlier Certification (42 CFR § 424.13)

- Inpatient continued-stay certification is required for patients who remain in the hospital more than 20 days.
- Prior to the 20th day and no later than the 20th day, the physician documents in the medical record justification of why the patient continues to require care in the hospital
- Documentation includes:
 - The reason for either:
 - Continued hospitalization of the patient for medical treatment of medically required diagnostic study
 - Special or unusual services for cost outlier cases such as participation in clinical trials or testing of new technologies
 - If the patient still requires care that could be provided in a sub-acute facility, such as a SNF, but there is not accepting facility in the area, the continuing stay can be certified but the physician note should indicate that a search for and accepting SNF is ongoing
 - Documentation includes the estimated time that the patient will need to spend in the hospital, such as an estimated LOS
 - The plans for post-hospital care, if appropriate.

Discharge Review (42 CFR § 482.43)

- Discharge review(s) (Named "Final Status" reviews in Cortex) must be performed when criteria for continued stay is not satisfied, or when help is needed in determining the next appropriate level of care within the facility or the appropriateness of discharge from the facility.
- If the case does not meet continued stay criteria, but the case is falling outside of the clinical stability parameters, the case manager must send the next review date and remove the barriers to discharge.
- If discharge indicators are met, the case manager will contact the physician to facilitate discharge or transfer to the next appropriate level of care.
- If the discharge indicators are met and the physician disagrees with the discharge, the case must be referred for secondary review.

Secondary Review Process

- When an admission or continued stay case is referred by the case manager/utilization review manager to the Physician Advisor or member of the UR Committee for secondary review, the secondary reviewer must review the case based on documentation in the medical record and discussions with the attending medical practitioner and make a determination using his/her medical judgment.
- Secondary review determination must be documented and supported with clinical rationale.

- Before determining that an admission or continued stay is not medically necessary, the Physician Advisor (PA) or physician member of the UR committee must consult with the attending physician or the practitioner(s) responsible for the care of the patient and afford the attending and/or practitioner(s) the opportunity to present their views.

Adverse Decisions (42 CFR §456.124, 42 CFR § 456.126)

- If the Physician Advisor or member of the UR Committee determines that an admission or continued stay is not medically necessary and the attending physician or practitioner(s) responsible for the care of the patient agrees or fails(s) to present views regarding the case when afforded the opportunity, the case manager must facilitate discharge, transfer, or referral to the appropriate level of care.
- If the attending physician or practitioner(s) responsible for the care of the patient does not agree with the PA’s determination, another physician member of the Utilization Review Committee must be consulted, and a further determination made.
- If the Utilization Review Committee or two physician members decide that the admission to, or continued stay in the hospital is not medically necessary, the Utilization Review Committee or designee must give written notification to:
 - the hospital
 - the patient
 - the Medicaid Intermediary (if Medicaid is the payer)
 - the attending physician or practitioner(s) responsible for the care of the patient.
- Notice is provided no later than (2) days after the determination
- In the case of Managed Care patients, the case manager must notify the Managed Care case manager regarding the medical necessity determination, pursuant to the Managed Care contract.

VII. Case Management Relationship with Third Party Payer Organizations

- The Director of Utilization Review must work to establish and maintain an effective and professional working relationship with third party payers, including managed care and external review organizations.
- Hospital policies regarding information privacy and security govern the processes for disclosure of protected health information.
- The case manager must provide clinical information as required by third-party payer contracts.
- The case manager must facilitate physician-to-physician communication when appropriate regarding adverse determinations by third party payers or external utilization review organization.
- Access to medical record and supervision of medical record review at the hospital by third party payer(s) and external review organization must be facilitated by the Director of HIM to assure compliance with third party contracts and with procedures established by the Utilization Review Committee.

VIII. Medical Care Evaluation Studies (42 CFR § 456.141- 42 CFR § 456.145)

- Medical Care Evaluation Studies (MCES) are designed to promote both effective and efficient use of the facility that are consistent with patient needs and professionally recognized standards of care. MCES provide:
 - Emphasis on identification and analysis of patterns of patient care
 - Suggestions of appropriate changes needed to maintain high quality patient care
 - Suggestions for effective and efficient use of resources
- The Utilization Review Committee will select and conduct medical care evaluation studies.
 - The Utilization Review committee will determine study(s) utilizing the following methods: peer referral, review of records and reports, or in response to regulatory findings, external review bodies, or at the request of MEC and/or governing body.
 - MCES documentation will detail study findings, analysis, corrective action if indicated and specify how results are used to improve quality of care, efficiency, or improved resource utilization.
- The Utilization Review Committee will select appropriate subjects for study by identifying and analyzing factors related to patient care delivery where opportunities for improvement exist.
- Studies will include analysis of admissions, duration of stay, use of ancillary services and review of professional services.
- Findings will include any recommendations for change to improve quality of care, efficiency, or resource utilization.
- Appropriate data sources for MCES include, but is not limited to, medical records, statistics or profiles from external sources, information from the QIO, regulatory agencies, and fiscal agencies as appropriate.
- The Utilization Review Committee must, at least, have one study in progress at any time and complete one study per each calendar year.

IX. Information Management/Data

- Utilization management data is collected, analyzed and maintained to address issues of over-utilization, appropriateness of resource use, medical necessity of services and appropriate level of care assignment, and compliance with applicable federal and state regulations.
- Relevant utilization management data is collected and aggregated for tracking and trending reports using automated information systems wherever possible to optimize efficiency.
- Utilization management files must be maintained separate from individual patient medical records.

X. Utilization Review Plan, Evaluation Amendment and Revisions

- The UR Plan is reviewed and updated or modified as necessary based on the ongoing annual evaluation of utilization review activities.
- The reviewed and/or revised plan should be submitted for review annually.
- An evaluation of the entire utilization review program and its effectiveness in allocating resources must be documented and reported to the board of directors annually.

Approval	Date
Approved by UR Committee	
Approved by Medical Quality Committee	
Approved by Medical Executive Committee	
Approved by Board of Directors	

CONFLICT OF INTEREST STATEMENT

Effective UR is dependent upon a multidisciplinary team working together to ensure appropriate utilization of resources, while providing quality care to patients. To that end, and in order to avoid the appearance of any conflicts of interest between [hospital] and any member of Medical Center Hospital UR Committee and in accordance with Medicare Conditions of Participation set forth at 42 CFR § 482.30, no UM Committee member (“Member”) may have a direct financial interest in Medical Center Hospital. Direct financial interest is defined as an ownership interest in the hospital through stock or otherwise. In addition, no Member may participate in the review and/or authorization of clinical cases in which he or she is the primary care giver, is a participant in a specific situation under review, or has any involvement either in the case or with the practitioner that impact him or her personally, professionally, or financially.

By signing below, Member acknowledges that no current conflict of interest or potential conflict of interest exists and agrees to notify the Chairperson of the UR Committee of any actual or potential conflict shall arise and agrees to abide by the decision of the Chairperson, including a request that the Member recuse himself or herself from the review of the clinical case in question.

Name

Signature

Date

Examples of potential conflicts of interest that should be reported to the UR Committee Chairperson:

- Member is related to the treating or consulting practitioner on the clinical case
- Member is in a group practice with the treating or consulting practitioner on the clinical case
- Member is related to the patient who is the subject of the clinical case
- Member is a competitor of the treating or consulting practitioner on the clinical case

This list is not exhaustive, nor does the inclusion of any relationship listed below necessarily constitute a conflict. The idea is to disclose matter which may raise a conflict so that they may be evaluated.

References

Medical Staff Bylaws: 3.A. Medical Staff Committees and Functions

Medical Staff Bylaws: 3.R. Utilization Review Committee

Title 42 Chapter IV-Centers for Medicare and Medicaid Services, Department of Health and Human Services, Subchapter G – Standards and Certification Part 482 – Conditions of Participation for Hospitals Subpart C – Basic Hospital Functions Section 482.30 – Condition of Participation: Utilization Review

Title 42 Chapter IV. Centers for Medicare and Medicaid Services, Department of Health and Human Services Sub Chapter C. Medical Assistance Programs, Part 456. Utilization Review

NIAHO Accreditation Standard Utilization Review (UR) UR.1 Documented Plan, UR.2 Sampling, UR.3 Medical Necessity Determination, UR.4 Extended Stay Review

**ECHD BOARD OF DIRECTORS
2023-2024 COMMITTEE ASSIGNMENTS**

Updated 9/1/23 to be approved at September 7, 2023 Board Meeting

Finance Committee (monthly)

Don Hallmark (VPRES)
Will Kappauf
Kathy Rhodes
Fernando Boccalandro, MD (COS)
Jeff Pinnow, MD (VCOS)
Russell Tippin (CEO)
Steve Ewing (CFO)

Long Range Planning Committee (ad hoc)

David Dunn, Chair
Bryn Dodd
Don Hallmark
Russell Tippin (CEO)
Matt Collins
Fernando Boccalandro, MD (COS)
Jeff Pinnow, MD (VCOS)

Bylaws Committee (ad hoc)

Bryn Dodd, Chair
Don Hallmark
Richard Herrera

Audit Committee (quarterly)

Don Hallmark (VPRES)
Will Kappauf
Kathy Rhodes

Executive Committee (ad hoc)

Wallace Dunn (PRES)
Don Hallmark, Secretary (VPRES)
Bryn Dodd

Joint Conference Committee (monthly)

Don Hallmark
Will Kappauf
Kathy Rhodes
Fernando Boccalandro, MD (COS)
Jeff Pinnow, MD (VCOS)
Russell Tippin (*ex officio*)

PTRC (monthly)

Will Kappauf
Bryn Dodd
Russell Tippin
Steve Ewing
Steve Steen
Adiel Alvarado
Gingie Sredanovich

Real Estate Management Committee (ad hoc)

Don Hallmark
David Dunn
Wallace Dunn
Steve Ewing
Matt Collins
Steve Steen
Adiel Alvarado

MCH ProCare Board (monthly)

Kathy Rhodes (*ex officio*)
Wallace Dunn (*ex officio*)
Will Kappauf (*ex officio*)

Compliance Committee (semi-monthly)

Wallace Dunn
Kathy Rhodes

MCHS Foundation

Bryn Dodd (*ex officio*)

Ector County Appraisal District

David Dunn

Local Government (property)

David Dunn

TIRZ Board

Don Hallmark

Executive Policy Committee

Bryn Dodd, Chair
Don Hallmark
Kathy Rhodes

FHC Board

Will Kappauf

Community Events

Bryn Dodd
Wallace Dunn

Indicates a committee specified in the ECHD Board of Directors Bylaws

Executive Compensation Committee (ad hoc)

David Dunn, Chair

Don Hallmark

Bryn Dodd

MEMORANDUM

TO: ECHD Board of Directors

FROM: Amanda Tyler, Director of Employee Health and Wellness

SUBJECT: COVID Vaccination Mandate MCH-1016

DATE: September 7th, 2023

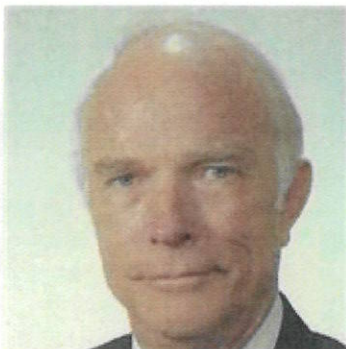
The Public Health Emergency declaration ended in May 2023. With the declaration's end the vaccine requirements for healthcare have also ended. With board approval, we would like to request to retire this policy effective immediately. Proof of vaccination will still be requested, and the vaccine will continue to be offered through Employee Health and Wellness.

Moving forward Medical Center Health System will no longer mandate COVID vaccination.

🔍 Search by Name

Dr. Nathan Galloway

1933 - 2015



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BORN 1933

DIED 2015

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[University of Missouri](#)

FUNERAL HOME[Hubbard-Kelly Funeral Home](#)

601 North Alleghaney

Odessa, Texas

Nathan Galloway Obituary

ODESSA Dr. Nathan Galloway, 81, of Odessa, died Saturday, July 18, 2015 at Parks Methodist Nursing Home in Odessa.

He was born on October 24, 1933 in Houston, TX.

He is survived by Martha "Marti", his wife of 59 years; his son, Nathan "Kelly" Galloway III and wife, Susan Stolis; his daughter Donna Sue Crow and husband, Don Crow, Jr.

Dr. Galloway earned his Doctor of Medicine degree from Tulane University in 1957. He spent his internship at the Touro Infirmary and residency training at the New Orleans Veterans Hospital and the University of Missouri Medical Center. He served as associate professor of medicine at the University of Missouri Medical School and was also a consultant physician at Smithville, MO and UM Medical Center. He joined the UM Medical Center staff in 1968, eventually becoming chief of internal medicine before coming to Odessa.

In 1967, Dr. Galloway received the Golden Apple Award from the University of Missouri for recognition of his teaching abilities.

He and his family moved to Odessa in 1968 where he was a past president of the Andrews-Ector County Medical Society and the Texas Society of Internal Medicine. He was also past chairman of the Health Systems Agency 12 and the Department of Medicine at Medical Center Hospital. Page 110 of 121

He was a member of the Odessa Industrial Development Corporation, the Chamber of Commerce, and the Presidential Museum.

He was a past president of the Odessa Exchange Club that recognized him in their "Hometown Heroes Edition." His professional allegiances include Diplomat American Board of Internal Medicine, the American and Texas Medical Association, American and International Societies of Nephrology, [American Heart Association](#), Texas Society and Academy of Internal Medicine, and the Texas Club of Internists. His membership in the Founders Library of the University of Texas of the Permian Basin reflects his lifelong commitment to continuing education. He was a lifetime member of the Texas State Historical Association and was acknowledged for his ongoing support in preserving the rich and unique history of Texas.

In 1974, he was awarded the Zeus Award by the Epsilon Sigma Alpha sorority for "having performed an outstanding service to his community and for mankind in general." He was declared as "the man with 40,000 sweethearts."

He also received the Community Statesman Award for medicine from the Heritage of Odessa.

In 1979, he was elected a member of the Texas Tech Board of Regents and was a strong advocate for the opening of the Texas Tech University Health Sciences Center of the Permian Basin School of Medicine, where he also served as a clinical associate professor.

In 1990, he became Chief of Staff for Odessa Medical Center Hospital

On November 1, 2007, he received recognition from the Texas Department of State Health Services for his efforts to prevent and control tuberculosis in Region 9/10.

Dr. Galloway made a major impact on the quality of medical care in Odessa.

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He established the first Dialysis Center and helped to establish the Hospital District. He was also an instrumental advocate for the organ donation program.

He played a major role in promoting the 911 emergency service in Odessa as well as the ambulance service. He was the driving organizational force behind the training program for the Odessa Fire Department's Emergency Medical Technician Program. He

contributed his time, knowledge, abilities and efforts as well as persuaded and coordinated other doctors and professional people to establish the program. This lifesaving and emergency care program produced a highly qualified and capable group who render emergency aid. This outstanding service has saved countless lives in the region.

He penned many publications in the field of internal medicine, from heart-oriented articles to those relating to kidney and hypertension disorders.

After "retirement," Nat Galloway served as the Ector County Medical Examiner and the Ector County Health Authority.

An avid photographer and historian, Nat's hobby was to create a visual record of the courthouses throughout Texas. His other interests included a love for travel, art, gardening, and cooking.

His reasons for being a longtime resident of Odessa included the people, the climate, and the ease of assimilation.

At the request of the deceased, no memorial service will be held. The family suggests in lieu of flowers, memorials may be sent to Texas Tech Health Sciences Center of the Permian Basin - Development, c/o Dr. Nathan C. Galloway Scholarship Fund, 800 West 4th St., Suite 1C75, Odessa, TX 79763, phone (432) 703-5130..

Published by Odessa American on Jul. 26, 2015.



To plant trees in memory, please visit the [Sympathy Store](#).



Memories and Condolences for Nathan Galloway

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 **Add a Photo**

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Submit Your Message

20 Entries

[Order Printed Guest Book](#)

I just heard of Dr. Galloway's passing. I had the pleasure of working with him in ICU and the ED at MCH. He was an amazing physician. I remember if he got called in to see his patients in the ED he'd stop and buy candy bars for all the ED staff. Odessa lost a great man as well as a great doctor.

Therese Archer (Forgrave)

August 17, 2015

We are saddened by this loss. Dr. Galloway had been a big part of Odessa Medical Community. And we appreciate his many contributions. We would like to send our deepest condolences to the family, especially Marti.

Kamal and Nalin Tolia

Nalin Tolia

July 30, 2015

It was such a pleasure meeting you out at Parks. We would like to express our deepest sympathy to Marti and the Galloway family. You all are in our prayers.

The family of Eleanor Robertson,
Craig Robertson
Cathy Calhoun
Bradley Robertson

July 28, 2015 Page 114 of 121

Kelly, my heart and prayers are with you and your family.

Sherri (Christian) Lawler

July 28, 2015

A great mentor to be long-remembered with high regard and gratitude.

Mary A. Anderson, MD, MPH

July 27, 2015

I am saddened to hear of Dr. Galloway's passing. My second job in nursing was in his clinic. What a great man and physician. The family is in my prayers.

Pam Schlauch Petrey

Pam Schlauch Petrey

July 27, 2015

Marti, my heart breaks for you. I am 8 months into this grieving process and you are just beginning. I'm so glad we finally met and I got to hear your son's side of the story about being lost in the Guadalupe. I'd heard it so often from Brent's side. Gather your loved ones around you and lean on them for support. I will think of you every day.

Sandy McAfee

July 26, 2015

Donna- I'm so sorry to read of your dad's passing. He was an extraordinary man, and will be missed by countless many. I wish God's peace for you, your mom, your brother and the rest of your family during this difficult time. -Boyd

Boyd Clements

July 26, 2015

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I worked in Dr. Galloway's office for 12 yrs. Marti, I am so sorry for your loss. May he rest in peace. Quin Howry.

July 26, 2015

Marti, I feel that the loss of this good friend and great professional has left it's legacy on Odessa as a deserving and distinguished physician. May God fill this void with His Love. Our deepest sympathy, Neil and Rue McDonald

Neil McDonald

July 26, 2015

Such an awesome Doctor and what a pleasure to work with him. He will surely be missed by so many. Prayers to Mrs. Galloway or "Marti", who Dr. Galloway would refer her to us. She is one beautiful soul.

Terry Simmons

July 26, 2015

Mrs. Galloway, I am so sorry to hear of Dr. Galloway's passing. I admired him so much & talk of him often to my current co-workers. He taught me so much about looking for Tuberculosis on the x-rays we would review together at chest clinic. He would always question me and keep me on my toes. I have never again had the pleasure working with such a remarkable man. Mrs. Galloway, you were always so nice when I would call to speak with him & I thank you & pray God gives you strength beyond all understanding during this difficult time. Love & prayers for you & your children.

Terry Simmons

July 26, 2015

Rest in peace Dr. Galloway. No more flying to Rotan to go fishing!

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MCH ER (retired)

Dee Guerrero

July 26, 2015

Donna was a classmate of mine in school - we may have lost touch with each other but I have never forgotten her. I know words really can not provide a lot of comfort during times like this, however, I want you to know that I am thinking about you and your family and that I am praying for you and your family. May God Comfort You and May God Wrap His Loving Arms around you. Rest in Peace Doctor Galloway. God Bless You Today and Always.

Sylvia Woehl Troglin

July 26, 2015

Donna and family, I am so sorry for your loss. My prayers are with you all.

Rhonda Chase Wendeborn

July 25, 2015

Mrs. Galloway & family, I'm so sad to hear of your loss. Dr. Galloway was a pleasure to work with during my X @ the Ector County Health Department. He shared so much knowledge & never complained during the numerous times I had to contact him for assistance or to update him on work related items; a joy he was & will forever be missed. I will always think of him on 10/24 as we shared the same birthdate. Wishing you & yours comfort & strength during this most difficult X. Penny Farris, RN

Penny Farris

July 24, 2015

My deepest condolences to you all. I went to school with Donna & spent many afternoons at your house before dance class. I miss those days but am so thankful that I have so many happy memories with you all. I am praying for peace and comfort during this time. Much love to you.

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Rebecca Lambert-Smith

July 24, 2015



Donna,

I'm so sorry for your loss. It's not easy losing our Dads. You're in my thoughts.
Sherry Commander-Jones

July 21, 2015

Mrs. Galloway & Family,

I am so sorry for your loss. I had the pleasure of working with Dr. Galloway for 18 years at the Ector County Health Department and he was a wonderful man to work with. He taught me so much. We will miss him. My prayers and thoughts are with you and your family during this difficult time.

Linda Cunha, RN

Linda Cunha

July 21, 2015

My deepest sympathy for your loss. He was a great person and employer.

Bobbye Ellis-Martin

July 20, 2015

Showing 1 - 20 of 20 results

Make a Donation in Nathan Galloway's name

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Please consider a donation as requested by the family.



Donate

Memorial Events for Nathan Galloway

To offer your sympathy during this difficult time, you can now have memorial trees planted in a National Forest in memory of your loved one.

 [Plant Trees](#)

Funeral services provided by:

[Hubbard-Kelly Funeral Home](#)

601 North Alleghaney, Odessa, TX 79761

 [Call: 4323320991](tel:4323320991)

Regional Services

September Board Report 2023

Events

8/8 MCHS Regional Board Workshop

Upcoming Events

9/26 TORCH Regional Dinner

10/11- THIE Regional Dinner

Community Outreach

Dr Levinger- Ector County orthodontics

Apartment outreach for MCHtelecare

Regional Site Visits

Kermit- Myself and Russell attended Kermit groundbreaking of new specialty clinic. I met with CEO, CNO, ED department, and all staff provided updates on providers and discussed swing bed opportunities. Shawna case manager will be setting up some time to come meet with case managers.

Ward- Met with CEO to discuss common well issues providers were having, this has been resolved. She stated their providers are using this and it has helped a lot. Also met with ED staff, during visit ED had 3 pediatric patients they were sending out. I reminded them of our covenant pediatric service. They have had no issues with transfers recently.

Stanton- MCH Acute Telemed team traveled to Stanton to meet and discuss workflow for service line. Meeting went very well, and the service will begin 10/1. Stanton staff members stated they were very excited for this service and hoping it will open the door to different specialist opportunities. Stanton took MCH staff around to look at many areas within the hospital, one area being the physical therapy department. They reminded Natalie to let case managers know they have all 3 therapies for their swing bed. Nancy Cook CEO also mentioned they will be adding urology to their clinic as well. ED stated they have had no issues with transfers.

I have given all facilities the new STEMI form that the transfer center will be using for STEMI transfers. I have also reminded region we are auto accept for STEMIs, Strokes, and traumas.

MCH Telehealth

Month 23'	On Demand	Scheduled
January	20	92
February	24	66
March	21	74
April	20	53
May	24	70
June	10	23

July	16	58
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